



Communities  
In Schools.®

# Data Book 2023-24



# To Our CIS Family

I hope this message finds you well and energized by the work we continue to do together. I am pleased to share our 2023-24 Data Book, inclusive of a reflection of our collective impact and our ongoing commitment to showing up for students every day. While the 2023-24 school year did not reveal dramatic shifts in network-wide trends, the story it tells is unmistakably strong: more students reached, more schools supported, and steady, positive progress across the outcomes most connected to student engagement and learning.

Our network continued to grow, as more affiliates and licensed partners support more than two million students across nearly 3,600 schools and community sites. This expansion reflects the trust that school districts and communities place in CIS to help create the conditions where students feel connected, supported, and ready to learn.

Across the network, outcomes for students receiving case management remained consistently strong, with the vast majority making progress toward their academic, attendance, behavior, and social-emotional goals. Schools that partnered with CIS also reported meaningful schoolwide improvement efforts—especially in areas such as student attendance, promotion and graduation, and overall school climate—demonstrating that our model strengthens not only individual student trajectories but the learning environment as a whole.

You may notice that some elements of how we present data have evolved this year. These updates reflect our continued commitment to sharing information responsibly and thoughtfully, centered on student safety and the insights most useful to our partners and practitioners.

Taken together, the findings in our 2023-24 Data Book affirm what we see in classrooms and hallways every day: when students are surrounded by caring adults, connected to meaningful supports, and welcomed into a school environment where they feel they belong, they show up, stay engaged, and make progress toward their goals. Our affiliates, state offices, and licensed partners—working alongside school and district leaders, educators, families, and community partners—continue to create these conditions in communities across the country.

Thank you for all that you do to make the CIS mission real for millions of students. Together, we are surrounding students with a community of support, empowering them to stay in school and achieve in life.

With gratitude,



**Heather J. Clawson, PhD**  
Chief Program and Innovation Officer  
Communities In Schools National Office

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# Introduction



## About Our Work

Communities In Schools® (CIS®) is a national network of independent organizations and licensed partners that connects 2 million students with caring adults and resources designed to help them succeed. From homelessness and housing instability to bullying and trauma, CIS identifies and addresses the complex barriers to learning that can keep students from achieving their full potential. In partnership with 3,590 schools and community sites across the country, we support and empower all students to succeed in school and beyond the classroom.

## About the Data

This Data Book provides an overview of CIS organization and licensed partner operations during the 2023-2024 school year. Data are reported on human resources, student demographics, student supports, and the achievement at schools and by students as evidence of CIS programming throughout the country. Data represent operations as reported by organizations through our annual data collection process. The sample size for each data point may vary based on available information.



# Definitions

<b>Adjudicated Youth</b>	A youth who has been found guilty by a judge of committing a delinquent act. The court can commit an adjudicated juvenile or place the juvenile on community control.
<b>AmeriCorps</b>	A program under the Corporation for National and Community Service (CNCS) that engages individuals in intensive service for a year at nonprofits, schools, public agencies, and community and faith-based groups across the country. AmeriCorps members might serve at the affiliate central office or a local site.
<b>Case Management</b>	A collaborative process to 1) establish a system of supports provided to individual students and 2) identify and partner with students at risk of dropping out to: assess their needs and assets; create individual plans; provide, coordinate, monitor, and adjust service delivery; and evaluate student progress against established goals. Case-managed students receive a variety of Tier II and III supports, depending on the intensity of their needs, and may also participate in whole-school (Tier I) supports.
<b>Combined School</b>	A school with a population of students falling outside of the typical grade level structure for elementary, middle, secondary, or high school (e.g., grades K-8 or 7-12).
<b>CIS Model School</b>	A school with which the CIS organization has a formal written agreement to fully implement the CIS model, that is, to provide and/or broker a combination of all tiers of support required by Accreditation/Certification Standards. Student supports are provided based on a comprehensive annual School Support Plan developed and implemented by a designated Site Coordinator.
<b>Community-Based Site</b>	Any location served by CIS that is not a school, such as a community center.
<b>English Language Learners (ELL)</b>	Students who are in the process of learning English. These students often come from non-English speaking homes and backgrounds, and typically require specialized or modified instruction in both English and their academic courses.
<b>Free and Reduced-Price Lunch (FRPL)</b>	Meals provided to students at school through the National School Lunch Program. Income eligibility guidelines are adjusted by the USDA each year.
<b>General Youth Services</b>	Schools served with General Youth Services (GYS) are those in which the intent is to implement student, family or school supports without all aspects of the CIS model. These may be schools where CIS provides only Tier I supports or runs an afterschool program. There may be limited or no case management, no presence of site coordinator, and/or limited documentation of data and outcomes.
<b>High-Risk Behavior</b>	A lifestyle activity that contributes to unintentional injuries and violence, such as sexual behaviors, alcohol and other drug use, and tobacco use.
<b>Integrated Student Supports</b>	A school-based approach to promoting students' academic success by developing or securing and coordinating supports that target academic and nonacademic barriers to achievement. These resources range from traditional tutoring and mentoring to provision of a broader set of supports, such as linking students to physical and mental health care and connecting their families to parent education, family counseling, food banks, or employment assistance.
<b>Reassigned Staff</b>	Individuals from a school district or another organization that are not paid directly by CIS but that have been trained to implement the CIS model and operate as CIS staff members.
<b>Saturation Rate</b>	The percentage of the school population served by CIS. Whole-school saturation rate refers to the students participating in whole-school supports only. Case-managed saturation rate refers to the students who are case managed by CIS.
<b>Site Coordinator</b>	The CIS point of contact working inside a school to provide integrated student supports. Site coordinators connect students and their families to basic and critical community resources, tailored to students' specific needs.
<b>Social and Emotional Learning (SEL)</b>	The process through which students acquire and effectively apply the knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions.
<b>Tiers of Support</b>	The three tiers apply to the services Communities In Schools provides, brokers and coordinates. Tier I: Widely available services designed to foster a positive school climate and address school-level risk factors (e.g., whole-school supports). Tier II: Targeted services typically provided in a group setting to students with a common need. Tier III: Intensive, individualized services typically provided in a one-on-one setting to students with highly specific needs.
<b>Whole-School Supports</b>	Supports that are accessible to all students within a school, including students who are not case managed by CIS. These schoolwide supports are also referred to as Tier I supports. Students receiving only these supports are counted separately from those being case managed.

# Communities In Schools At A Glance

**2.08 MILLION**

students were reached with CIS supports and resources

**201,270**

students were case-managed

**348,000**

parents and guardians were engaged through CIS supports

**3,590**

schools and community sites were served by CIS

**5,170**

local staff members carried out the CIS mission

**8,250**

community partnerships were fostered to provide CIS supports to students

**22,300**

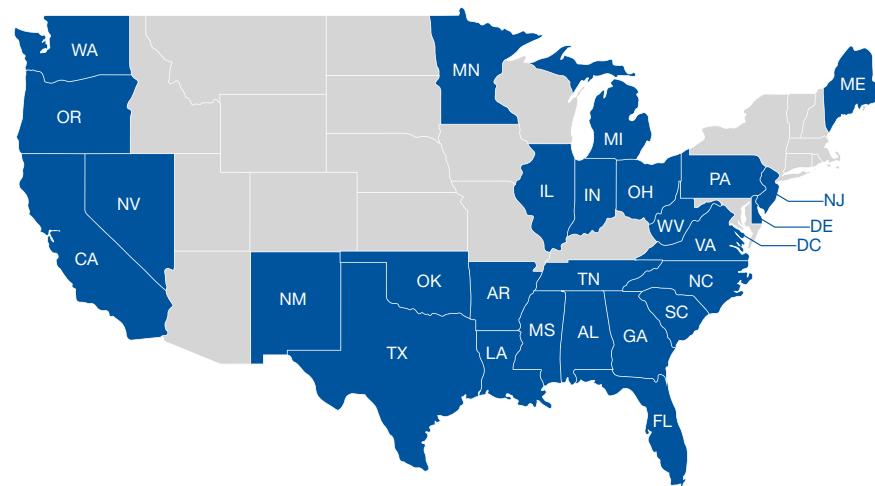
community volunteers donated their time

**\$9.4 MILLION**

worth of volunteer time was contributed

## CIS Network

**117**  
Organizations



**27 States and DC**

### Remained in School

**99%**

of students remained in school through the end of the 2023-24 school year

### Promotion

**97%**

of K-11 students were promoted to the next grade

### Graduation

**96%**

of 12<sup>th</sup> grade students graduated or received a GED

### Attendance

**74%**

of students met or made progress toward at least one of their attendance goals

### Behavior

**89%**

of students met or made progress toward at least one of their behavior goals

### Academics

**88%**

of students met or made progress toward at least one of their academic goals

# CIS Network – State Overview

State	Affiliates/ State Offices	Licensed Partners	Organizations	Schools and Sites	Case-Managed Students	Students Receiving Whole-School Supports	Total Students Served
AL	0	1	1	4	0	1,614	1,614
AR	0	1	1	5	0	1,782	1,782
CA	1	2	3	27	1,264	12,706	13,970
DC <sup>1</sup>	1	1	2	10	348	3,681	4,029
DE	1	0	1	22	1,058	8,906	9,964
FL	2	0	2	36	2,213	24,836	27,049
GA <sup>2</sup>	17	0	17	252	10,129	155,564	165,693
IL	1	0	1	238	1,517	78,937	80,454
IN	3	0	3	64	2,746	32,247	34,993
LA	1	1	2	50	3,034	17,787	20,821
ME <sup>1</sup>	--	--	--	2	19	189	208
MI	3	0	3	99	2,013	42,978	44,991
MN	1	0	1	8	342	5,955	6,297
MS	0	1	1	5	95	1,981	2,076
NC <sup>2</sup>	19	0	19	225	11,842	110,694	122,536
NJ	0	1	1	6	148	2,135	2,283
NM	1	0	1	12	536	4,961	5,497
NV	1	0	1	122	7,013	82,153	89,166
OH	1	0	1	60	2,701	32,053	34,754
OK	0	1	1	10	554	5,102	5,656
OR <sup>1</sup>	--	--	--	1	17	458	475
PA <sup>2</sup>	2	0	2	70	2,661	59,451	62,112
SC	1	0	1	45	2,408	22,623	25,031
TN	2	0	2	70	2,671	28,604	31,275
TX <sup>2</sup>	29	0	29	1,518	123,754	847,447	971,201
VA <sup>2</sup>	7	0	7	163	8,613	90,611	99,224
WA <sup>1,2</sup>	12	0	12	203	5,965	101,815	107,780
WV	1	1	2	266	7,609	99,540	107,149
<b>Grand Total</b>	<b>107</b>	<b>10</b>	<b>117</b>	<b>3,593</b>	<b>201,270</b>	<b>1,876,810</b>	<b>2,078,080</b>

<sup>1</sup> CIS of Washington operates in Washington and Oregon. National Indian Education Association (NIEA) is located in DC but operates in Maine.

<sup>2</sup> Indicates presence of a state office.

# CIS Network – Student Overview

**2,078,080**  
students served in 2024

**Communities In Schools (CIS)** is a learning organization committed to ongoing use of data and research to improve practice and drive positive outcomes for the schools and students it serves.

We know from third-party evaluations of our model that providing tiered supports through both whole-school delivery and case management yields the greatest impact on schoolwide outcomes, such as on-time graduation rates and improved attendance rates.

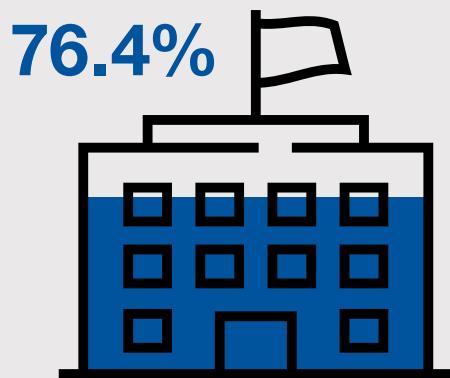
**Figure 1.** Overall Student Breakdown



Across both CIS Model schools and General Youth Services sites:

**90.3%** of CIS students receive whole-school supports only  
**9.7%** of CIS students receive case management

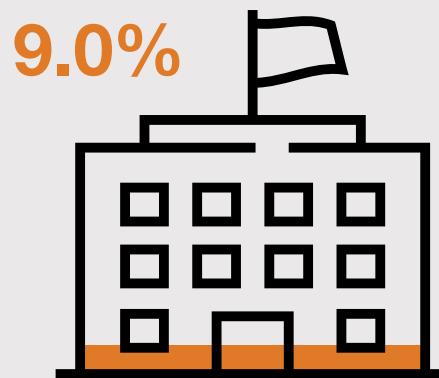
**Figure 2.** Overall Saturation Rate at CIS Model Schools: Whole-School Supports



## Saturation

Research shows that our impact is associated with a minimum saturation rate of 75% of students receiving whole-school supports (i.e., Tier I) and 10% of students receiving more intensive supports (i.e., Tier II and III) through case management at each school. Of the 113 organizations directly serving CIS model schools in school year 2023-24, 80.5% met this threshold for case management in accordance with CIS accreditation/certification standards.<sup>3</sup>

**Figure 3.** Overall Saturation Rate at CIS Model Schools: Case Management



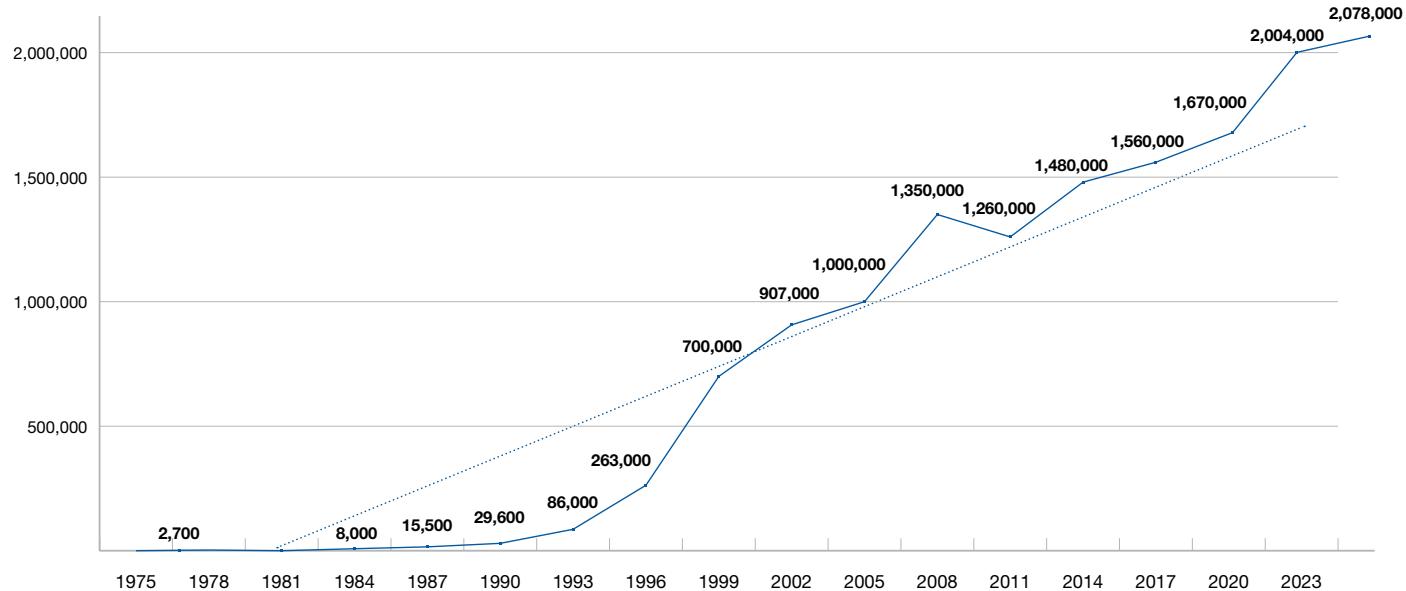
<sup>3</sup> CIS' accreditation/certification standards indicate that two or 20% of CIS model schools (whichever is greater) must meet 10% saturation for case management. If the organization serves only one school, that school must meet saturation.

# CIS Network – Student Overview

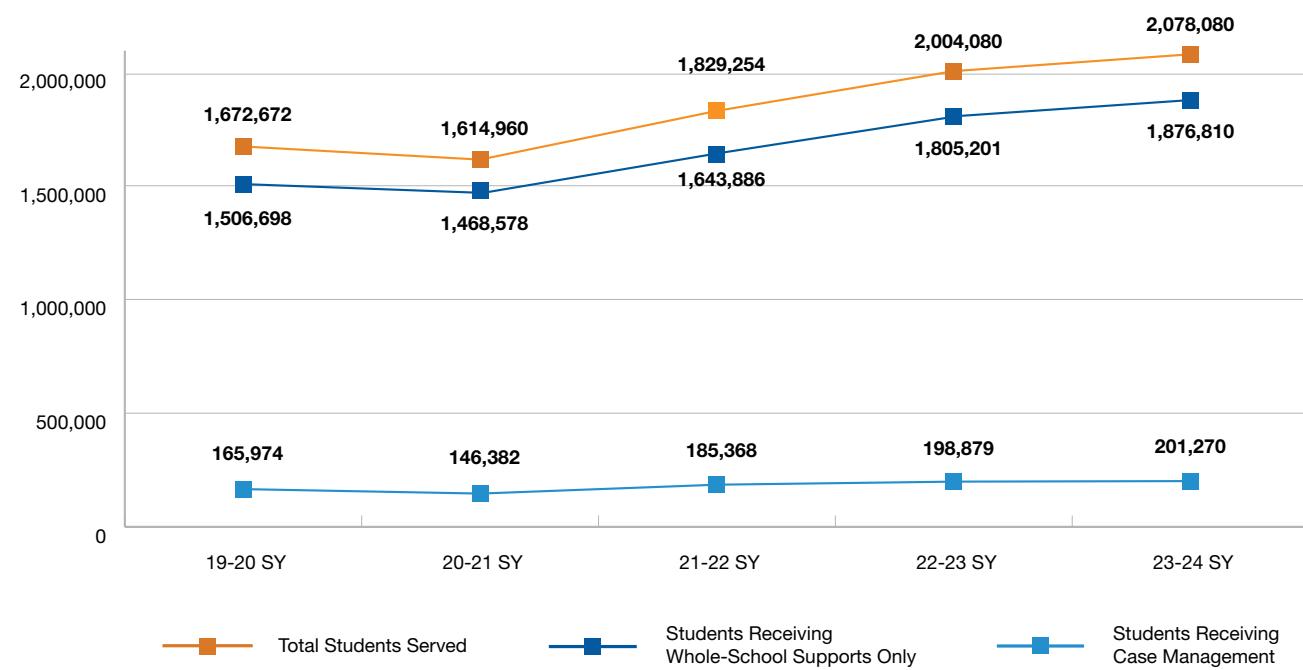


Since 1977, Communities In Schools has grown from serving just under 2,700 students to 2.08 million students across 27 states and the District of Columbia.

**Figure 4.** Historical Data: Total Students Served, 1977-2024



**Figure 5.** Number of Students Served, 2020-2024

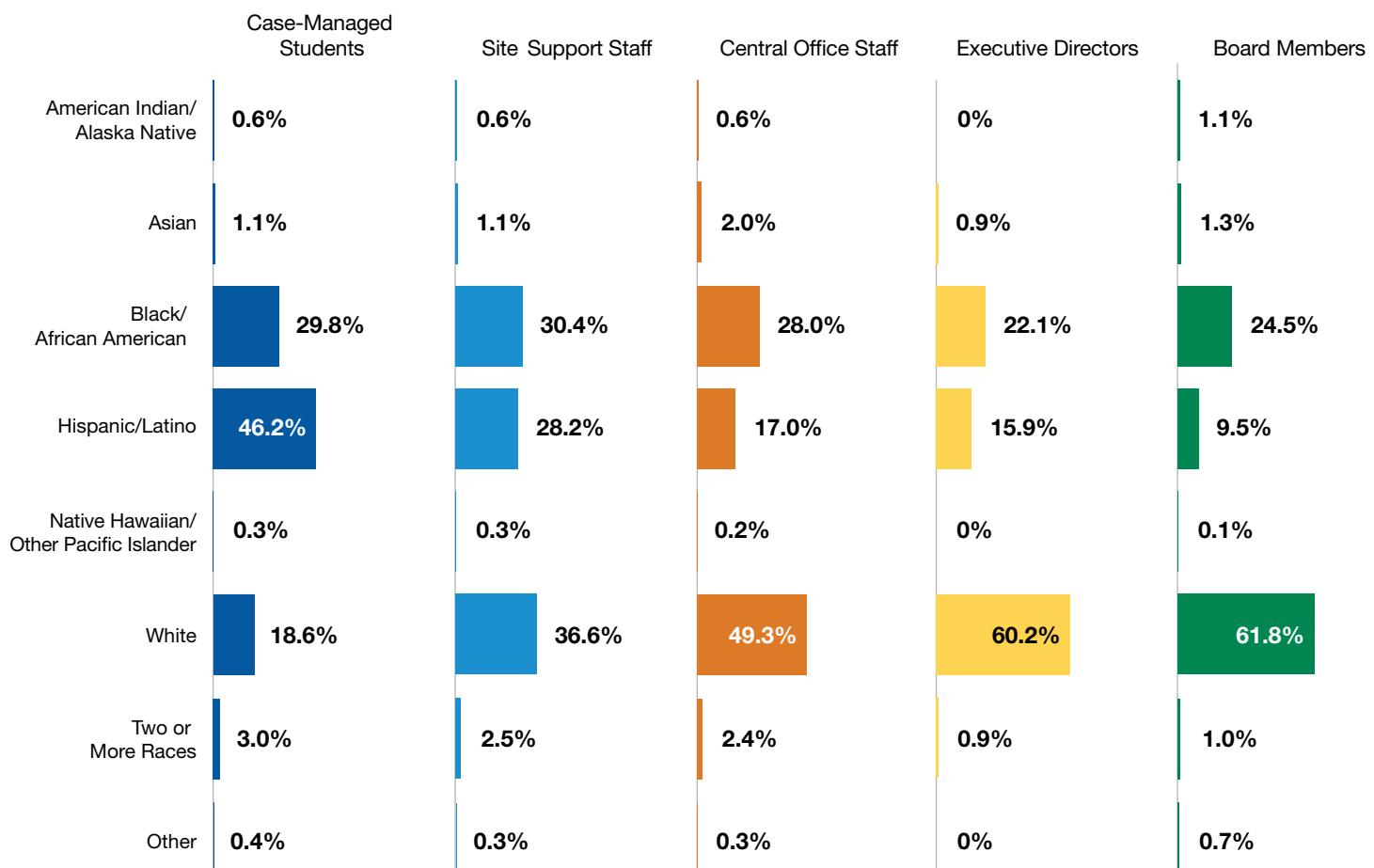


# Our Community



Communities In Schools (CIS) believes that transformative relationships are essential for unlocking students' potential. In collaboration with 157 alumni and a diverse group of staff and leadership, we embed principles and practices of equity and inclusion in our strategies, culture, and behaviors. By doing so, we dismantle both immediate and systemic barriers, fostering and maintaining equitable outcomes for all students.

**Figure 6. Our Community Demographics<sup>4</sup>**

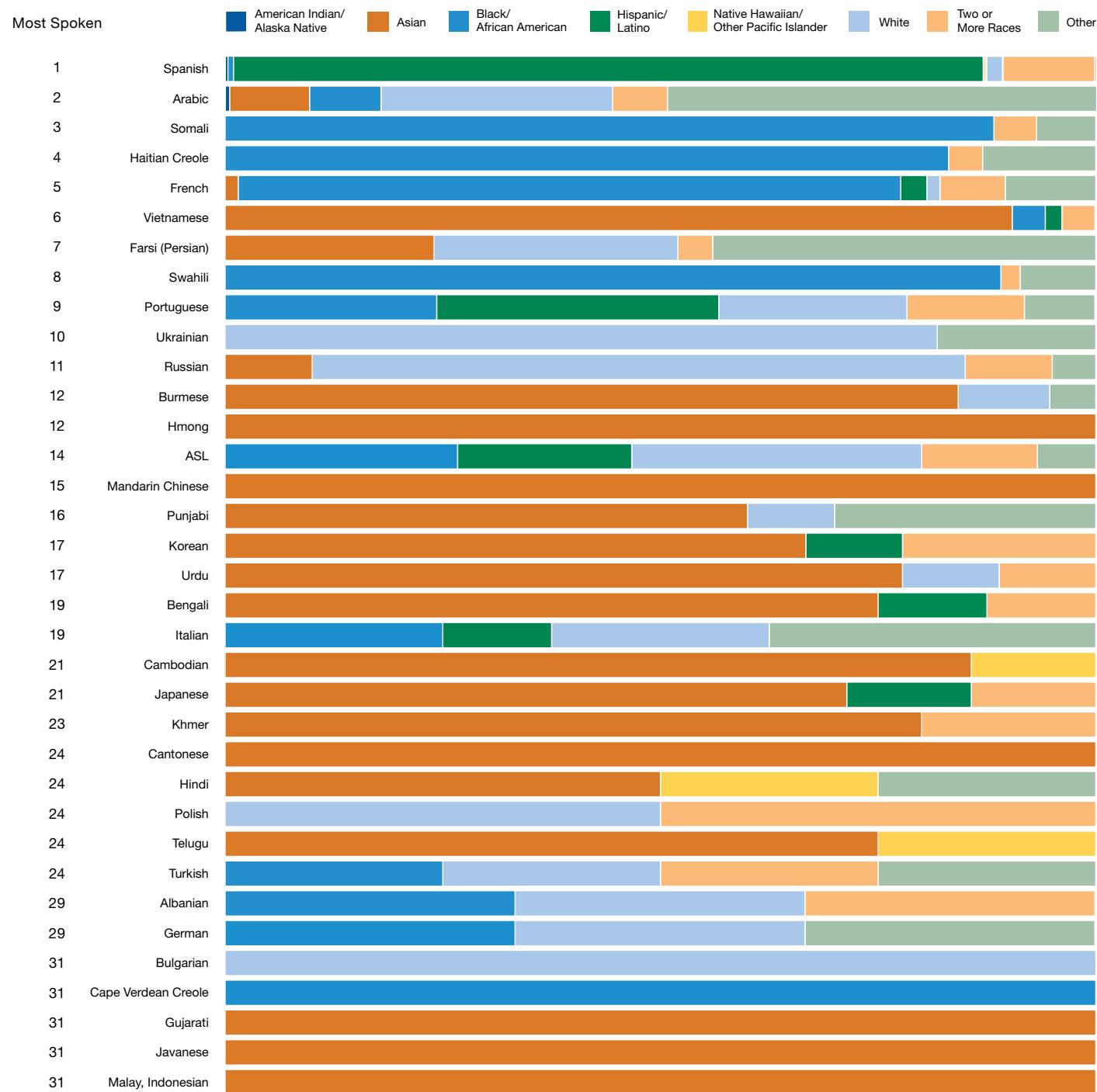


<sup>4</sup> See tables 1 and 3 for N sizes. Does not include individuals whose race/ethnicity is unknown or prefer not to answer (site support staff: n=68, central office staff: n=37, executive director: n=1, board members: n=25, students: n=532).

# Our Community

While English is the most spoken language across our network, our students speak more than 30 additional languages at school or at home with family and friends. This year, a higher proportion of our students speak Polish and Telugu (both moving from #32 to #24), Khmer (moving from #30 to #23), and Japanese (moving from #26 to #21). Spanish and Arabic remain the top two non-English languages for four years in a row.

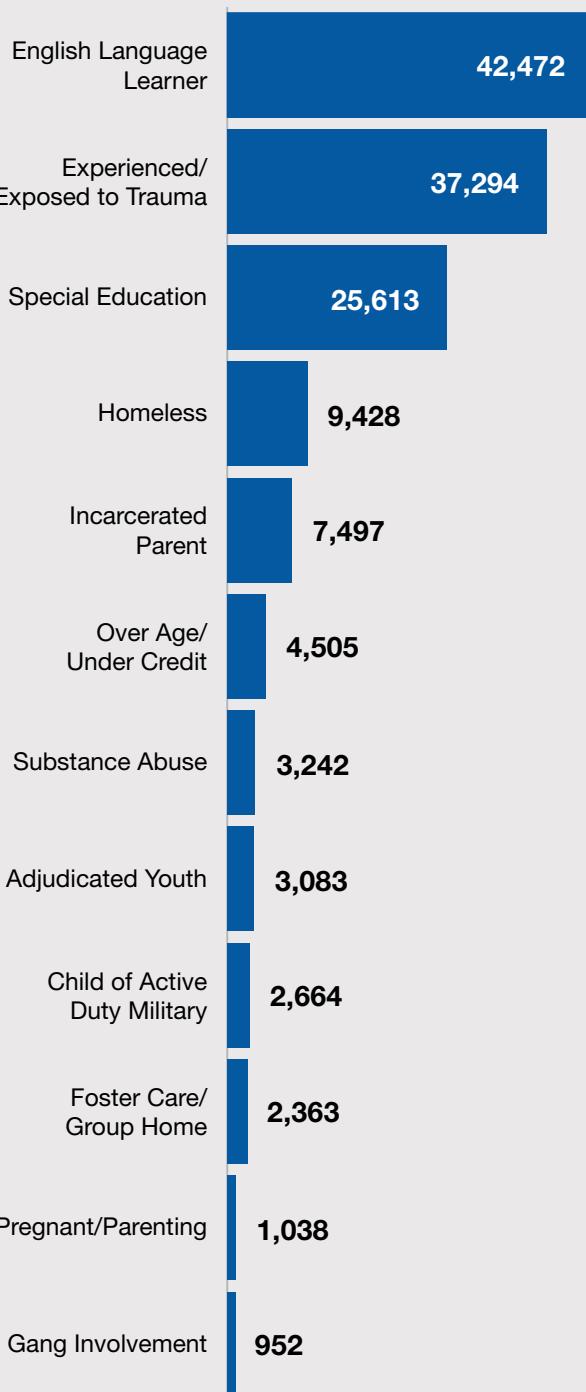
**Figure 7. The Languages We Speak<sup>5</sup>**



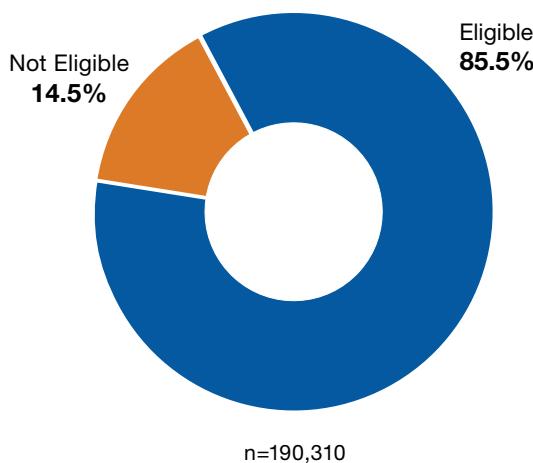
<sup>5</sup> Ordered from the language spoken by the most students to the least students. Does not include CIS affiliates in Texas. Students of unknown race speak Spanish (n=34), Arabic (n=1), Somali (n=1), Farsi (Persian) (n=1), and Albanian (n=1). Inclusion of these students may impact the overall language ranking slightly. Each of the following languages had one speaker reported: Georgian and Thai. Data represent 13,655 students reported as speaking one or more languages other than English. An unspecified non-English language is spoken by 374 students.

# Student Information

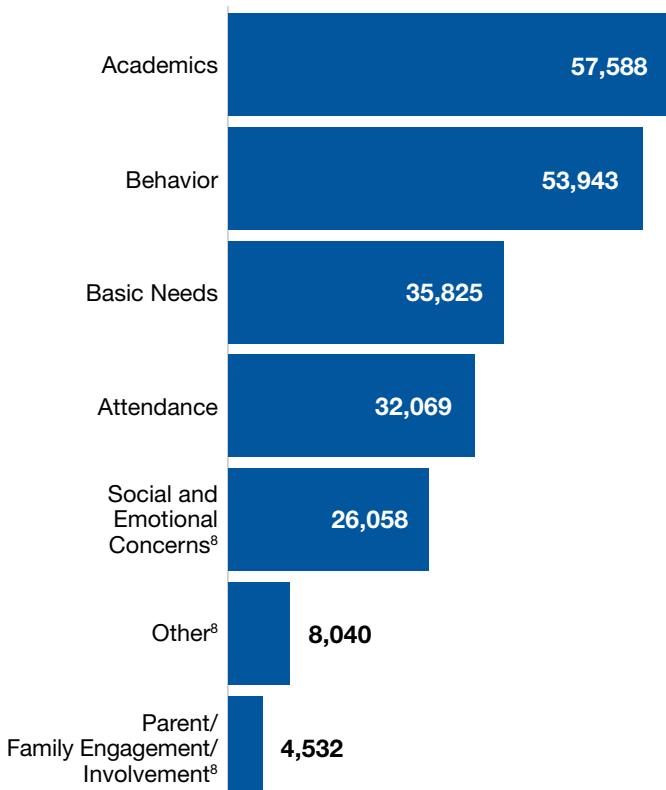
**Figure 8.** Known Attributes of Case-Managed Students



**Figure 9.** Free and Reduced-Price Lunch (FRPL) Eligibility of Case-Managed Students<sup>6</sup>



**Figure 10.** Referral Reasons of Case-Managed Students<sup>7</sup>



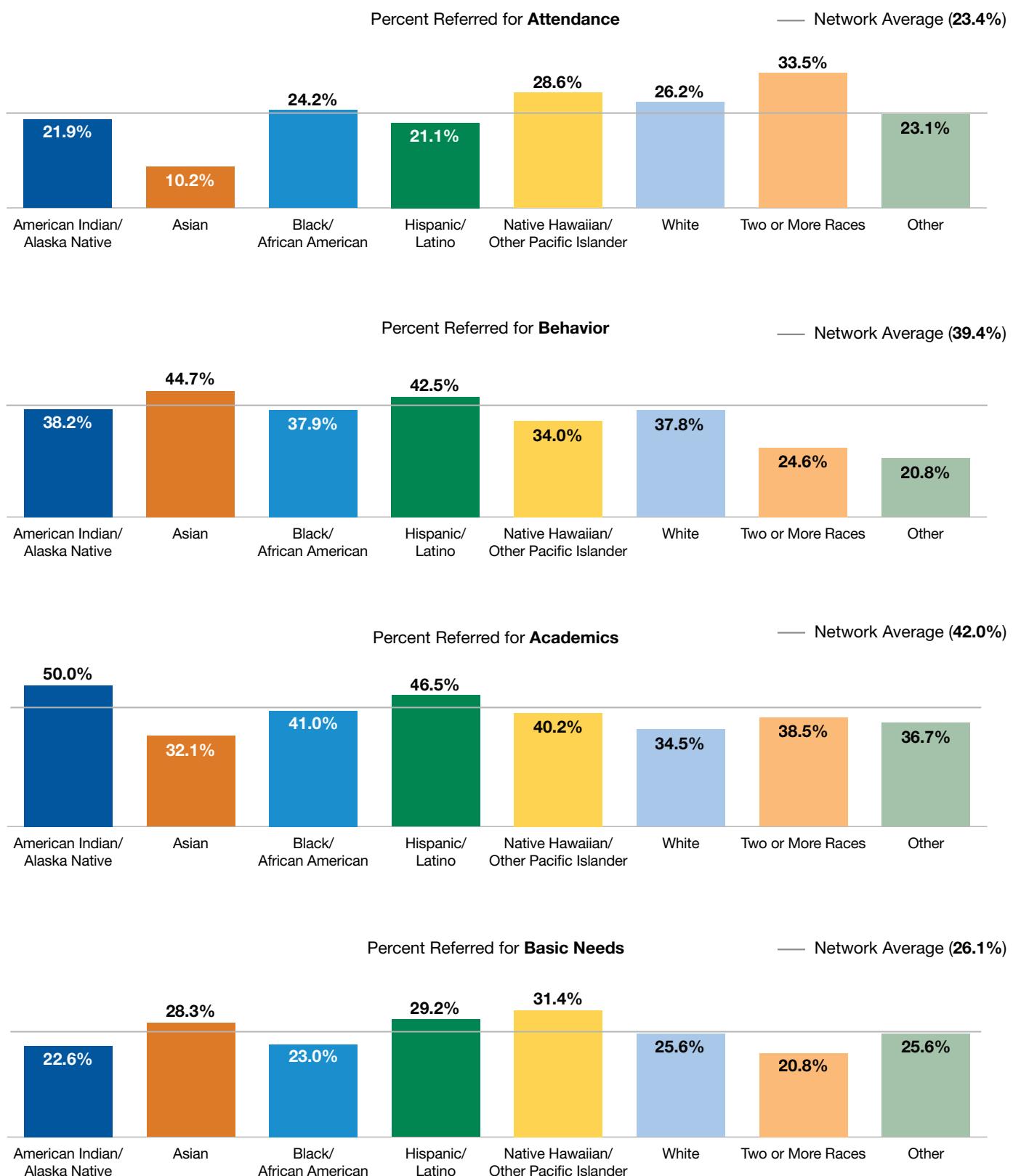
<sup>6</sup> Does not include students whose FRPL eligibility is unknown (n=10,960).

<sup>7</sup> May include referrals recorded for students prior to the 23/24 SY if the student was served for multiple years.

<sup>8</sup> Does not include CIS affiliates in Texas.

# Student Information

**Figure 11.** Percent of Case-Managed Students Referred, by Referral Reason and Race/Ethnicity<sup>9</sup>



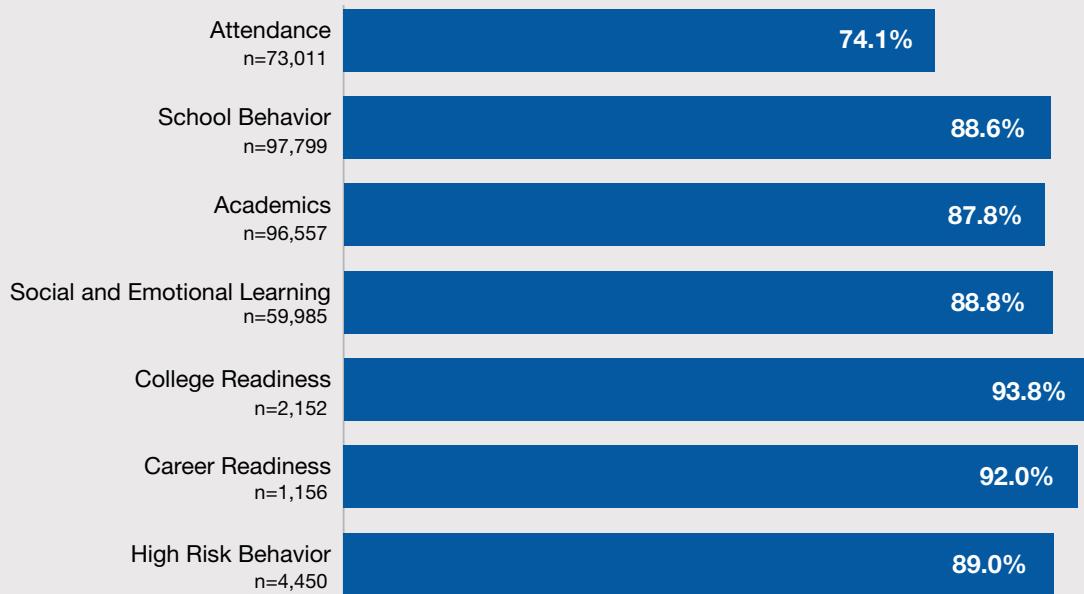
<sup>9</sup> See tables 5-9 for N sizes. Excludes figure for Social and/or Emotional Concerns due to lack of space but data are available in Table 9. New referrals are not required each year for case-managed students. Data represent an aggregation of any referral a student may have for this year or previous years.

# Student Outcomes

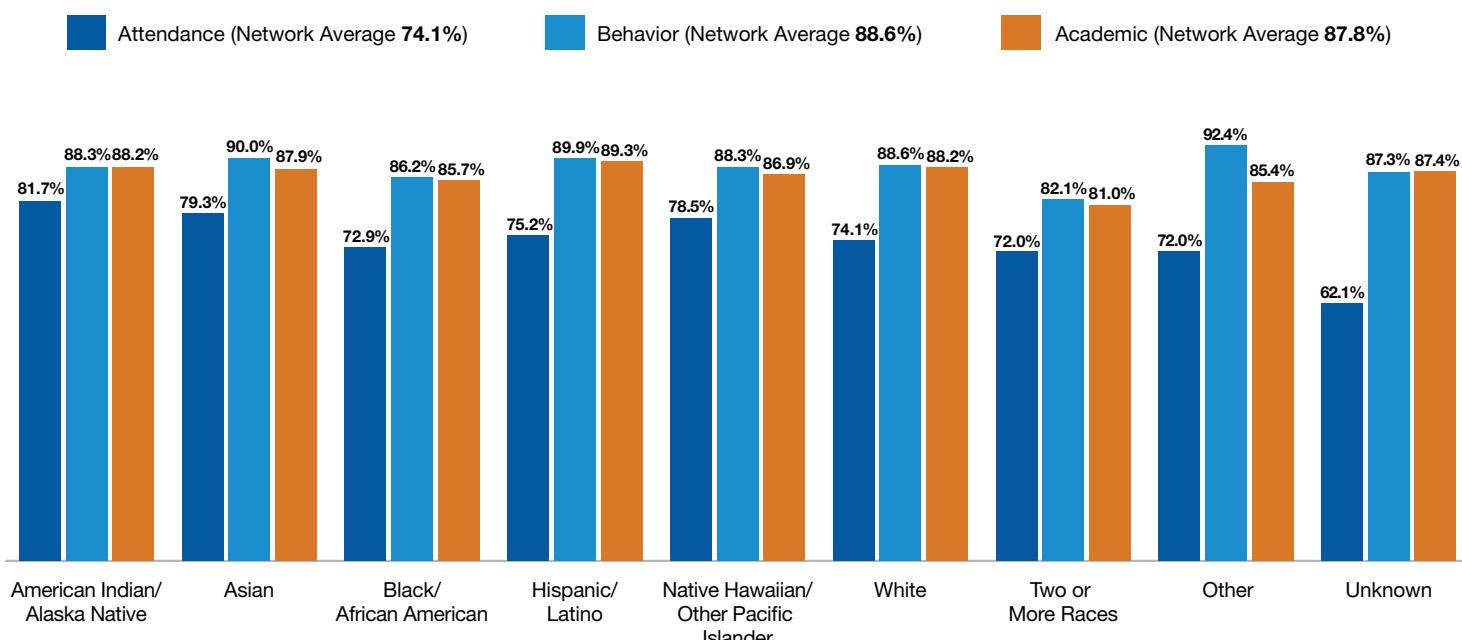
## Our students are meeting their ABCS goals.<sup>10</sup>



**Figure 12.** Case-Managed Students Who Met or Made Progress Towards Their Goals



**Figure 13.** Percent of Students Who Met or Made Progress Towards Goals, by Race/Ethnicity<sup>11</sup>

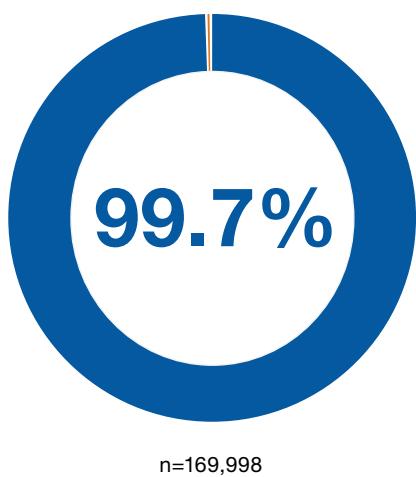


<sup>10</sup> ABCS refers to Attendance, Behavior, Course Performance (Academics), and Social and Emotional Learning. Case-managed students are required to work towards at least one goal in one of these areas during the school year. Each goal area excludes students with missing achievement for that goal.

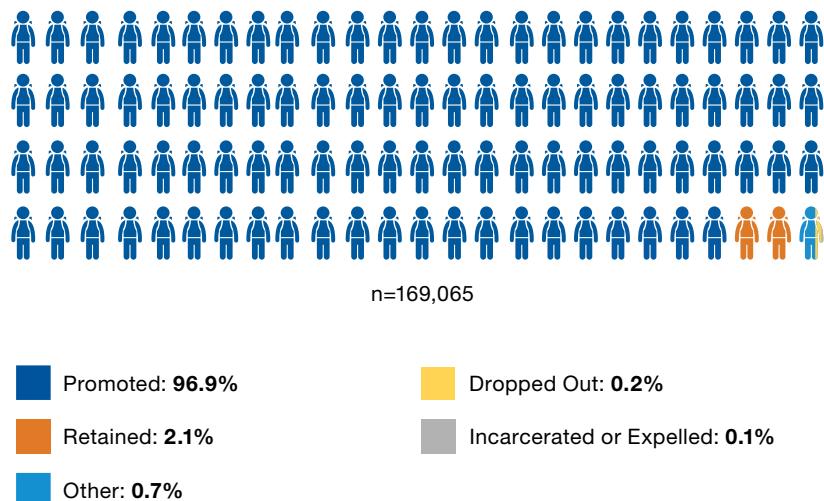
<sup>11</sup> See Table 11 for N sizes. Excludes Social and Emotional Learning due to insufficient data by race/ethnicity. Individuals identified as a race/ethnicity other than those listed are included in the category of Other.

# Student Outcomes

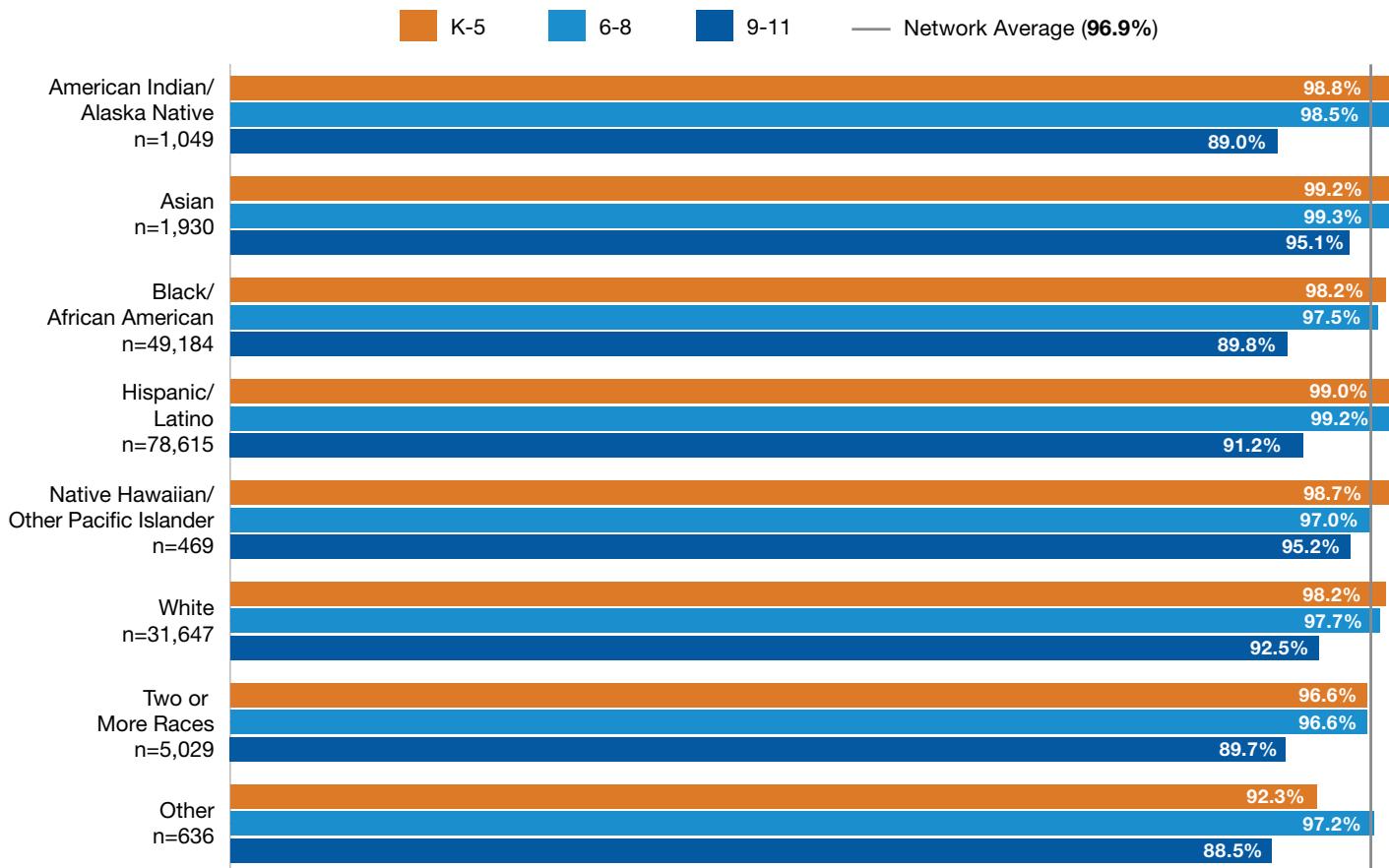
**Figure 14.** K-11 Case-Managed Students Who Stayed In School<sup>12</sup>



**Figure 15.** K-11 Case-Managed Student Year-End Status<sup>12,13</sup>



**Figure 16.** Percent of K-11 Students Who Were Promoted, by Race and Grade Level<sup>13</sup>

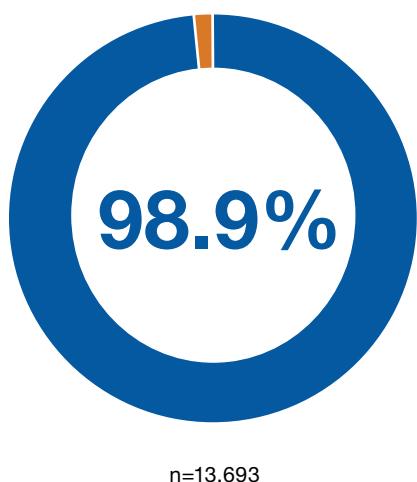


<sup>12</sup> Does not include K-11 students who transferred (n=14,780), were deceased (n=9), or whose year-end status was unknown (n=14).

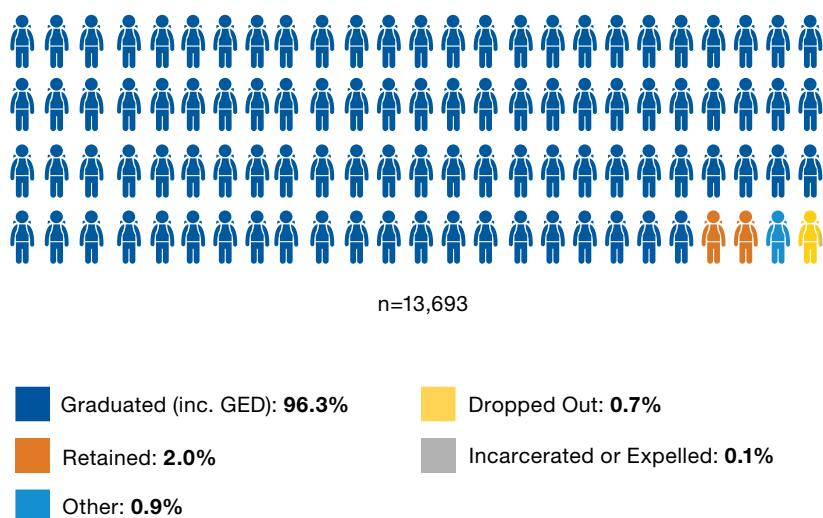
<sup>13</sup> Does not include K-11 students who graduated (n=859), received a GED (n=74), transferred (n=14,780), were deceased (n=9), or whose year-end status was unknown (n=14).

# Student Outcomes

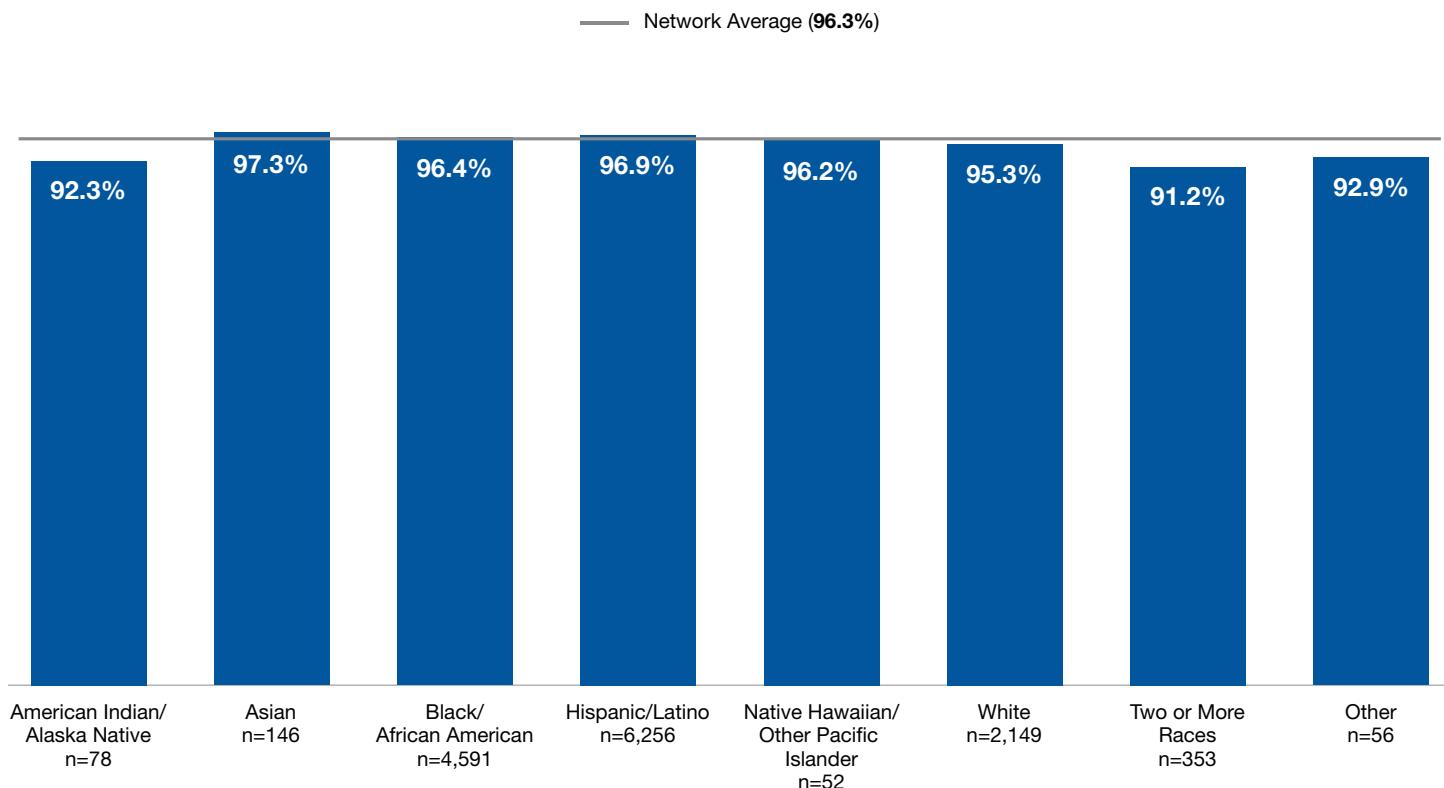
**Figure 17.** Grade 12 Case-Managed Students Who Stayed In School<sup>14</sup>



**Figure 18.** Grade 12 Case-Managed Student Year-End Status<sup>14</sup>



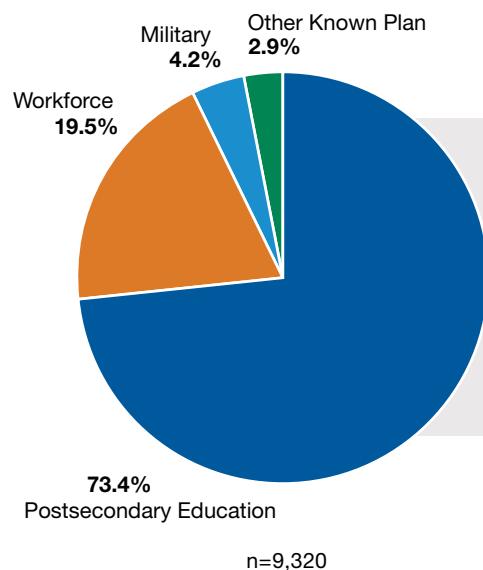
**Figure 19.** Percent of Grade 12 Students Who Graduated/Received a GED, by Race/Ethnicity<sup>14</sup>



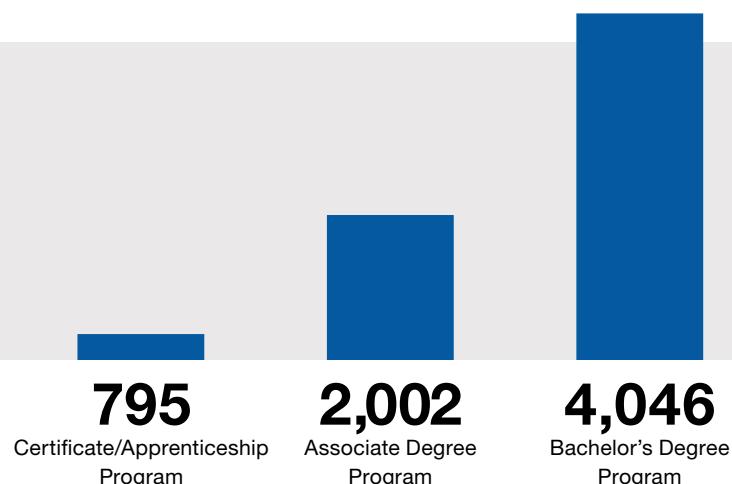
<sup>14</sup> Does not include seniors who transferred (n=641) or whose year-end status was unknown (n=5).

# Student Outcomes

**Figure 20.** Post-High School Plans<sup>15</sup>



## Postsecondary Education Type Breakdown



<sup>15</sup> Does not include students whose post-high school plans are unknown (n=4,800).

# Student and Community Data Tables

**Table 1.** Community Demographics

Characteristic	Site Support Staff	Central Office Staff	Executive Directors	Board Members
Race/Ethnicity (N) <sup>16</sup>	3,722	1,227	113	1,734
American Indian/Alaska Native	24	7	--	19
Asian	40	25	1	22
Black/African American	1,131	344	25	425
Hispanic/Latino	1,048	209	18	165
Native Hawaiian/Other Pacific Islander	12	3	--	2
White	1,362	605	68	1,071
Two or More Races	93	30	1	18
Other	12	4	--	12
Race/Ethnicity (%) <sup>16</sup>				
American Indian/Alaska Native	0.6%	0.6%	--	1.1%
Asian	1.1%	2.0%	0.9%	1.3%
Black/African American	30.4%	28.0%	22.1%	24.5%
Hispanic/Latino	28.2%	17.0%	15.9%	9.5%
Native Hawaiian/Other Pacific Islander	0.3%	0.2%	--	0.1%
White	36.6%	49.3%	60.2%	61.8%
Two or More Races	2.5%	2.4%	0.9%	1.0%
Other	0.3%	0.3%	--	0.7%

**Table 2.** Number of Students Served, 2020-2024

Support Type	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	Percent Change 2020-2024
Students Receiving Whole-School Supports Only	1,506,698	1,468,578	1,643,886	1,805,201	1,876,810	24.6%
Students Receiving Case Management	165,974	146,382	185,368	198,879	201,270	21.3%
<b>Total Students Served</b>	<b>1,672,672</b>	<b>1,614,960</b>	<b>1,829,254</b>	<b>2,004,080</b>	<b>2,078,080</b>	<b>24.2%</b>

**Table 3.** Case-Managed Student Demographics

Characteristic	Number of Students	Percent of Students
Race/Ethnicity <sup>17</sup>	200,738	
American Indian/Alaska Native	1,291	0.6%
Asian	2,239	1.1%
Black/African American	59,869	29.8%
Hispanic/Latino	92,641	46.2%
Native Hawaiian/Other Pacific Islander	597	0.3%
White	37,381	18.6%
Two or More Races	5,966	3.0%
Other	754	0.4%

<sup>16</sup> Does not include individuals whose race/ethnicity is unknown or prefer not to answer (site support staff: n=68, central office staff: n=37, executive directors: n=1, board members: n=25).

<sup>17</sup> Does not include students whose race/ethnicity is unknown or prefer not to answer (n=532).

# Student and Community Data Tables

**Table 4.** Case-Managed Student Attributes<sup>18</sup>

Characteristic	Students with Attribute (%)	Students with Attribute (N)	Total w/ Known Status	% of CM Students Represented
Attribute				
Adjudicated Youth	2.4%	3,083	126,715	63.0%
Child of Active Duty Military	2.1%	2,664	127,871	63.5%
English Language Learner	25.3%	42,472	167,980	83.5%
Experienced/Exposed to Trauma	37.0%	37,294	100,690	50.0%
Foster Care/Group Home	1.8%	2,363	133,310	66.2%
Free and Reduced-Price Lunch Eligible	85.5%	162,678	190,310	94.6%
Gang Involvement	0.9%	952	105,846	52.6%
Homeless	6.7%	9,428	139,799	69.5%
Incarcerated Parent	6.0%	7,497	124,560	61.9%
Over Age/Under Credit	3.8%	4,505	117,312	58.3%
Pregnant/Parenting	0.7%	1,038	138,801	69.0%
Special Education	16.5%	25,613	155,558	77.3%
Substance Abuse	2.9%	3,242	111,055	55.2%

**Table 5.** Case-Managed Students Referred for Attendance, by Race/Ethnicity<sup>19</sup>

Characteristic	Number of Students Referred	Number of Students with Attendance Referral	Percent of Students
Race/Ethnicity			
American Indian/Alaska Native	1,014	222	21.9%
Asian	1,588	162	10.2%
Black/African American	45,648	11,069	24.2%
Hispanic/Latino	57,921	12,213	21.1%
Native Hawaiian/Other Pacific Islander	420	120	28.6%
White	25,186	6,601	26.2%
Two or More Races	4,585	1,534	33.5%
Other	542	125	23.1%

**Table 6.** Case-Managed Students Referred for Behavior, by Race/Ethnicity<sup>19</sup>

Characteristic	Number of Students Referred	Number of Students with Behavior Referral	Percent of Students
Race/Ethnicity			
American Indian/Alaska Native	1,014	387	38.2%
Asian	1,588	710	44.7%
Black/African American	45,648	17,311	37.9%
Hispanic/Latino	57,921	24,591	42.5%
Native Hawaiian/Other Pacific Islander	420	143	34.0%
White	25,186	9,520	37.8%
Two or More Races	4,585	1,129	24.6%
Other	542	113	20.8%

<sup>18</sup> Total w/ Known Status is a subset of the 201,270 case-managed students served during the 2023-24 school year. The percent of students with attributes displayed in this table may not reflect large proportions of students (e.g., % of CM Students Represented).

<sup>19</sup> Individuals identified as a race/ethnicity other than those listed are included in the category of Other.

# Student and Community Data Tables

**Table 7.** Case-Managed Students Referred for Academics, by Race/Ethnicity<sup>20</sup>

Characteristic	Number of Students Referred	Number of Students with Academic Referral	Percent of Students
<b>Race/Ethnicity</b>			
American Indian/Alaska Native	1,014	507	50.0%
Asian	1,588	510	32.1%
Black/African American	45,648	18,737	41.0%
Hispanic/Latino	57,921	26,931	46.5%
Native Hawaiian/Other Pacific Islander	420	169	40.2%
White	25,186	8,696	34.5%
Two or More Races	4,585	1,765	38.5%
Other	542	199	36.7%

**Table 8.** Case-Managed Students Referred for Basic Needs, by Race/Ethnicity<sup>20</sup>

Characteristic	Number of Students Referred	Number of Students with Basic Needs Referral	Percent of Students
<b>Race/Ethnicity</b>			
American Indian/Alaska Native	1,014	229	22.6%
Asian	1,588	450	28.3%
Black/African American	45,648	10,506	23.0%
Hispanic/Latino	57,921	16,928	29.2%
Native Hawaiian/Other Pacific Islander	420	132	31.4%
White	25,186	6,456	25.6%
Two or More Races	4,585	955	20.8%
Other	542	139	25.6%

**Table 9.** Case-Managed Students Referred for Social and/or Emotional Concerns, by Race/Ethnicity<sup>20,21</sup>

Characteristic	Number of Students Referred	Number of Students with Social-Emotional Referral	Percent of Students
<b>Race/Ethnicity</b>			
American Indian/Alaska Native	449	137	30.5%
Asian	507	207	40.8%
Black/African American	27,443	10,987	40.0%
Hispanic/Latino	11,064	4,771	43.1%
Native Hawaiian/Other Pacific Islander	224	108	48.2%
White	15,174	7,361	48.5%
Two or More Races	4,585	2,201	48.0%
Other	542	228	42.1%

<sup>20</sup> Individuals identified as a race/ethnicity other than those listed are included in the category of Other.

<sup>21</sup> Social and/or Emotional Concerns not tracked as a referral reason for CIS affiliates in Texas.

# Student and Community Data Tables

**Table 10.** Goal Achievement of Case-Managed Students

Student Goal	Number of Students with Assigned Goal	Number of Students Who Met or Made Progress Towards goal	Percent
Attendance	73,011	54,077	74.1%
School Behavior	97,799	86,692	88.6%
Academics	96,557	84,757	87.8%
Social and Emotional Learning	59,985	53,286	88.8%
College Readiness	2,152	2,018	93.8%
Career Readiness	1,156	1,064	92.0%
High-Risk Behavior	4,450	3,959	89.0%

**Table 11.** Students Who Met or Made Progress Towards Goals, by Race/Ethnicity<sup>22</sup>

Characteristic	Attendance			Behavior			Academics		
	N-Size	# Students	% Students	N-Size	# Students	% Students	N-Size	# Students	% Students
Total	73,011	54,077	74.1%	97,799	86,692	88.6%	96,557	84,757	87.8%
Am. Indian/AK Native	436	356	81.7%	613	541	88.3%	678	598	88.2%
Asian	445	353	79.3%	1,249	1,124	90.0%	975	857	87.9%
Black/African Amer.	25,068	18,271	72.9%	25,050	21,593	86.2%	30,067	25,776	85.7%
Hispanic/Latino	27,545	20,702	75.2%	53,398	48,016	89.9%	48,696	43,482	89.3%
Native Hawaiian/Other PI	205	161	78.5%	291	257	88.3%	267	232	86.9%
White	16,112	11,945	74.1%	15,769	13,966	88.6%	12,899	11,371	88.2%
Two or More Races	2,740	1,973	72.0%	1,120	920	82.1%	2,382	1,930	81.0%
Other	307	221	72.0%	105	97	92.4%	371	317	85.4%
Unknown	153	95	62.1%	204	178	87.3%	222	194	87.4%

**Table 12.** Case-Managed Student Year-End Status<sup>23</sup>

Characteristic	Grades K-11		Grade 12	
	Number of Students	Percent of Students <sup>24</sup>	Number of Students	Percent of Students <sup>24</sup>
Stayed in school	169,404	99.7%	13,543	98.9%
Status Breakdown				
Promoted	163,798	96.9%	--	--
Graduated	859	--	13,146	96.0%
GED	74	--	41	0.3%
Retained	3,577	2.1%	268	2.0%
Transferred	14,780	--	641	--
Dropped Out	321	0.2%	97	0.7%
Expelled	177	0.1%	10	0.07%
Incarcerated	22	0.01%	2	0.01%
Deceased	9	--	--	--
Other	1,170	0.7%	129	0.9%

<sup>22</sup> Individuals identified as a race/ethnicity other than those listed are included in the category of Other.

<sup>23</sup> Does not include students in Pre-K (n=2,104) or college (n=3), or students with other/unknown grade level (n=23).

<sup>24</sup> K-11: Does not include students who graduated (n=859), received a GED (n=74), transferred (n=14,780), were deceased (n=9), or whose year-end status was unknown (n=14).

Grade 12: Does not include seniors who transferred (n=641) or whose year-end status was unknown (n=5).

# Student and Community Data Tables

**Table 13. Post-High School Plans<sup>25</sup>**

Plans After Graduation	Number of Students	Percent of Students
Graduates with Reported Postsecondary Plans	9,320	
Postsecondary Education (any type)	6,843	73.4%
Certification/Apprenticeship Program	795	--
Associate Degree Program	2,002	--
Bachelor's Degree Program	4,046	--
Workforce	1,814	19.5%
Military	394	4.2%
Other Known Plan	269	2.9%



<sup>25</sup> Includes students in grades K-11 who graduated high school or received a GED. Does not include students whose post-high school plans are unknown (n=4,800).

# School/Community-Based Site Characteristics

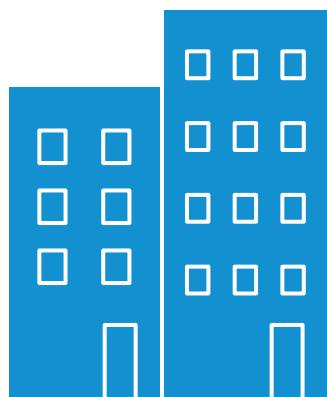
## 3,593 Total Sites

Our network served nearly 3,600 sites across approximately 500 school districts. The Communities In Schools model was implemented in over 85% of these sites. In addition, General Youth Services (GYS) sites are providing supports for students before, during and after school, on the weekends, and over the summer.

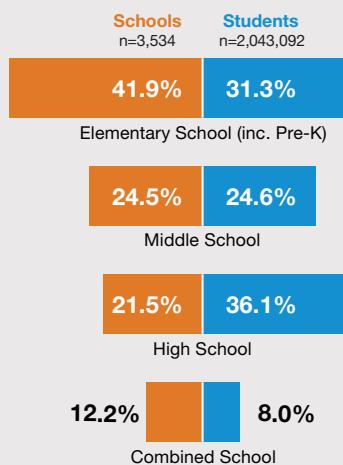


### CIS Model and General Youth Services (GYS) Breakdown

## 3,073 CIS Model Schools



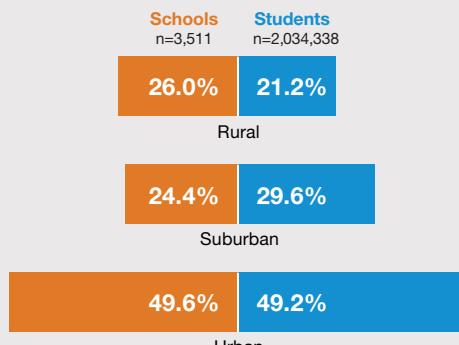
**Figure 21.** School Level Breakdown<sup>27</sup>



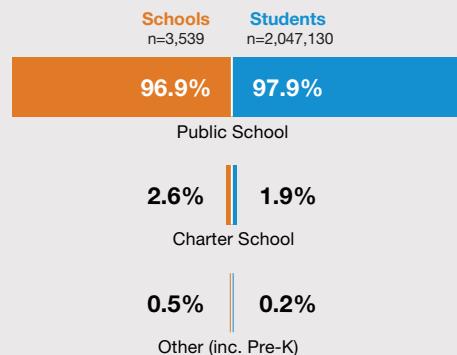
## 520 GYS Sites<sup>26</sup>



**Figure 22.** School Locale Breakdown<sup>28</sup>



**Figure 23.** School Category Breakdown<sup>29</sup>



<sup>26</sup> Virtual campuses are counted as community-based sites under General Youth Services (GYS).

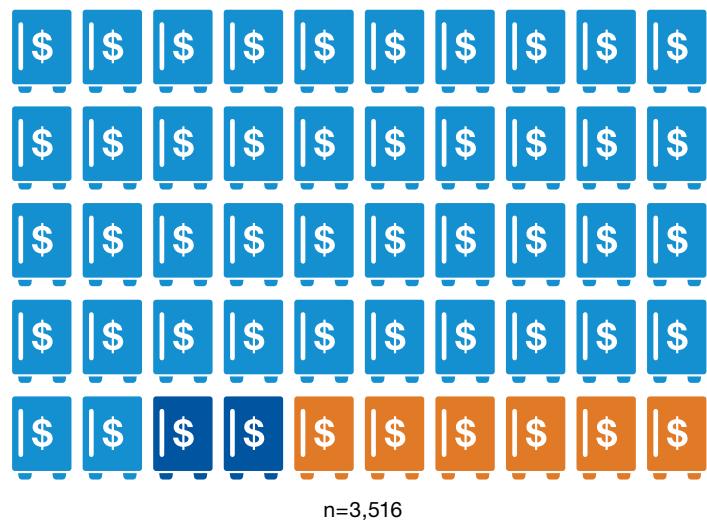
<sup>27</sup> Based on National Center for Education Statistics (NCES) designations by grades offered. Does not include community-based sites (n=40 sites and 25,988 students), colleges (n=14 sites and 4,962 students), or secondary schools (n=5 sites and 4,038 students).

<sup>28</sup> Based on NCES locale designations. Does not include community-based sites (n=40 sites and 25,988 students), colleges (n=14 sites and 4,962 students), or schools with locale unavailable (n=28 sites and 12,792 students).

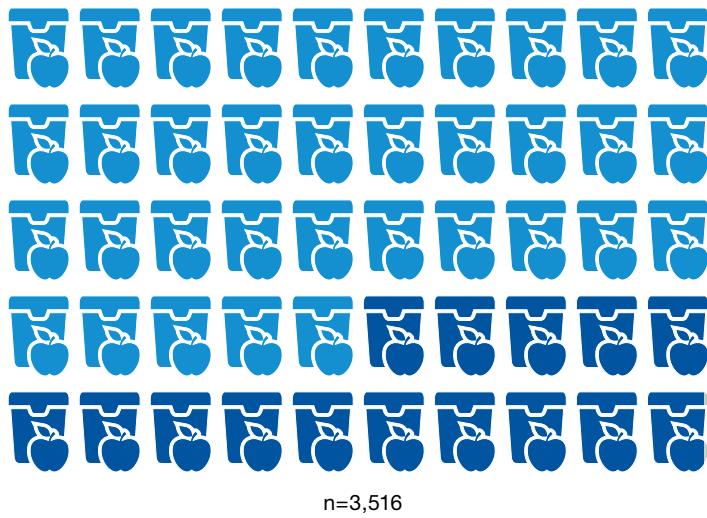
<sup>29</sup> Does not include community-based sites (n=40 sites and 25,988 students) or colleges (n=14 sites and 4,962 students). Charter School category includes public charters.

# School/Community-Based Site Characteristics

**Figure 24.** Title I Funding and Eligibility of Schools<sup>30</sup>



**Figure 25.** National School Lunch Program<sup>31</sup>

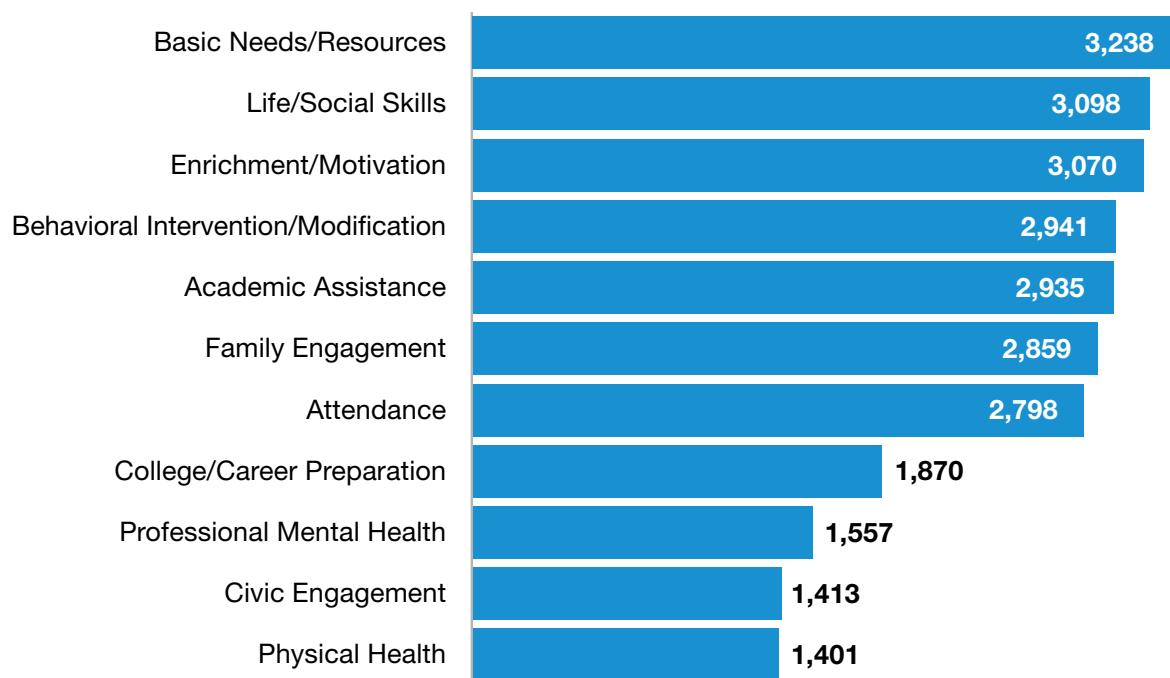


<sup>30</sup> Does not include community-based sites (n=40), colleges (n=14), or schools with unknown eligibility (n=23).

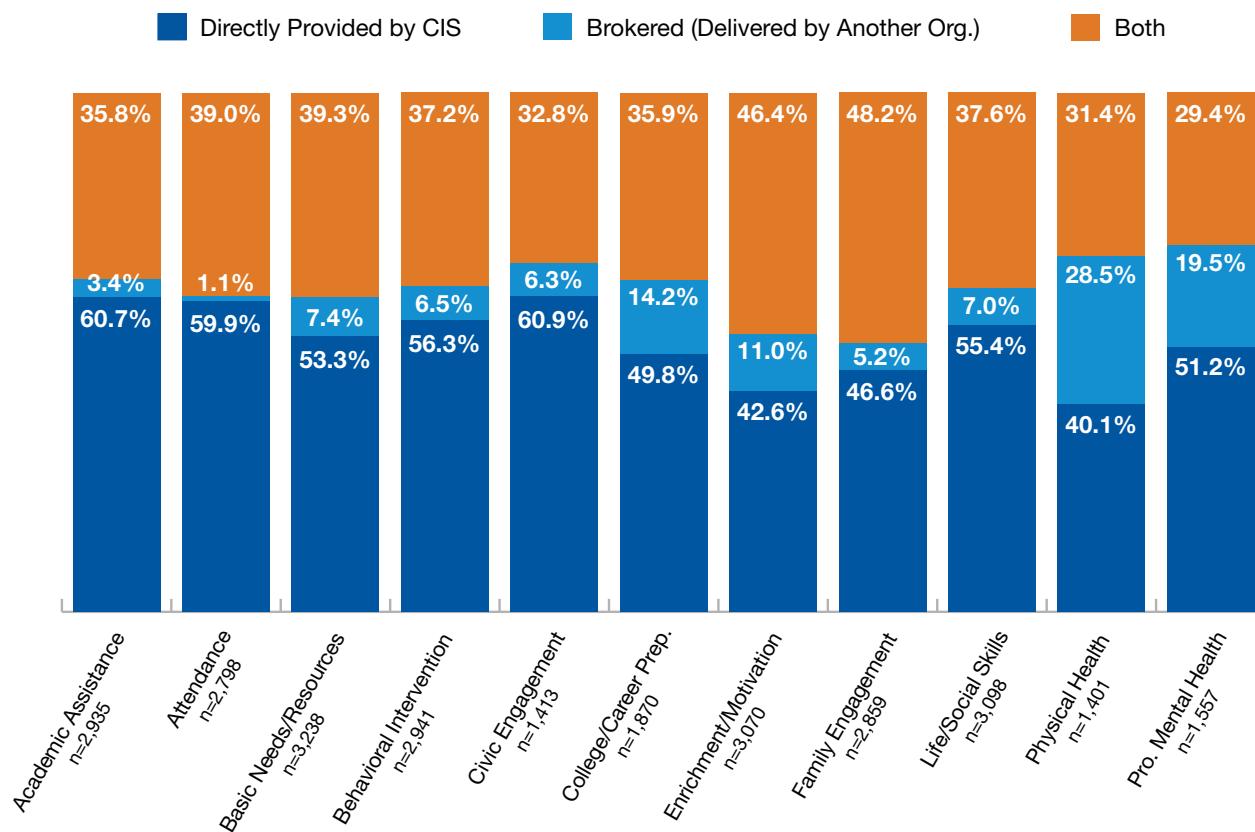
<sup>31</sup> Provision 2 allows schools to offer free meals to all students based on the percentage of directly certified students, with eligibility reevaluated periodically for up to four years. Does not include sites/schools if the eligibility is not applicable (n=107).

# CIS Supports

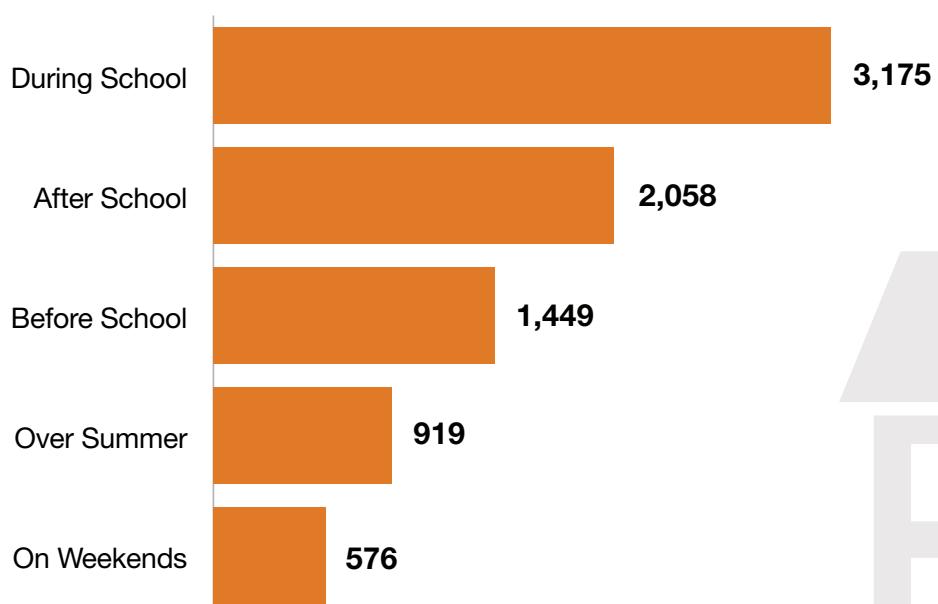
**Figure 26.** Number of Sites Where Supports are Offered, by CIS Support Category



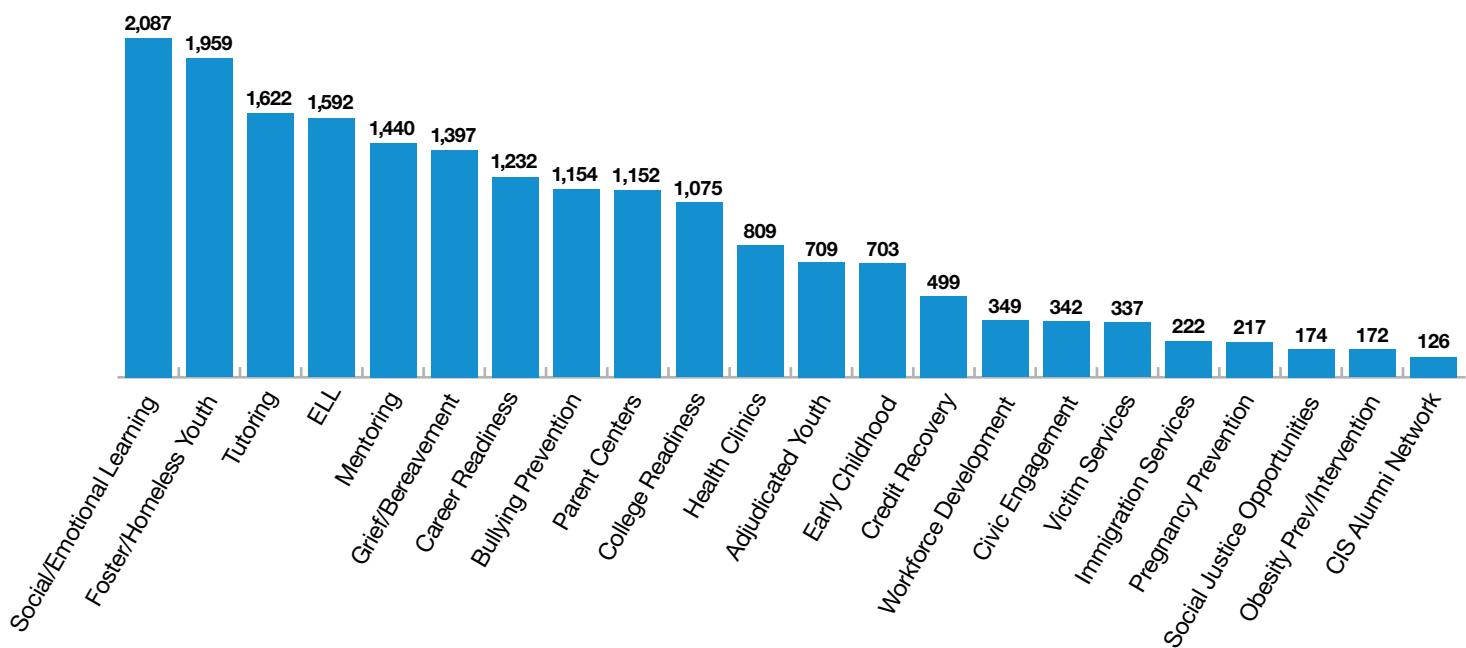
**Figure 27.** Percent of Sites Providing and/or Brokering Supports, by CIS Support Category



**Figure 28.** Number of Sites Offering Supports, by Program Time

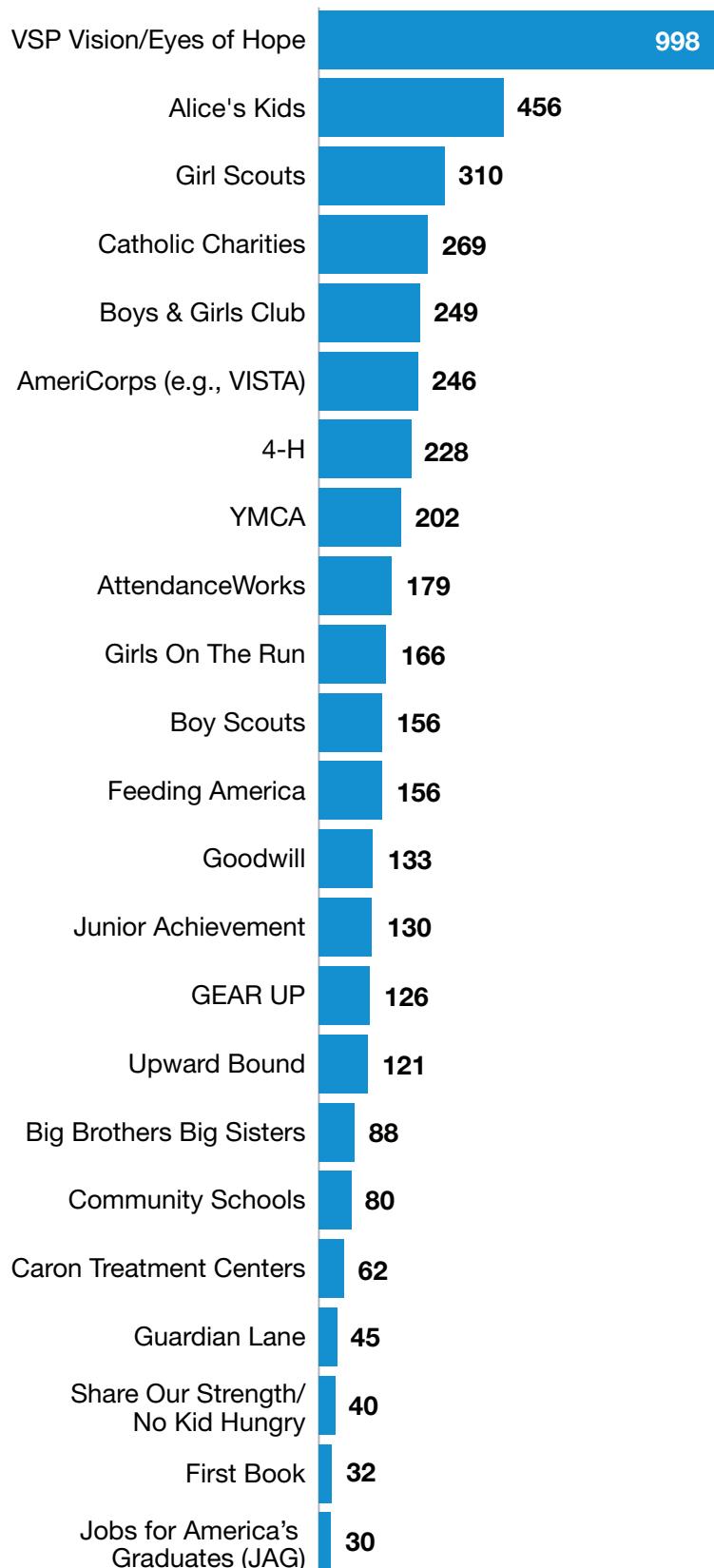


**Figure 29.** Number of Sites Offering Specialized Supports



# Partners and Programs

Figure 30. Number of Sites Reporting Partnerships<sup>32</sup>

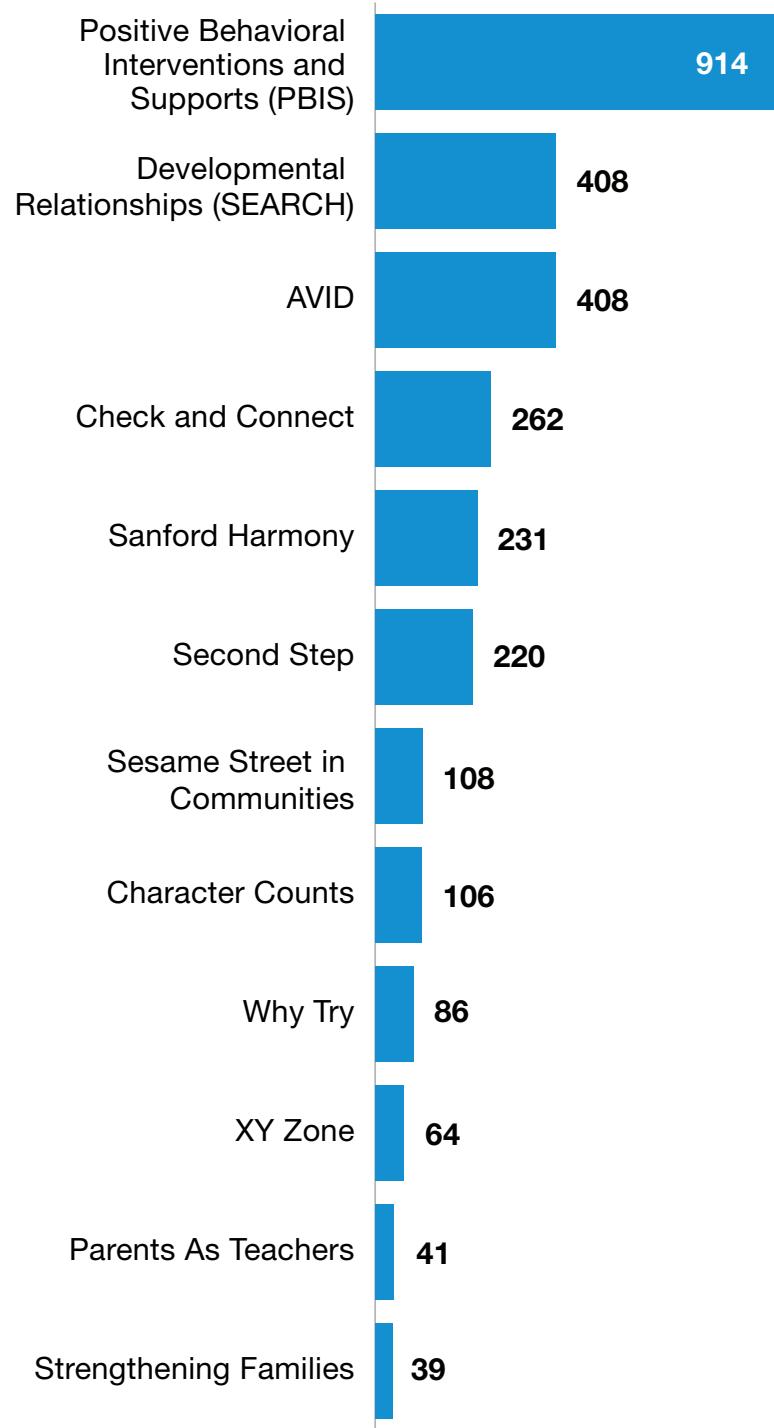


<sup>32</sup> List reflects the top national partners chosen by the network. Additional partners reported were Teach For America (n=25), Reading Is Fundamental (n=23), BELL (n=21), City Year (n=17), Higher Achievement (n=10), National Urban League (n=9), Active Kids + Mids (n=8), Year Up (n=4), and Learning Heroes (n=2).

# Partners and Programs



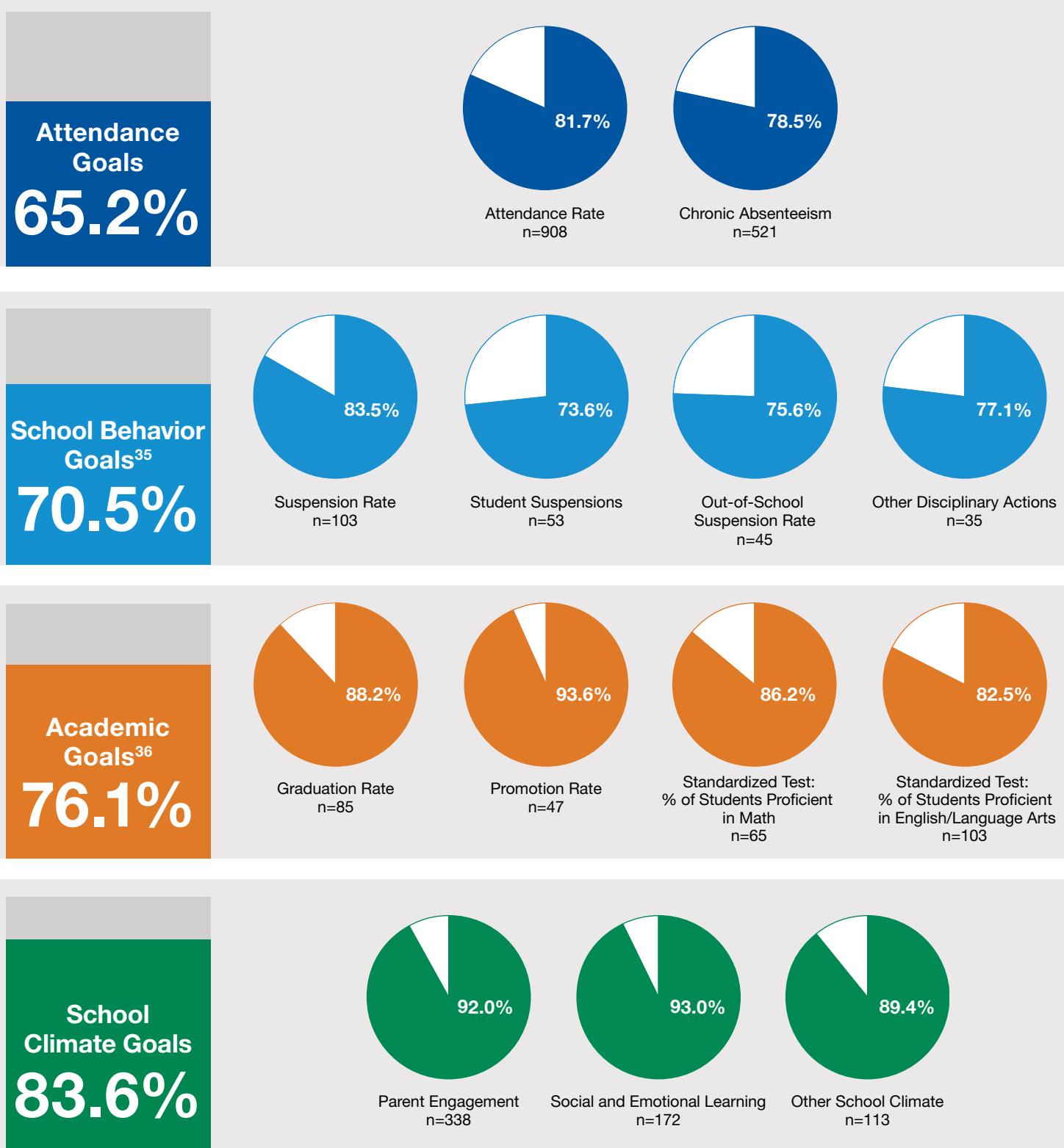
**Figure 31.** Number of Sites Reporting Evidence-Based Programs<sup>33</sup>



<sup>33</sup> List reflects the top evidence-based programs chosen by the network. Additional evidence-based programs reported were Contentment Foundation Four Pillars of Wellbeing (n=18), Families and Schools Together (FAST) (n=5), and Incredible Years (n=3).

# School and Student Goals

**Figure 32.** Schools that Met or Made Progress Towards Their School-wide Goals<sup>34</sup>



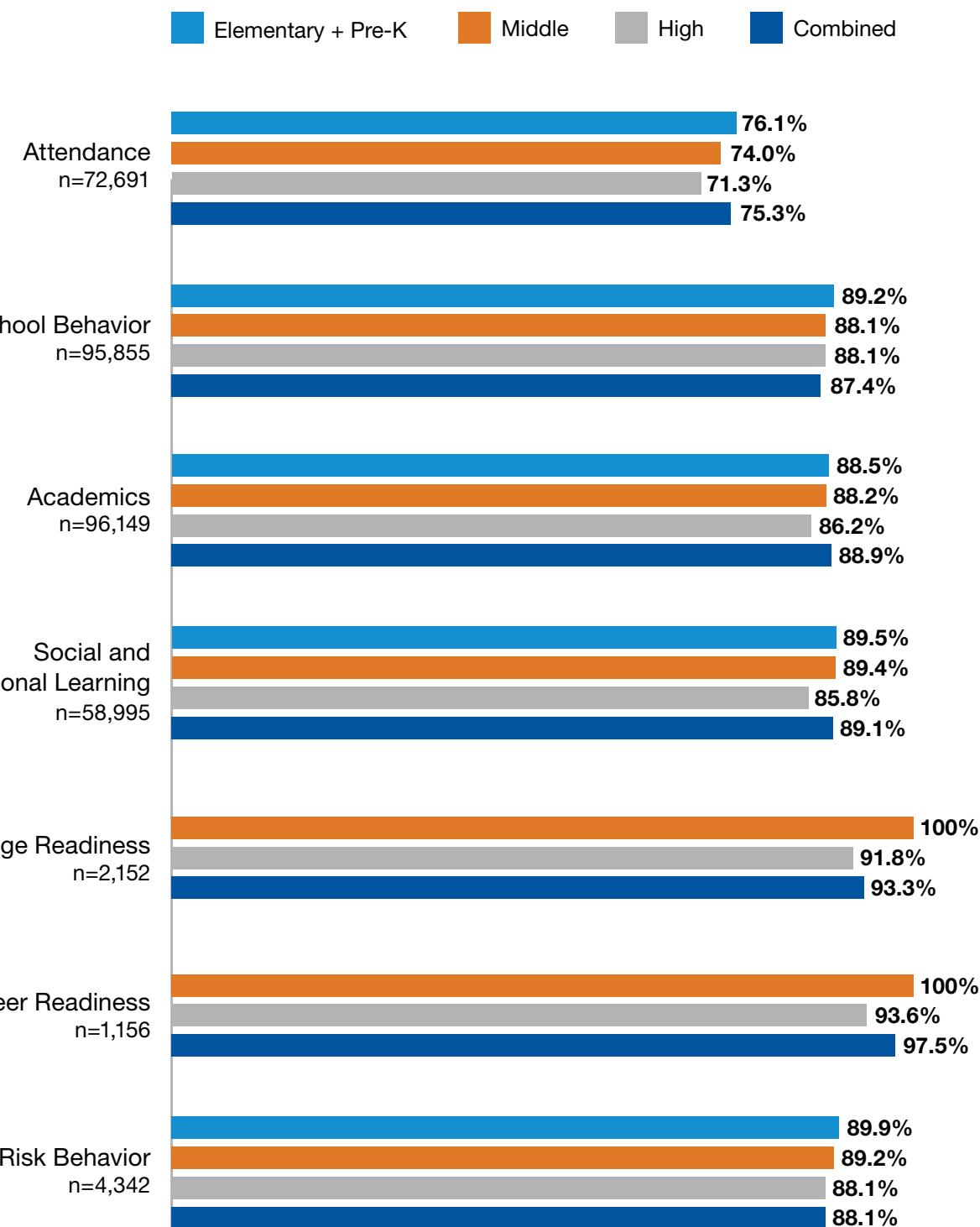
<sup>34</sup> Includes 79 General Youth Services sites that tracked site-wide goals. Excludes metrics with fewer than 10 schools tracking as a goal. Metric pie charts exclude CIS affiliates in Texas. Overall, 76.7% of schools met their goals in the area of College and Career Readiness. No individual College/Career metric was tracked by 10 or more schools.

<sup>35</sup> Additional behavior metric chart removed due to lack of space: 64.3% of schools met or made progress towards their In-School Suspension Rate goals (n=14).

<sup>36</sup> Additional academic metric charts removed due to lack of space: 90.0% of schools met their Dropout Rate goals (n=10), 100% of schools met their Math end-of-course testing goals (n=11), and 100% of schools met their English/Language Arts/Reading end-of-course testing goals (n=21).

# School and Student Goals

**Figure 33.** Percent of Case-Managed Students Who Met or Made Progress Towards Assigned Goal, by School Level<sup>37</sup>



<sup>37</sup> Does not include students in community-based sites (n=1,789) or secondary schools (n=429) tracking student-level goals.

# Comparisons by School Locale

Figure 34. Average CIS Model School Saturation Rates, by Locale<sup>38</sup>

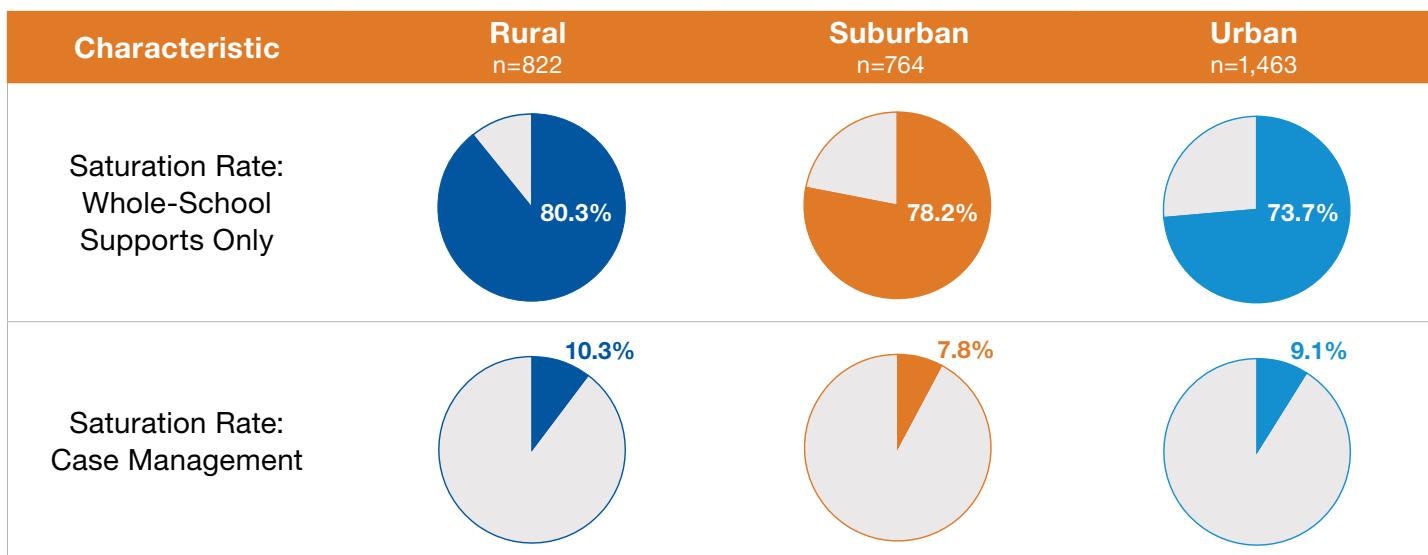
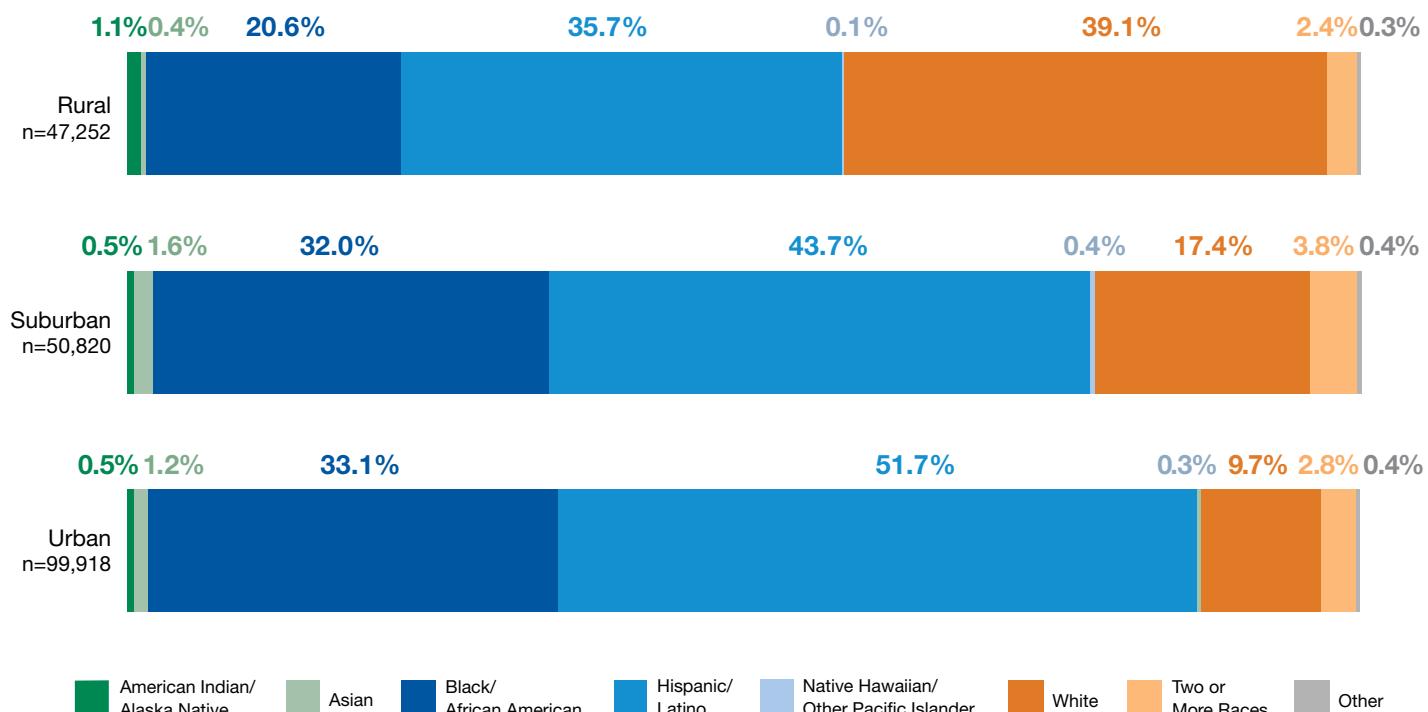


Figure 35. Student Demographics, by Locale<sup>39</sup>

White students make up 39% of the case managed students served at schools in rural areas, while Hispanic/Latino students make up 52% of the case managed students served at schools in urban areas.

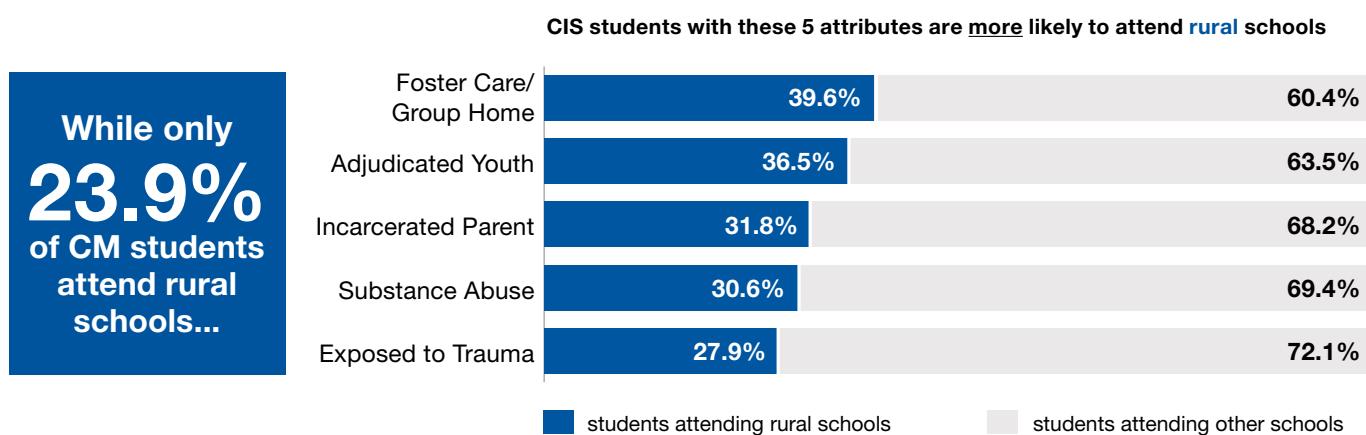


<sup>38</sup> Does not include CIS Model schools with unknown locale (n=24).

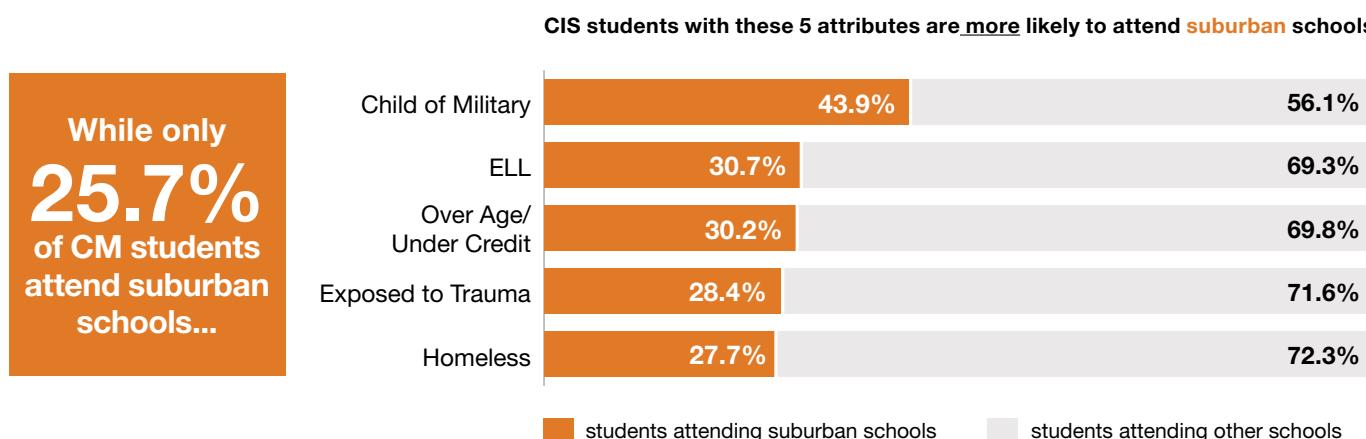
<sup>39</sup> Does not include students in community-based sites (n=1,789) or schools with unknown locale (n=1,491).

# Comparisons by School Locale

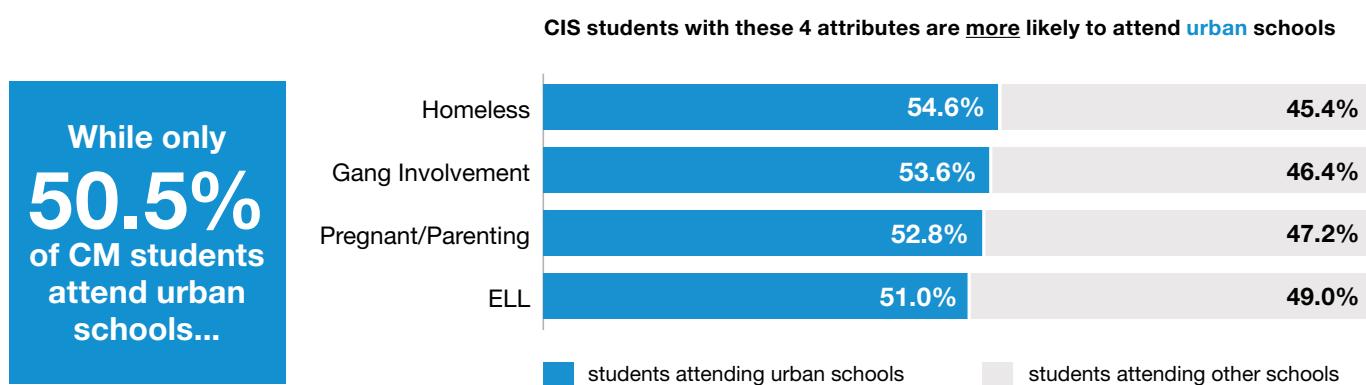
**Figure 36.** Percent of Case-Managed (CM) Students with Attribute Attending Rural Schools<sup>40,41</sup>



**Figure 37.** Percent of Case-Managed (CM) Students with Attribute Attending Suburban Schools<sup>40,41</sup>



**Figure 38.** Percent of Case-Managed (CM) Students with Attribute Attending Urban Schools<sup>40</sup>

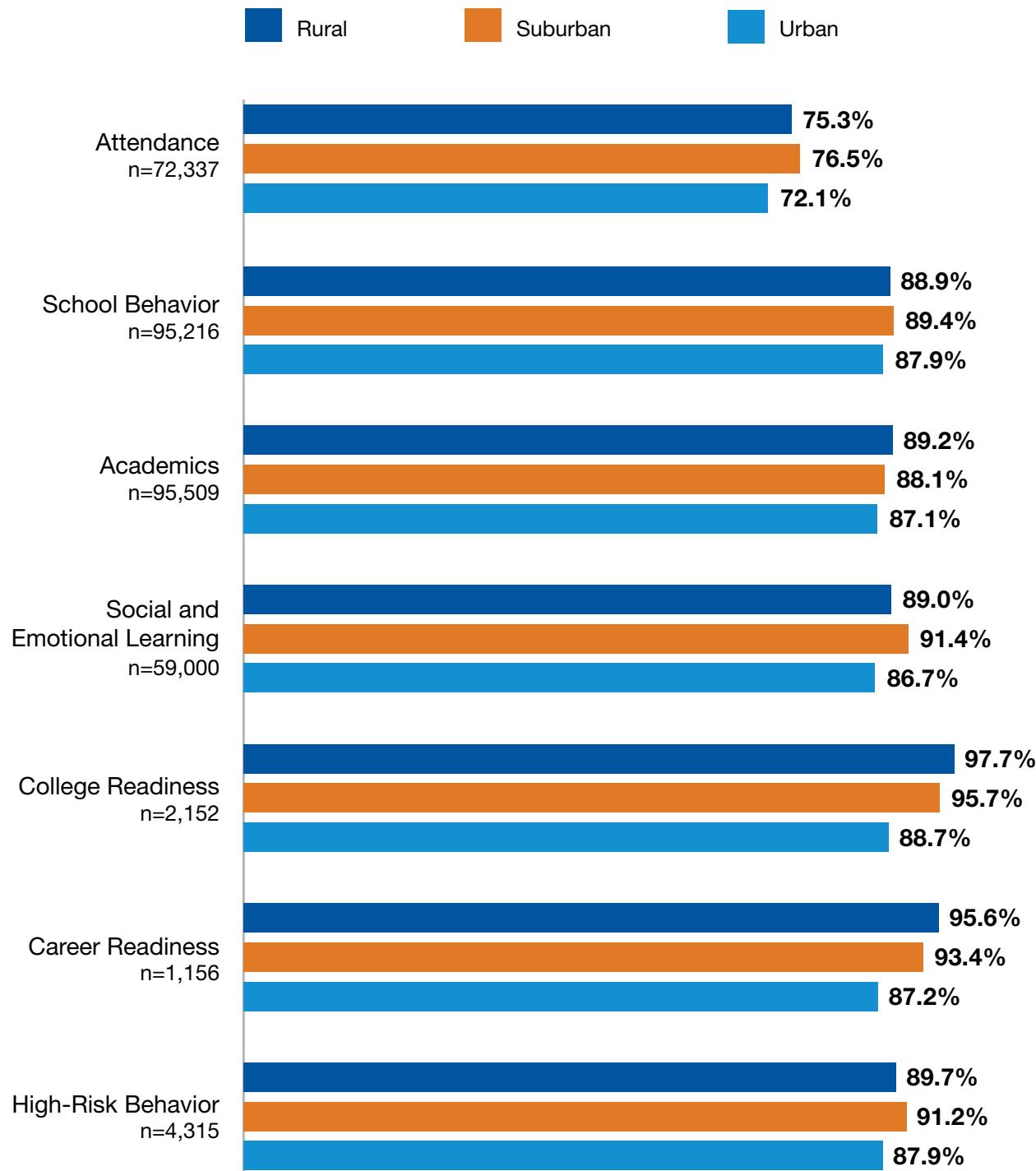


<sup>40</sup> Does not include case-managed students served in community-based sites (n=1,789) or schools with locale unavailable (n=1,491). Reflects only the number of students identified with a Yes response, which varies by attribute.

<sup>41</sup> Excludes the following due to lack of space: 27.7% of students in Special Education attend rural schools, 27.1% of students identified with Substance Abuse attend suburban schools, and 25.8% of students in Special Education attend suburban schools.

# Comparisons by School Locale

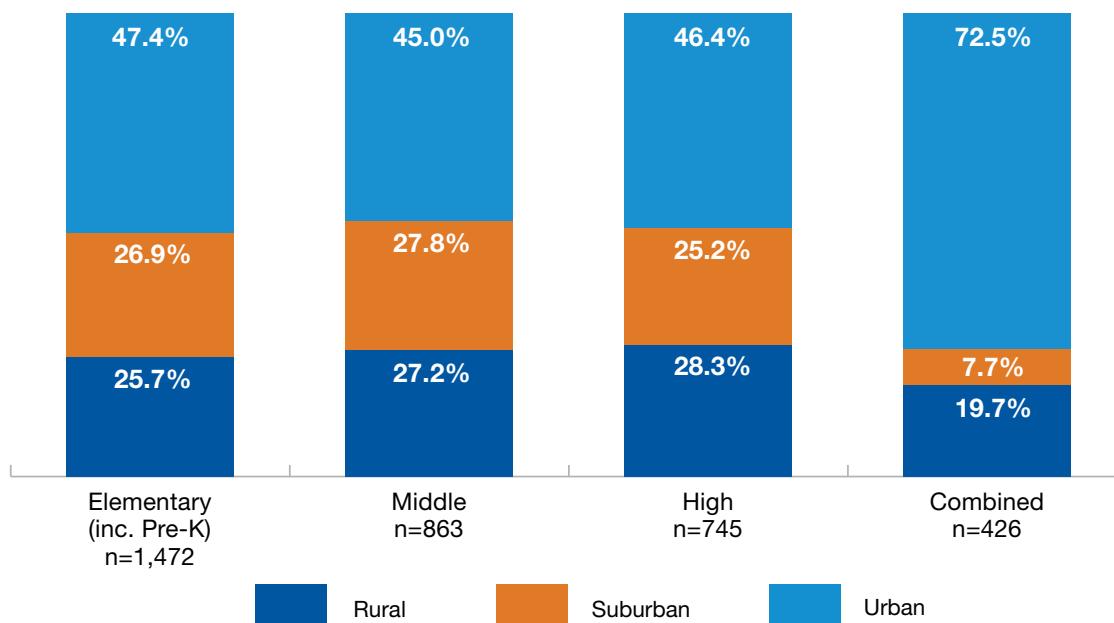
**Figure 39.** Percent of Case-Managed Students Who Met or Made Progress Towards Assigned Goal, by School Locale<sup>42</sup>



<sup>42</sup> Does not include students in community-based sites (n=1,789) or schools with unknown locale (n=1,491).

# Comparisons by School Locale

Figure 40. School Level, by Locale<sup>43</sup>

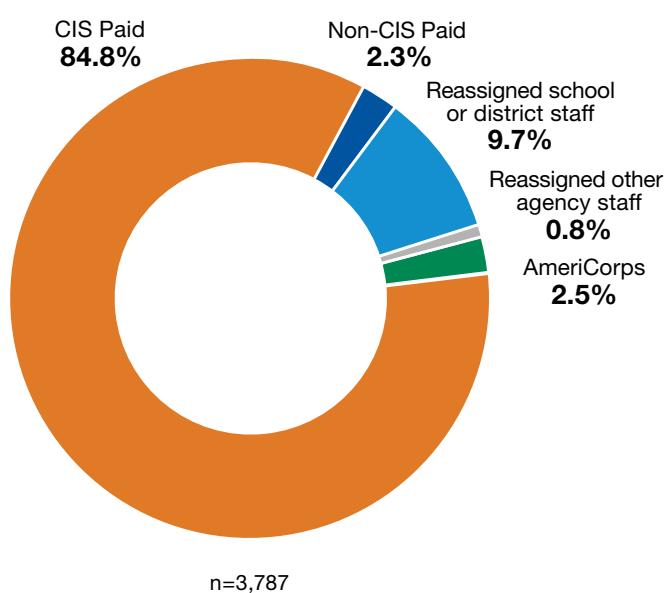


<sup>43</sup> Does not include community-based sites (n=40), colleges (n=14), secondary schools (n=5), or schools with locale unavailable (n=28).

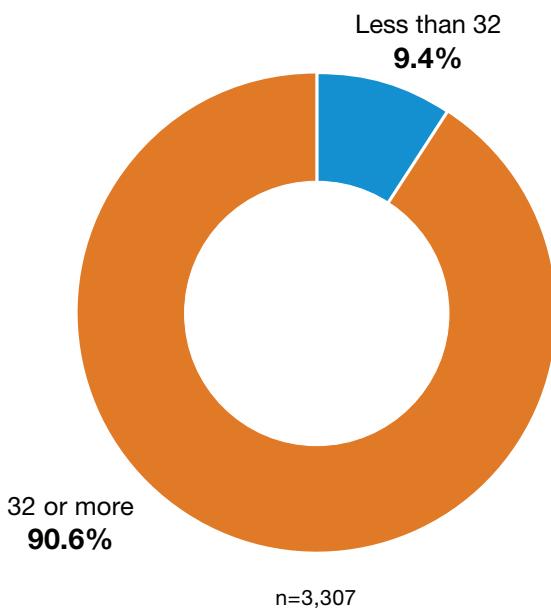
# CIS School Support Staff

Across all sites, 93.9% of CIS school support staff are full-time employees and 6.1% are part-time.

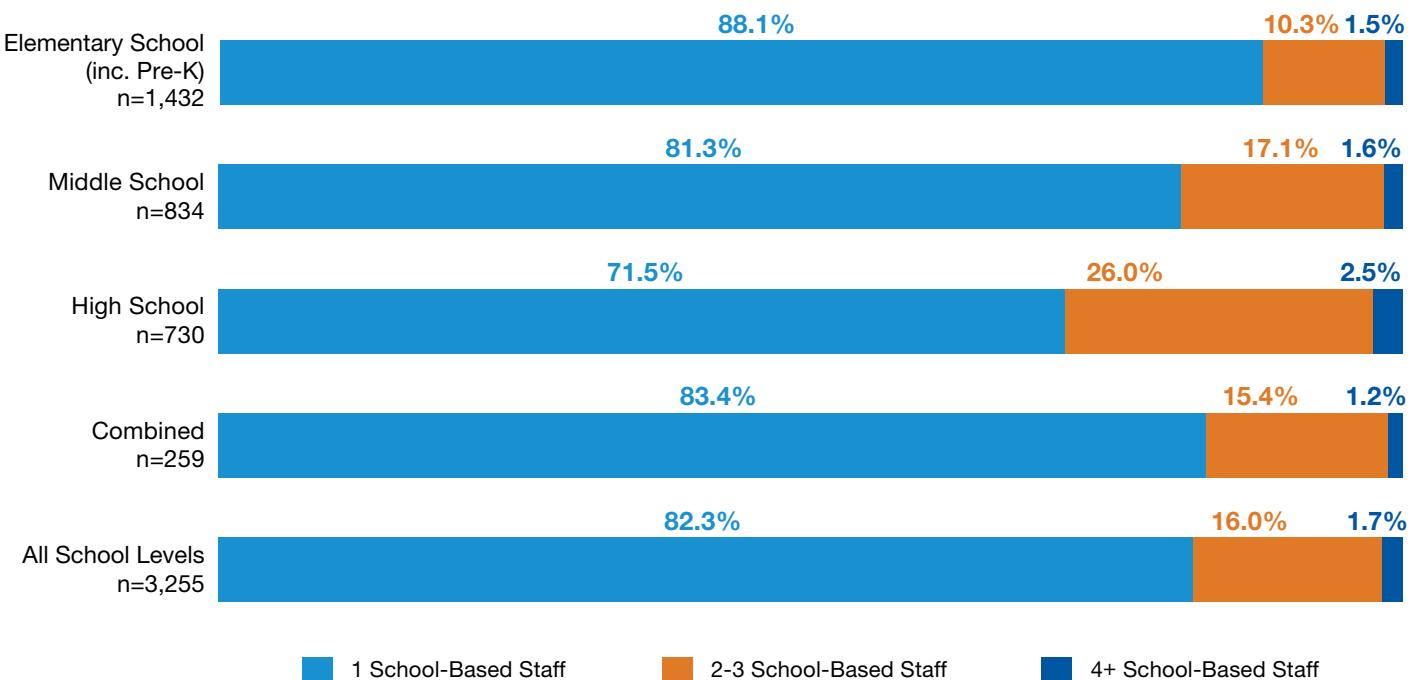
**Figure 41.** School Support Staff Type<sup>44</sup>



**Figure 42.** Number of Hours School Support Staff Onsite Per Week, by Percent of Sites<sup>45</sup>



**Figure 43.** Number of School Support Staff Onsite, by School Level<sup>46</sup>



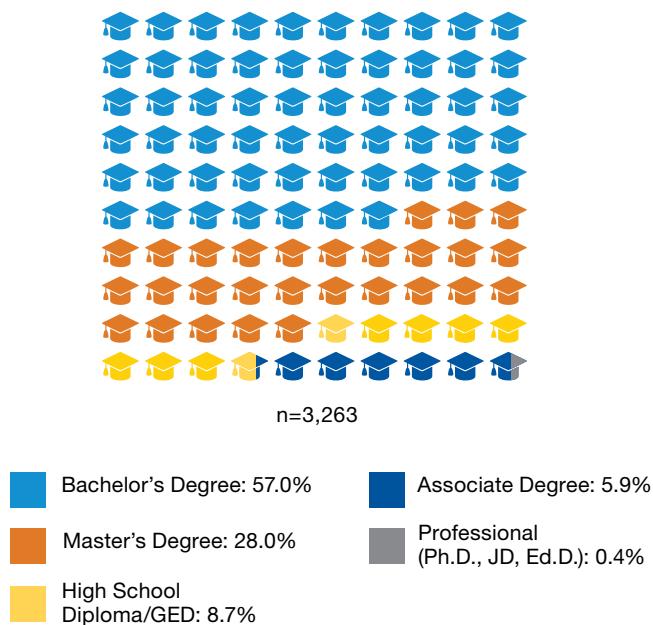
<sup>44</sup> Does not include school-based CIS staff whose paid status is unknown (n=3).

<sup>45</sup> Does not include sites with no staff present (n=283) or with staff whose onsite hours per week are unknown (n=3).

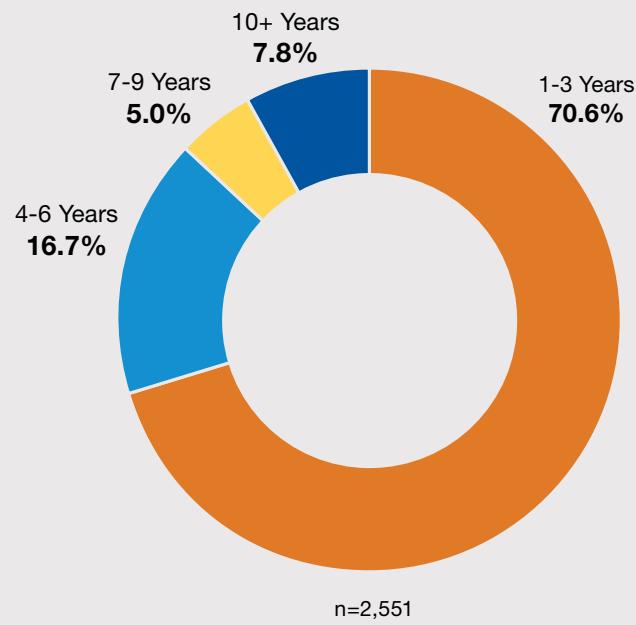
<sup>46</sup> Does not include community-based sites (n=40), colleges (n=14), schools with an Other level (n=5), or schools with no staff onsite (n=279).

# Site Coordinators<sup>47</sup>

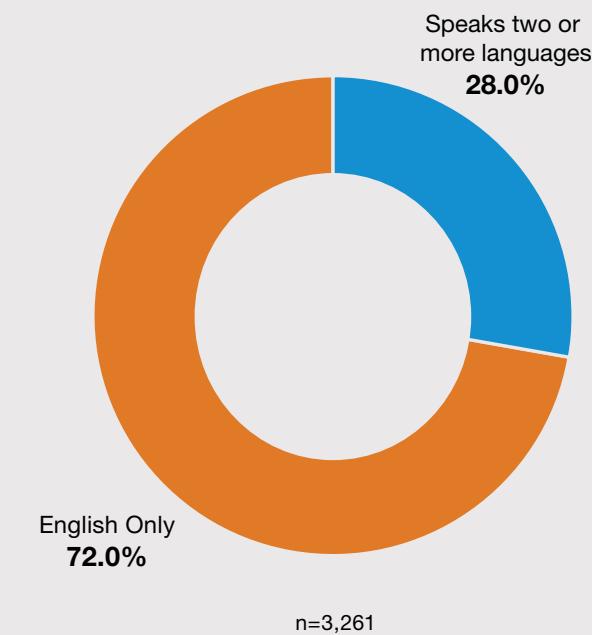
**Figure 44.** Site Coordinator Highest Level of Education Breakdown, by Percent of Sites<sup>48</sup>



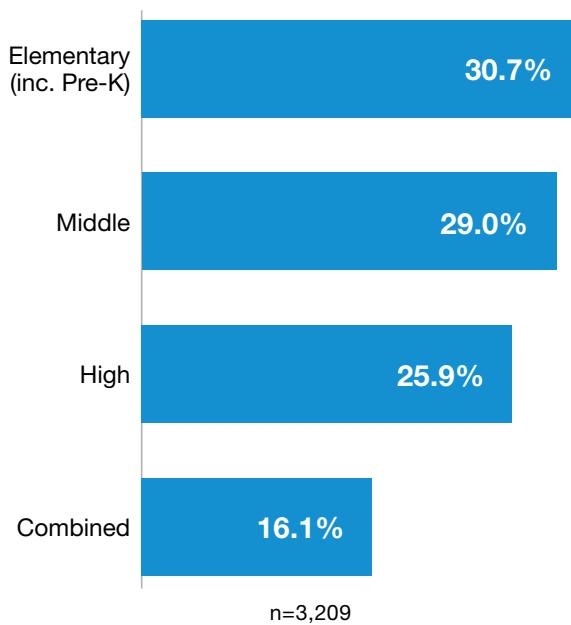
**Figure 45.** Site Coordinator Years with CIS, by Percent of Sites<sup>49</sup>



**Figure 46.** Percent of Sites with a Bilingual Site Coordinator<sup>50</sup>



**Figure 47.** Percent of Sites with a Bilingual Site Coordinator, by School Level<sup>51</sup>



<sup>47</sup> Figures do not include sites with no Site Coordinator (SC) present (n=301).

<sup>48</sup> Does not include sites with designated SCs whose highest education level is unknown (n=29).

<sup>49</sup> Does not include sites with designated SCs whose number of years with CIS is less than 1 (n=730) or unknown (n=11).

<sup>50</sup> Does not include sites with designated SCs whose ability to speak multiple languages is unknown (n=31).

<sup>51</sup> Does not include community-based sites (n=40), colleges (n=14), or secondary schools (n=5).

# School and Site Data Tables

**Table 14.** Number of Sites, by CIS Designation

CIS Designation	Number of Sites	Percent of Sites
CIS Model Schools	3,073	85.5%
General Youth Services <sup>52</sup>	520	14.5%
School Sites	480	--
Community-Based Sites	40	--

**Table 15.** School Characteristics

Characteristic	Number of Schools	Percent of Schools	Number of Students	Percent of Students
School Level <sup>53</sup>	3,534		2,043,092	
Elementary (+ PreK)	1,479	41.8%	639,670	31.3%
Middle	864	24.4%	502,905	24.6%
High	760	21.5%	737,464	36.1%
Combined	431	12.2%	163,053	8.0%
School Locale <sup>54</sup>	3,511		2,034,338	
Rural	911	25.9%	431,781	21.2%
Suburban	857	24.4%	601,071	29.5%
Urban	1,743	49.6%	1,001,486	49.2%
School Category <sup>55</sup>	3,539		2,047,130	
Public School (non-charter)	3,429	96.9%	2,003,664	97.9%
Charter School	93	2.6%	39,381	1.9%
Other	17	0.5%	4,085	0.2%
Title I Eligibility <sup>56</sup>	3,516			
Title I Eligible, Received Funding	2,961	84.2%		
Title I Eligible, Not Funded	130	3.7%		
Not Title I Eligible	425	12.1%		

<sup>52</sup> Virtual campuses are counted as community-based sites.

<sup>53</sup> Based on National Center for Education Statistics (NCES) designations by grades offered. Does not include community-based sites (n=40 sites and 25,988 students), colleges (n=14 sites and 4,962 students), or secondary schools (n=5 sites and 4,038 students).

<sup>54</sup> Based on NCES locale designations. Does not include community-based sites (n=40 sites and 25,988 students), colleges (n=14 sites and 4,962 students), or schools with locale unavailable (n=28 sites and 12,792 students).

<sup>55</sup> Does not include community-based sites (n=40 sites and 25,988 students) or colleges (n=14 sites and 4,962 students). Charter School category includes public charters.

<sup>56</sup> Does not include community-based sites (n=40), colleges (n=14), or schools with unknown eligibility (n=23).

# School and Site Data Tables

**Table 16.** Case-Managed Student Year-End Status

Characteristic	Promoted (K-11) <sup>57</sup>	Graduated (Grade 12, inc. GED)	Stayed in School
School Locale <sup>58</sup>			
Rural	97.4%	96.8%	99.6%
Suburban	96.7%	96.0%	99.6%
Urban	96.9%	96.2%	99.6%
School Level <sup>59</sup>			
Elementary	98.5%	n/a	99.9%
Middle	98.5%	n/a	99.8%
High	90.9%	96.4%	98.9%
Combined	96.8%	93.2%	99.2%

**Table 17.** CIS School Support Staff Characteristics

Characteristics of School Support Staff	Number of Staff	Percent of Staff
Employment Status <sup>60</sup>	3,790	
Full-Time	3,557	93.9%
Part-Time	233	6.1%
Staff Type <sup>61</sup>	3,787	
CIS Paid	3,210	84.8%
Non-CIS Paid	87	2.3%
Reassigned School or District Staff	367	9.7%
Reassigned Other Agency Staff	29	0.8%
AmeriCorps	94	2.5%
Highest Level of Education <sup>62</sup>	3,766	
High School Diploma/GED	330	8.8%
Associate Degree (2-year)	213	5.7%
Bachelor's Degree (4-year)	2,129	56.5%
Master's Degree	1,078	28.6%
Professional Degree (Ph.D., JD, Ed.D.)	16	0.4%

**Table 18.** Number of Years CIS and Principal at School<sup>63</sup>

Characteristic	Mean	Median
Years school principal has been at this school	4.1	3
Years CIS has been at this school	7.8	5

<sup>57</sup> May include Pre-K students.

<sup>58</sup> Does not include community-based sites (n=40 sites and 1,789 case-managed students) or schools without NCES locale (n= 28 schools and 1,491 students).

<sup>59</sup> Does not include community-based sites (n=40 sites and 1,789 case-managed students) or secondary schools (n=5 schools and 429 case-managed students).

<sup>60</sup> Includes AmeriCorps and reassigned (school/district/agency) staff.

<sup>61</sup> Does not include school-based CIS staff whose paid status is unknown (n=3).

<sup>62</sup> Excludes staff whose highest education level is other (n=12) or unknown (n=12).

<sup>63</sup> Does not include sites without staff onsite or with unknown principal tenure or unknown years of CIS. The Mean is the average number of years across schools. The Median is the “middle” value (number of years) reported by these schools.

# School and Site Data Tables

**Table 19.** CIS School Support Staff Hours, by Site<sup>64</sup>

Characteristic	Number of Sites	Percent of Sites
Number of Hours School Support Staff Onsite per Week	3,307	
Less than 32	312	9.4%
32 or more	2,995	90.6%

**Table 20.** CIS School Support Staff Presence, by Site and School Level

Characteristic	Elementary School (+ Pre-K)	Middle School	High School	Combined	All
Number of Staff Members Present	1,432	834	730	259	3,255
1 School-Based Staff	1,262	678	522	216	2,678
2-3 School-Based Staff	148	143	190	40	521
4+ School-Based Staff	22	13	18	3	56

**Table 21.** Site Coordinator Characteristics, by Site<sup>65</sup>

Characteristics of Site Coordinators	Number of Sites	Percent of Sites
Employment Status <sup>66</sup>	3,281	
Full-Time	2,955	90.1%
Part-Time	326	9.9%
Staff Type <sup>67</sup>	3,280	
CIS-Paid	2,842	86.6%
Non-CIS Paid	76	2.3%
Reassigned School/District or Reassigned Agency	362	11.0%
Highest Level of Education <sup>68</sup>	3,263	
High School Diploma/GED	283	8.7%
Associate Degree	193	5.9%
Bachelor's Degree	1,859	57.0%
Master's Degree	914	28.0%
Other Professional Degree (Ph.D., JD, Ed.D.)	14	0.4%
Site Coordinator Years with CIS <sup>69</sup>	2,551	
1-3 Years	1,800	70.6%
4-6 years	425	16.7%
7-9 years	128	5.0%
10+ years	298	7.8%

<sup>64</sup> Does not include sites with no staff present (n=283).

<sup>65</sup> Includes only sites with a designated site coordinator (SC).

<sup>66</sup> Does not include sites with a designated SC whose employment status is unknown (n=11).

<sup>67</sup> Does not include sites with a designated SC whose staff type is unknown (n=12).

<sup>68</sup> Does not include sites with designated SCs whose highest education level is unknown (n=29).

<sup>69</sup> Years under 1.0 are not counted and interval of whole numbers (e.g., 3.5) are counted as part of that number's total (e.g., 1-3 years). Does not include sites with designated SCs whose number of years with CIS is less than one (n=730) or unknown (n=11).

# CIS Network Human Capital

The CIS network is comprised of local, state and regional CIS organizations and licensed partners across the country. Each of these organizations is represented in the following data sets for supporting network operations.



**117**  
Organizations



**8,251**  
Partnerships

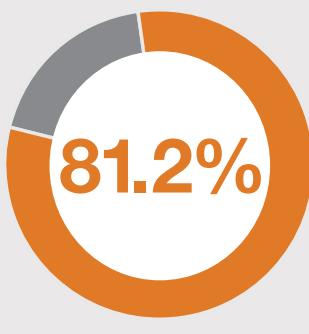


**1,414**  
New Partnerships

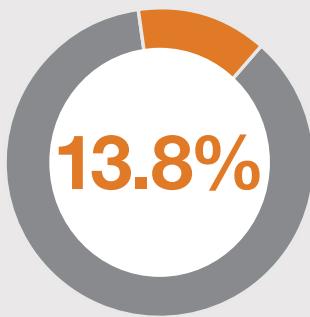


**53** organizations with **alumni** on their affiliate and/or school-based staff  
**24** organizations with **alumni** on their **boards**

**Figure 48.** Total Human Capital Breakdown



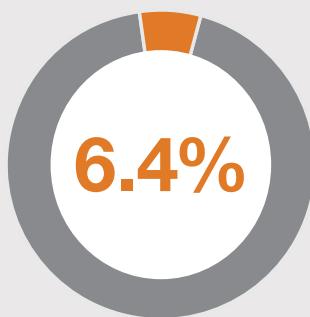
**Volunteers**  
n=22,323



**CIS School Support Staff**  
n=3,790



**Office Staff<sup>70</sup>**  
n=1,378

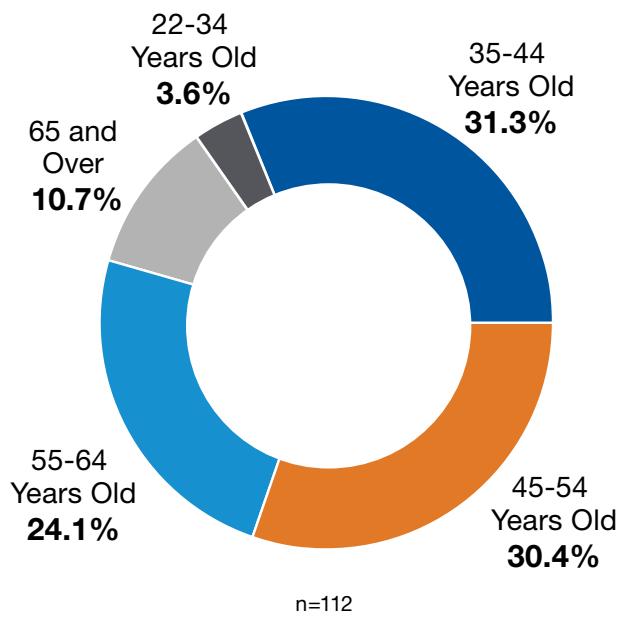


**Board Members**  
n=1,759

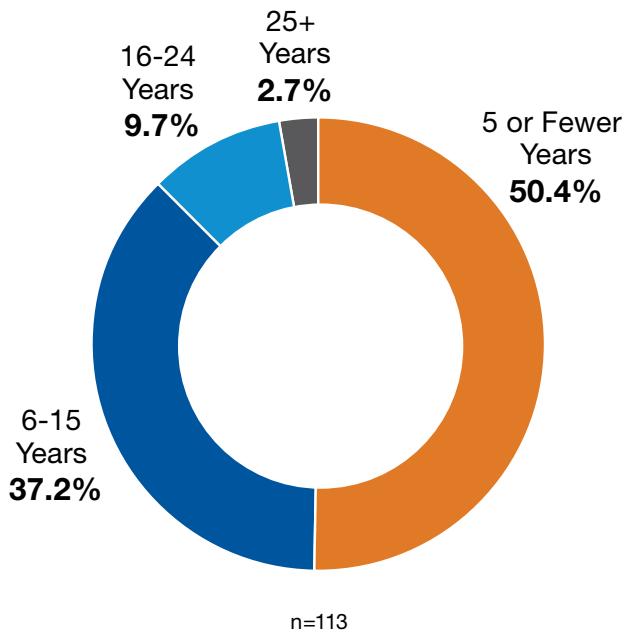
<sup>70</sup> Office Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

# CIS Network Human Capital<sup>71</sup>

**Figure 49.** Age Range of Executive Directors (EDs)<sup>72</sup>



**Figure 50.** Years as Executive Director, by Percent of EDs<sup>73</sup>



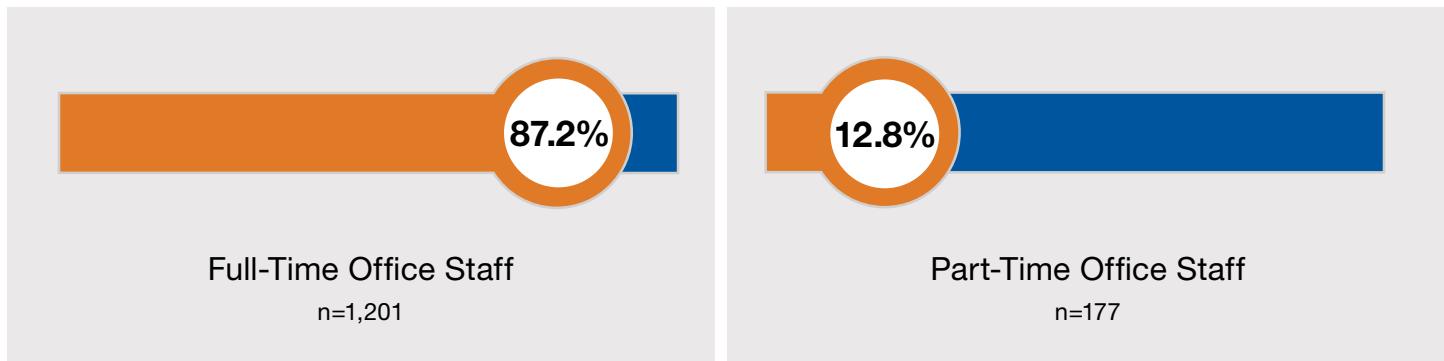
<sup>71</sup> Includes State Directors. Executive Directors include those from direct service affiliates not recognized as separate CIS organizations, so the ED totals may exceed the official number of organizations in the CIS network.

<sup>72</sup> Does not include executive directors with unknown age (n=2).

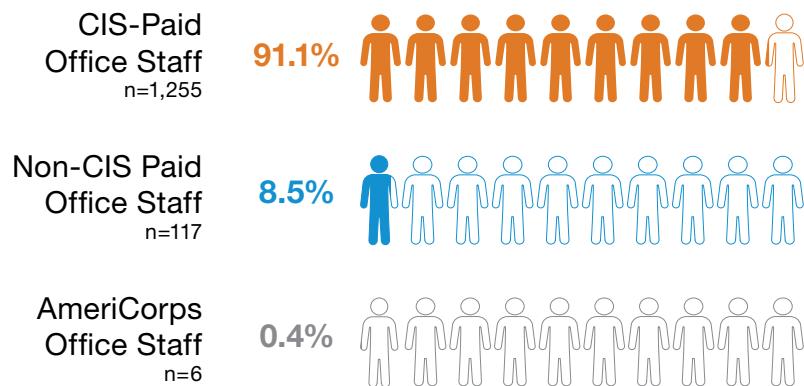
<sup>73</sup> Does not include executive directors with unknown number of years as ED (n=1).

# CIS Network Human Capital

**Figure 51.** Employment Status of Office Staff



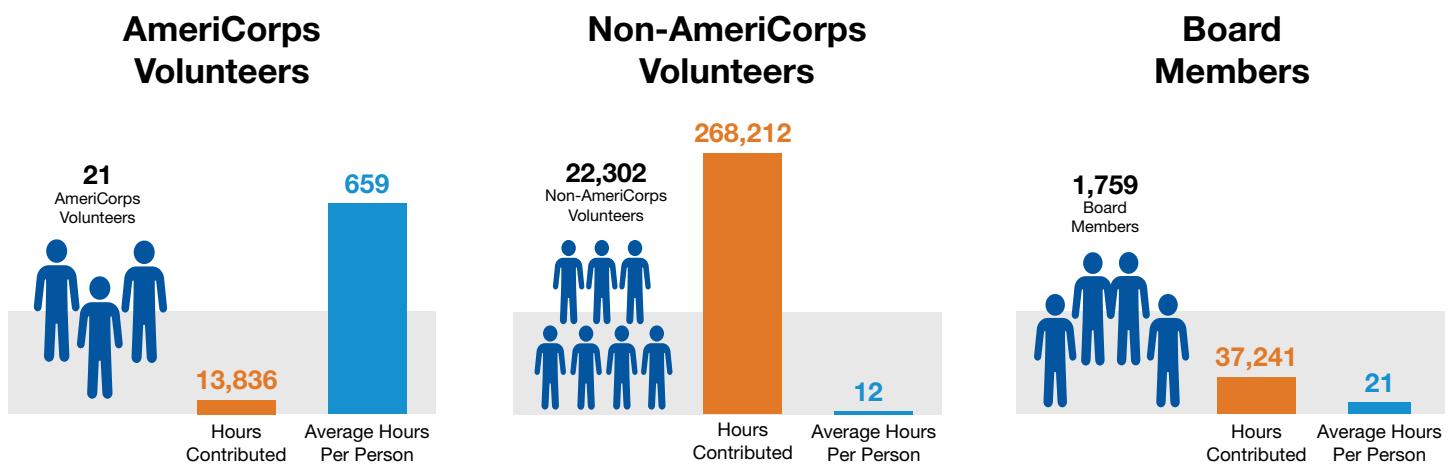
**Figure 52.** Office Staff Type<sup>74</sup>



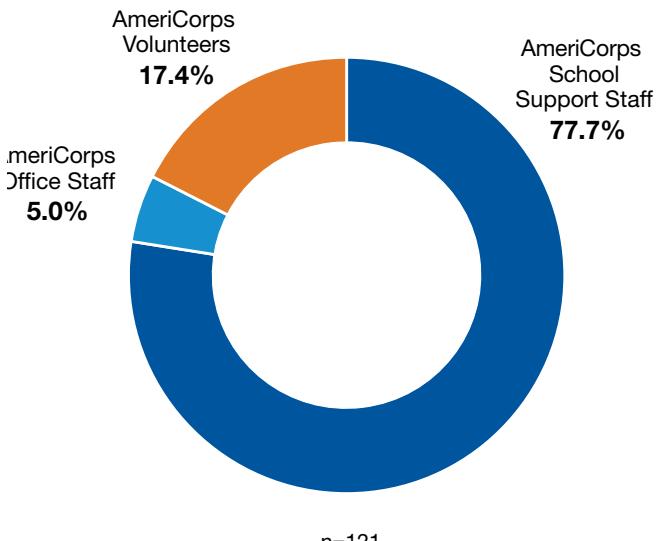
<sup>74</sup> Office Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

# CIS Network Human Capital

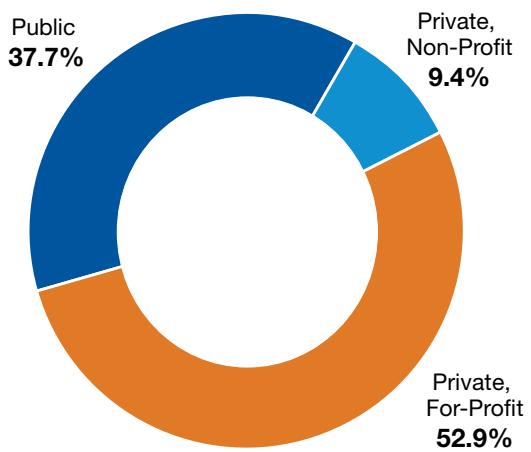
**Figure 53.** Volunteer and Board Member Characteristics



**Figure 54.** AmeriCorps Staff and Volunteers



**Figure 55.** Board Member Sector Breakdown<sup>76</sup>



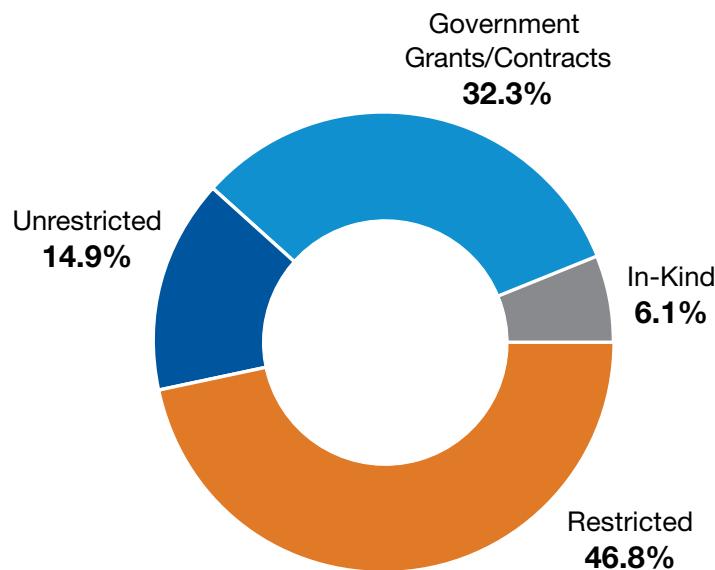
<sup>75</sup> The value of a volunteer hour is estimated by Independent Sector and published annually.

<sup>76</sup> Excludes board members with unknown sector (n=13).

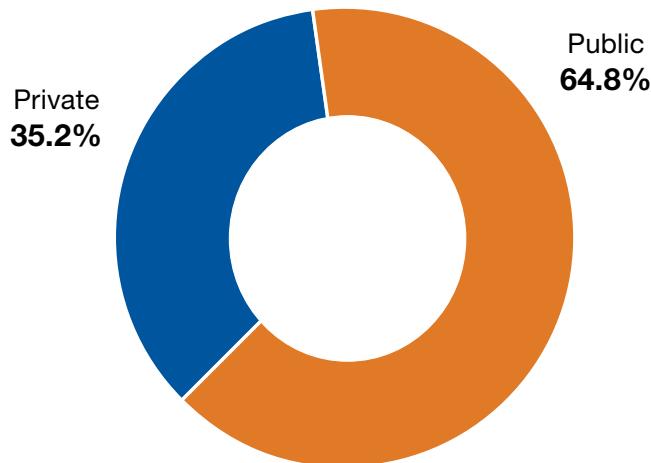
# Organizational Funding



**Figure 56.** Organization Revenue, by Type<sup>77</sup>



**Figure 57.** Organization Revenue, by Source<sup>77,78</sup>



**\$388 MILLION**  
Total Network Revenue

<sup>77</sup> State office pass-through to affiliates was removed from the total revenue.

<sup>78</sup> Public funding includes federal, state, city/county, and school district sources. Private funding includes corporate, foundation, non-profit, event fundraising, individual giving, and other private sources.

# Organizational Funding

Figure 58. Top Public Funding Sources Received, by Number of Participating States<sup>79</sup>

State	School District	City/County	State Department of Education	State Department Health/Human Services	State Department of Justice	Title I	21 <sup>st</sup> Century Learning Centers (21 <sup>st</sup> CCLC)	Full-Service Community Schools	AmeriCorps (Inc. VISTA)	Community Development Block Grant	Title IV Part A	Temporary Assistance for Needy Families (TANF)	Workforce Innovation and Opportunity Act (WIOA)
CA	✓	✓	✓	✓									
DC	✓							✓					
DE	✓		✓			✓							
FL	✓	✓							✓				
GA	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓
IL	✓	✓											
IN	✓	✓				✓							
LA	✓	✓	✓					✓					
MI	✓	✓	✓			✓	✓						
MN	✓					✓							
NC	✓	✓	✓	✓	✓	✓	✓		✓		✓	✓	
NM		✓											
NV	✓	✓	✓	✓		✓		✓					
OH	✓	✓				✓	✓					✓	
PA	✓	✓	✓				✓	✓	✓		✓		
SC	✓	✓				✓		✓	✓	✓			
TN	✓					✓		✓	✓	✓			✓
TX	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
VA	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓		
WA	✓	✓		✓		✓	✓						
WV	✓		✓			✓							
Number of States	20	16	11	7	3	12	9	7	6	4	4	3	3
Number of Org.	97	61	68	16	4	15	18	10	12	7	5	30	3
Amount Received	\$98,167,092	\$19,789,839	\$57,079,071	\$2,614,341	\$518,609	\$13,104,094	\$17,953,528	\$6,763,978	\$3,074,527	\$159,168	\$582,148	\$8,192,271	\$1,896,654

<sup>79</sup> Does not include the following federal funding sources in which only 1-2 states participated: VOCA, State Abstinence Education, Teen Pregnancy Prevention Program, Promoting Safe and Stable Families (PSSF), Community Services Block Grant, TRIO, OJJDP, and CASA. Does not include the following state government funding sources in which only 1-2 states participated: Department of Labor and Department of Commerce. Funding not reported for Licensed Partners other than VOA.

# Organization Data Tables

**Table 22.** Office Staff Characteristics<sup>80</sup>

Characteristics of Office Staff	Number of Staff	Percent of Staff
Employment Status	1,378	
Full-Time	1,201	87.2%
Part-Time	177	12.8%
Staff Type	1,378	
CIS-Paid	1,255	91.1%
Non-CIS Paid	117	8.5%
AmeriCorps	6	0.4%

**Table 23.** Age Range of Executive Directors<sup>81</sup>

Age Range	Number of EDs	Percent of EDs
Total	112	
22-34	4	3.6%
35-44	35	31.3%
45-54	34	30.4%
55-64	27	24.1%
65 and over	12	10.7%

**Table 24.** Volunteers and Board Members

Community Members	Number of Members	Hours Contributed	Value of Hours Contributed	Average Hours Contributed Per Person
AmeriCorps Volunteers	21	13,836	\$463,368	659
Non-AmeriCorps Volunteers	22,302	268,212	\$8,982,420	12
Board Members	1,759	37,241	\$1,247,201	21

**Table 25.** AmeriCorps Staff and Volunteers

Human Resources	Number of Individuals	Percent of Individuals
AmeriCorps Human Resources	121	
School Support Staff	94	77.7%
Office Staff	6	5.0%
Volunteers	21	17.4%

**Table 26.** Board Members, by Employment Sector<sup>82</sup>

Employment Sector	Number of Board Members	Percent of Board Members
Board Members	1,746	
Private, Non-Profit	164	9.4%
Private, For-Profit	923	52.9%
Public	659	37.7%

<sup>80</sup> Office Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

<sup>81</sup> Does not include executive directors with unknown age (n=2).

<sup>82</sup> Excludes board members with unknown sector (n=13).



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