Data Book 2020-21





Prepared by: Communities In Schools 2345 Crystal Drive, Suite 700 Arlington, Virginia 22202 www.communitiesinschools.org For more information, contact: data@cisnet.org



Our Data Book tells the story of another challenging year for our schools, students, families, and the communities we serve. The 2020-21 school year found us navigating virtual learning environments outside the 2,860 schools we support and the need to depend on technology not only for educating students but for maintaining relationships and creating new personal connections. It was a year of profound loss and grief, uncertainty, division, and isolation for not only the country but the world. And it was during this year that CIS was called on by educators to reach out into the communities of our 1.61 million students to help with healing, reconnecting, and reengaging in learning. More than 4,000 dedicated CIS professionals working across 117 organizations and licensed partnerships in 26 states and the District of Columbia showed up every day to ensure students physical, social, emotional, and academic needs were met. The most intensive supports were provided to 146,400 students and almost 300,000 parents/guardians most impacted by the pandemic.

The data collected by our dedicated site coordinators across the CIS network tell a powerful story of significant need as well as incredible strength and resilience; in particular, among our students of color and those living in poverty. In partnership with school leaders, teachers, counselors and close to 19,000 community partners and volunteers, our collective efforts resulted in considerable progress and improvements in school climate and overall attendance rates, as well as individual student gains in attendance, behavior, academics, and social and emotional wellbeing. While we are not yet beyond the pandemic, our resolve is strong and our commitment to supporting our schools, students and families is unwavering.

We hope the data contained in the pages of our Data Book provide you the information needed to better understand who we are, what we do, who we serve, what we achieve and, most importantly, why we do what we do. It is our mission to surround students with a community of support, empowering them to stay in school and achieve in life. And it is through data that we ultimately gain the insights we need to help remove barriers and change systems in an effort to ensure every student, regardless of race, gender, ability, zip code, or socioeconomic background has what they need to realize their full potential in school and beyond.

With gratitude,

Heather J. Clauso

Dr. Heather J. Clawson Communities In Schools National Chief Program and Innovation Officer

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Introduction





About Our Work

Communities In Schools® (CIS®) is a national network of independent organizations and licensed partners that connects 1.61 million students with caring adults and resources designed to help them succeed. From homelessness and housing instability to bullying and trauma, CIS identifies and addresses the complex barriers to learning that can keep students from achieving their full potential. In partnership with 2,860 schools and community sites across the country, we empower all students with the support they need in school and beyond the classroom.

About the Data

This Data Book provides an overview of CIS organization and licensed partner operations during the 2020-2021 school year. Data are reported on human resources, student demographics, student supports, and the achievement at schools and by students as evidence of CIS programming throughout the country. Data represent operations as reported by organizations through our annual data collection process. The sample size for each data point may vary based on available information.



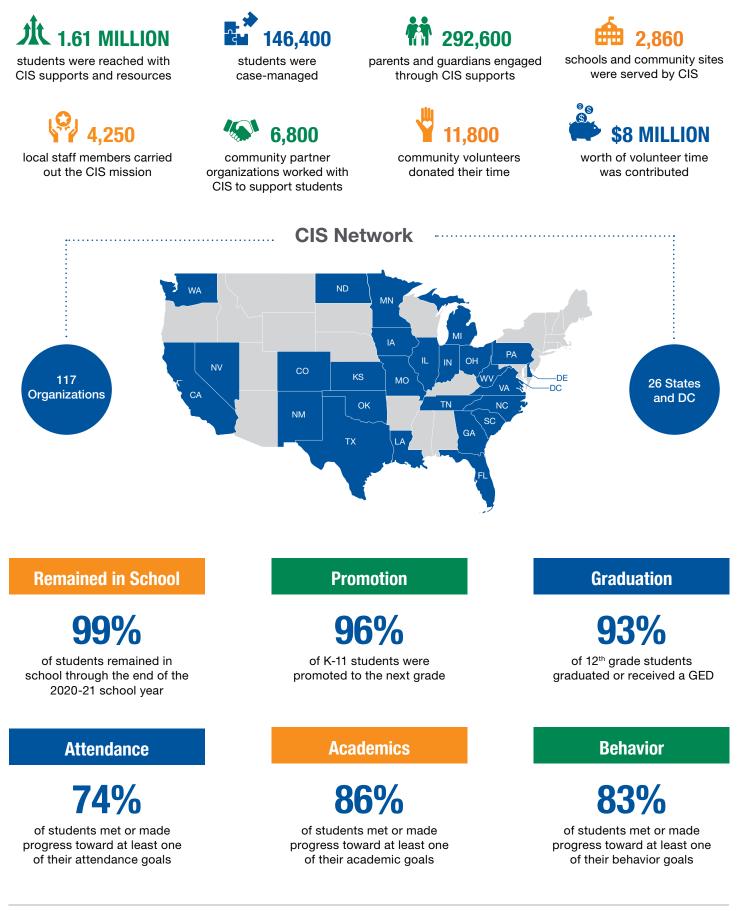
Definitions



Adjudicated Youth	A youth who has been found guilty by a judge of committing a delinquent act. The court can commit an adjudicated juvenile or place the juvenile on community control.
AmeriCorps	A program under the Corporation for National and Community Service (CNCS) that engages individuals in intensive service for a year at nonprofits, schools, public agencies, and community and faith-based groups across the country. AmeriCorps members might serve CIS at the affiliate or site level.
Case Management	A collaborative process to 1) establish a system of supports provided to individual students and 2) identify and partner with students at risk of dropping out to: assess their needs and assets; create individual plans; provide, coordinate, monitor, and adjust service delivery; and evaluate student progress against established goals. Case-managed students receive a variety of Tier II and III supports, depending on the intensity of their needs, and may also participate in whole-school (Tier I) supports.
Combined School	A school with a population of students falling outside of the typical grade level structure for elementary, middle, or high school (e.g., grades K-8 or 7-12).
CIS Model School	A school with which the CIS organization has a formal written agreement to fully implement the CIS model, that is, to provide and/or broker a combination of all tiers of support required by Business Standards. Student supports are provided based on a comprehensive annual School Support Plan developed and implemented by a designated Site Coordinator who is employed at least half-time.
Community-Based Site	Any location served by CIS that is not a school, such as a community center.
English Language Learners (ELL)	Students who are in the process of learning English. These students often come from non-English speaking homes and backgrounds, and typically require specialized or modified instruction in both English and their academic courses.
Free and Reduced-Price Lunch (FRPL)	Meals provided to students at school through the National School Lunch Program. Income eligibility guidelines are adjusted by the USDA each year.
General Youth Services	Schools served with General Youth Services (GYS) are those in which the intent is to implement student, family or school supports without all aspects of the CIS model. These may be schools where CIS provides only Tier I supports or runs an afterschool program. There may be limited or no case management, no presence of site coordinator, and/or limited documentation of data and outcomes.
High-Risk Behavior	A lifestyle activity that contributes to unintentional injuries and violence, such as sexual behaviors, alcohol and other drug use, and tobacco use.
Integrated Student Supports	A school-based approach to promoting students' academic success by developing or securing and coordinating supports that target academic and nonacademic barriers to achievement. These resources range from traditional tutoring and mentoring to provision of a broader set of supports, such as linking students to physical and mental health care and connecting their families to parent education, family counseling, food banks, or employment assistance.
Reassigned Staff	Individuals from a school district or another organization that are not paid directly by CIS but that have been trained to implement the CIS model and operate as CIS staff members.
Saturation Rate	The percentage of the school population served by CIS. Whole-school saturation rate refers to the students participating in whole-school supports only. Case-managed saturation rate refers to the students who are case managed by CIS.
Site Coordinator	The CIS point of contact working inside a school to provide integrated student supports. Site coordinators connect students and their families to basic and critical community resources, tailored to students' specific needs.
Social and Emotional Learning (SEL)	The process through which students acquire and effectively apply the knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions.
Tiers of Support	The three tiers apply to the services Communities In Schools provides, brokers and coordinates. Tier I: Widely available services designed to foster a positive school climate and address school-level risk factors (e.g., whole-school supports). Tier II: Targeted services typically provided in a group setting to students with a common need. Tier III: Intensive, individualized services typically provided in a one-on-one setting to students with highly specific needs.
Whole-School Supports	Supports that are accessible to all students within a school, including students who are not case managed by CIS. These schoolwide supports are also referred to as Tier I supports. Students receiving only these supports are counted separately from those being case managed.

Communities In Schools At A Glance





CIS Network – State Overview

State	Number of Organizations	Number of Schools and Sites	Case-Managed Students	Students Receiving Whole-School Supports	Total Students Served	
CA	1	13	721	4,711	5,432	
СО	1 ³	1	78	1,000	1,078	
DC	1	14	261	3,944	4,205	
DE ¹	1	21	711	3,439	4,150	
FL	3	26	1,767	18,910	20,677	
GA ¹	18	174	5,489	87,518	93,007	
IA	0	2	123	836	959	
IL	1	173	806	50,052	50,858	
IN ¹	4	65	2,149	29,383	31,532	
KS ¹	1	35	2,004	22,649	24,653	
LA ²	2	35	2,131	13,509	15,640	
MI ¹	3	66	1,472	19,103	20,575	
MN	1	4	160	1,538	1,698	
МО	0	9	465	3,814	4,279	
NC ¹	20	241	8,019	96,425	104,444	
ND ²	1	1	18	195	213	
NM	1	11	405	5,610	6,015	
NV ¹	1	95	3,665	67,483	71,148	
ОН	1	36	1,366	17,144	18,510	
ОК	0	11	748	4,487	5,235	
PA ¹	3	70	1,538	43,187	44,725	
SC	1	32	1,451	13,169	14,620	
TN ¹	2	58	1,711	19,778	21,489	
TX ¹	29	1,284	98,227	781,879	880,106	
VA ¹	7	100	4,113	48,516	52,629	
WA ¹	12	161	3,458	73,501	76,959	
WV ²	2	118	3,326	36,798	40,124	
Grand Total	117	2,856	146,382	1,468,578	1,614,960	

¹ Indicates presence of a state or regional office. CIS of Mid-America operates in Kansas, Iowa, Missouri, and Oklahoma.

² Includes licensed partner.

³ Innovation work (school turnaround).

CIS Network – Student Overview



Communities In Schools (CIS) is a learning organization committed to ongoing use of data and research to improve practice and drive positive outcomes for the schools and students it serves. To that end, we know from third-party evaluations of our model that providing tiered supports through whole-school delivery and case management yield the greatest impact on schoolwide outcomes, such as on-time graduation rates and attendance rates. These impacts are associated with a minimum saturation rate of 75% of students receiving whole-school supports (i.e., Tier I) and 10% of students receiving more intensive supports (i.e., Tier II and III) through case management at each school.⁴



Figure 1. Overall Student Breakdown

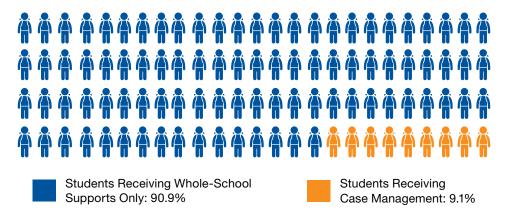
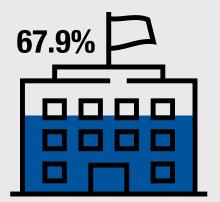


Figure 2. Overall CIS Model School Saturation Rate: Whole-School Supports⁶ Figure 3. Overall CIS Model School Saturation Rate: Case Management





⁴ Reported saturation may be lower than expected. Due to the COVID-19 pandemic, some organizations may not have fully met the standard for saturation for whole-school supports and case management.

⁵ Includes students served at CIS model schools and GYS sites.

⁶ 2020-21 SY is the first year in which Texas is included in the calculation.

CIS Network – Student Overview





Since 1977, Communities In Schools has grown from serving just under 2,700 students to 1.61 million students across 26 states and the District of Columbia.

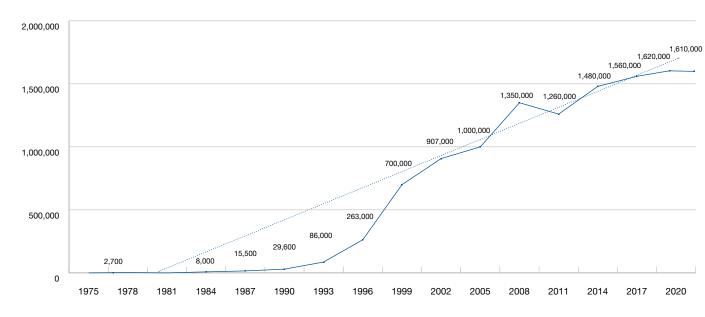
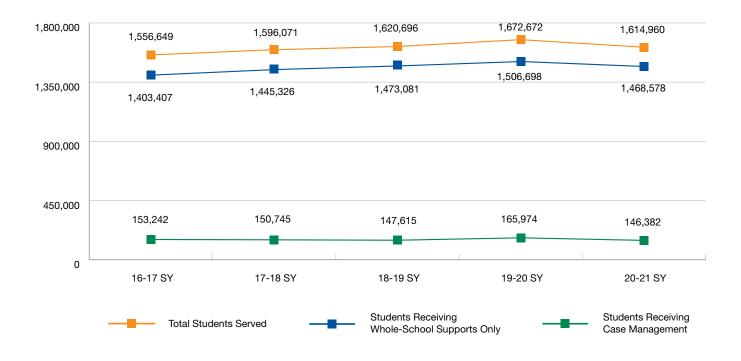


Figure 4. Historical Data: Total Students Served, 1977-2021

Figure 5. Number of Students Served, 2017-2021

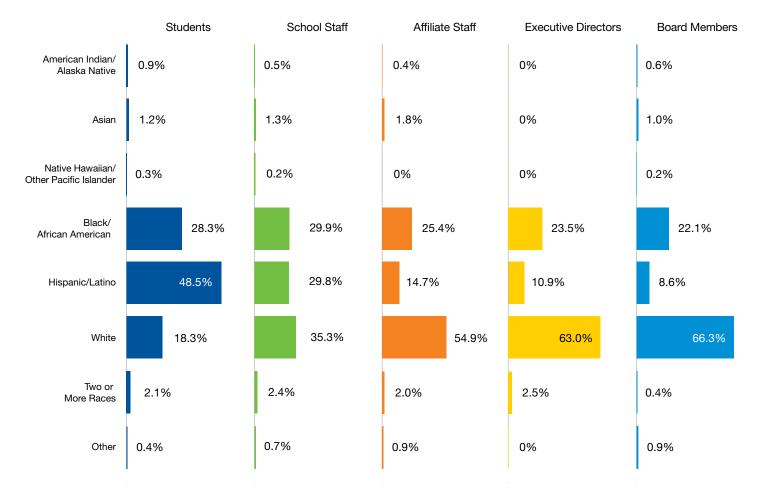


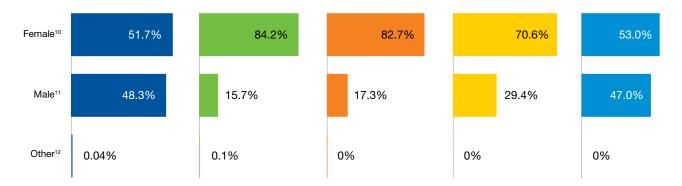
Our Community



Communities In Schools believes that transformative relationships are key to unlocking a student's potential. We will succeed by including in our strategies, ingraining in our culture, and reflecting in our behaviors, principles and practices of diversity, equity and inclusion. As a result, we break down immediate and systemic barriers to create and sustain equitable outcomes.

Figure 6. Our Community Demographics7: Race8 and Gender9





⁷ See tables 1 and 3 for N sizes.

⁸ Does not include individuals whose race/ethnicity is unknown or prefer not to answer (students: n=196, school staff: n=49, affiliate staff: n=16, executive directors: n=0, board members: n=29).

⁹ Does not include individuals whose sex/gender is unknown or prefer not to answer (students: n=43, school staff: n=17, affiliate staff: n=0, executive directors: n=0, board members: n=1). ¹⁰ Includes Transgender Female.

¹¹ Includes Transgender Male.

¹² Nonbinary, Intersex, or Genderqueer/fluid/non-confirming was reported for 51 individuals.

Our Community



While English is the most spoken language across our network, our students speak more than 30 additional languages at school or at home with family and friends. This year, a higher portion of our students speak Somali, moving from the 4th position to 3rd. Vietnamese also moved up, from 8th to 6th position in the list.

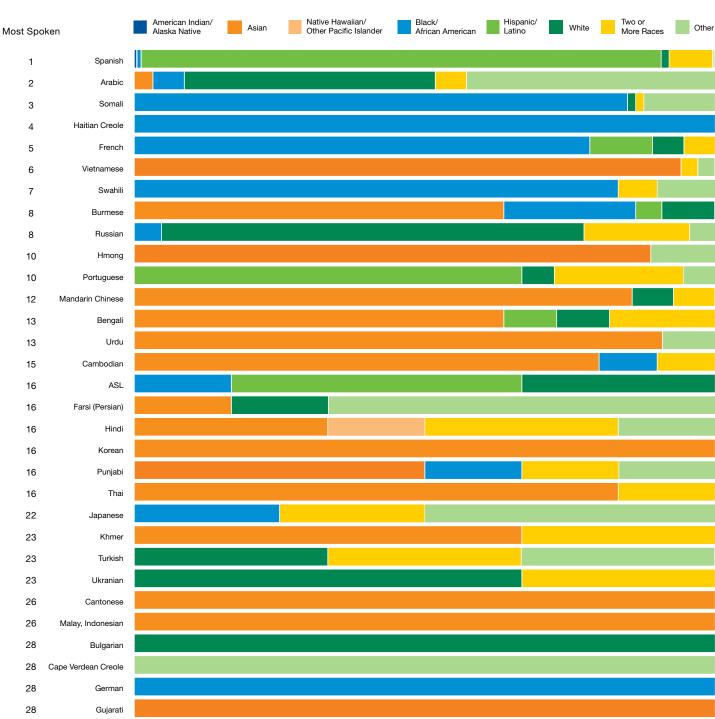


Figure 7. The Languages We Speak¹³

¹³ Ordered from the language spoken by the most students (Spanish) to the least students (Bulgarian, Cape Verdean Creole, German, Gujarati, Italian). Does not include CIS affiliates in Texas and 2,991 students across other affiliates. Students of unknown race speak Spanish (n=9) and Portuguese (n=1). An additional 260 students speak another language not listed above. Excludes students for whom a non-English language is unknown (n=33).

Italian

28



Figure 8. Known Attributes of Case-Managed Students

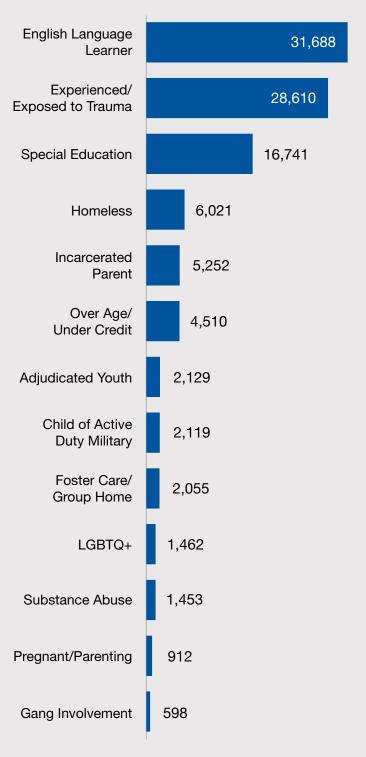


Figure 9. Free and Reduced-Price Lunch (FRPL) Eligibility of Case-Managed Students¹⁴

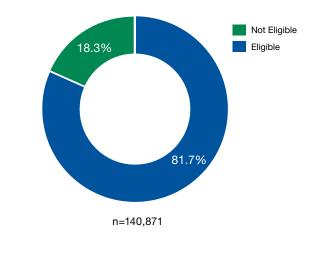
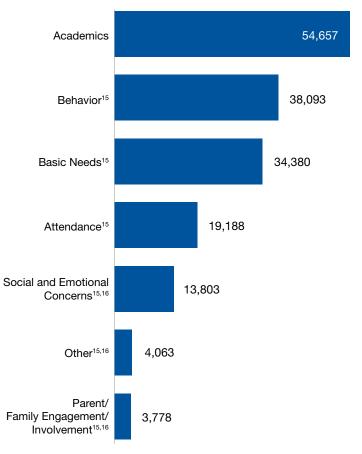


Figure 10. Referral Reasons of Case-Managed Students



 $^{\rm 14}$ Does not include students whose FRPL status is unknown (n=5,511).

¹⁵ Does not include CIS of Atlanta.

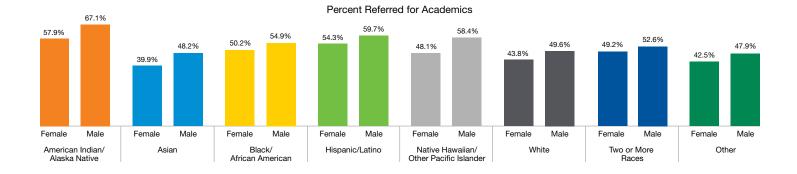
¹⁶ Does not include CIS affiliates in Texas.



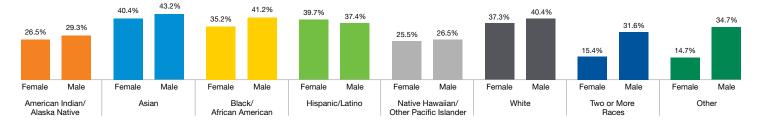
Figure 11. Percent of Case-Managed Students Referred, by Referral Reason, Race, and Gender¹⁷



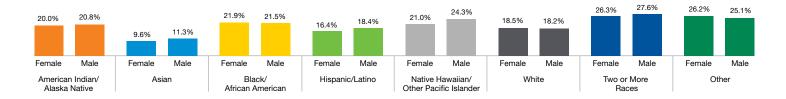
Helpful hint: The male and female percentages within a race/ethnicity are not meant to total 100%. Each bar reflects a proportion of a specific group. For example, 43.7% of White female case-managed students with available referral data were referred to CIS for Academics.



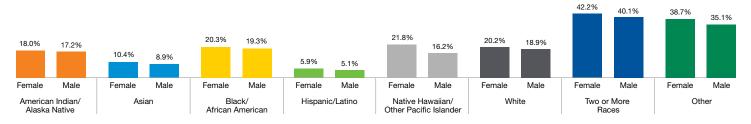
Percent Referred for Behavior¹⁸



Percent Referred for Attendance¹⁸



Percent Referred for Social and Emotional Learning^{18,19}



¹⁷ See tables 4-8 for N sizes and data on students who identify as an Other gender (including agender, intersex, nonbinary, and queer/gender fluid/non-conforming).

¹⁸ Does not include CIS of Atlanta.

¹⁹ Does not include CIS affiliates in Texas.

Student Outcomes



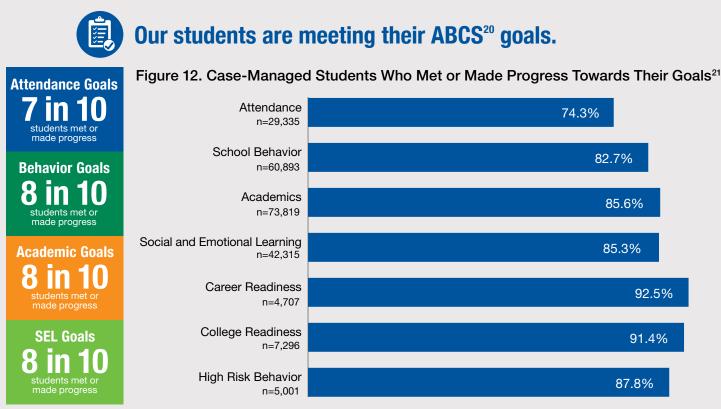
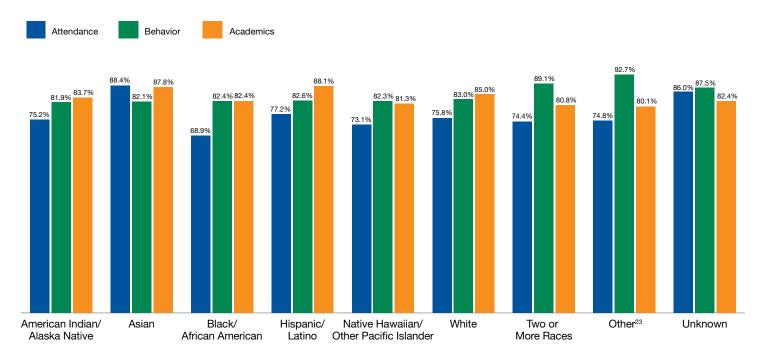


Figure 13. Percent of Students Who Met or Made Progress Towards Goals, by Race/Ethnicity²²



²⁰ ABCS refers to Attendance, Behavior, Course Performance, and Social and Emotional Learning. Case managed students are required to work towards at least one goal in one of these areas during the school year.

²¹ Due to the COVID-19 pandemic, final metrics were unavailable for some students during school closure and data are excluded for unknown student achievement of Academic (n=25), Social and Emotional Learning (n=224), College Readiness (n=2), and Career Readiness (n=1) goals.

²² See table 10 for N sizes. Excludes Social and Emotional Learning due to insufficient data by race/ethnicity.

 $^{\rm 23}$ Includes students who identified as Asian/Pacific Islander.



Figure 14. Percent of Students Who Met or Made Progress Towards an Attendance Goal, by Race and Gender^{24,25}

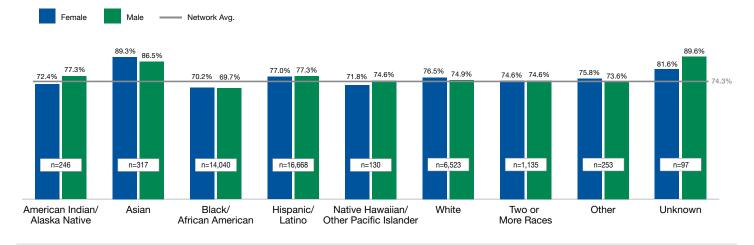


Figure 15. Percent of Students Who Met or Made Progress Towards a Behavior Goal, by Race and Gender^{24,25}

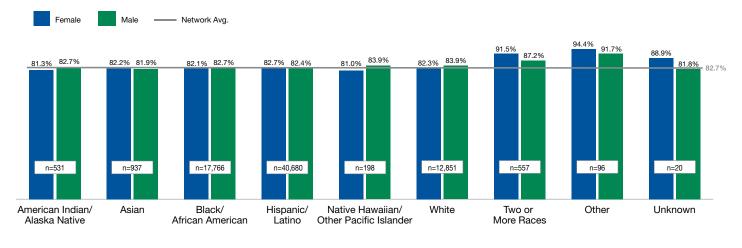
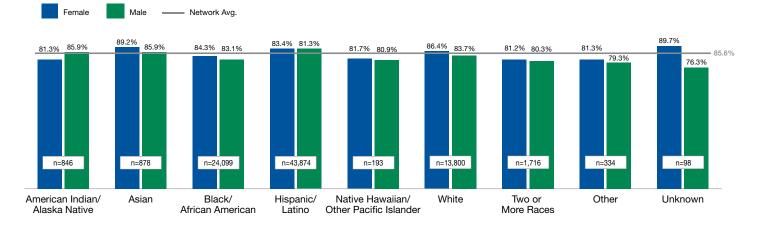


Figure 16. Percent of Students Who Met or Made Progress Towards an Academic Goal, by Race and Gender^{24,25}



²⁴ Individuals identified as a race/ethnicity other than those listed are included in the category of Other (this includes any students identified as Asian/Pacific Islander prior to the 2020-21 school year whose records were not updated to align with the current options).

²⁵ Does not include students whose sex/gender is identified as Other (n=61) or Unknown (n=43).

Student Outcomes



Figure 17. K-11 Case-Managed Students Who Stayed In School²⁶

Figure 18. K-11 Case-Managed Student Year-End Status²⁶

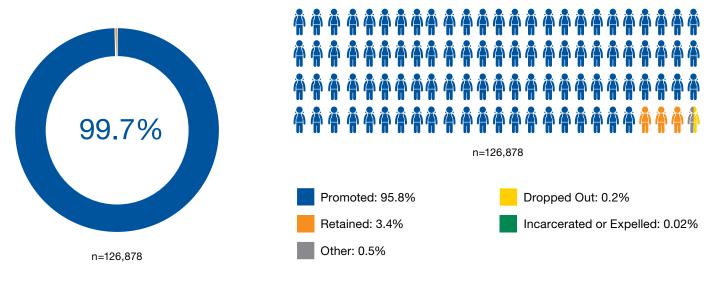
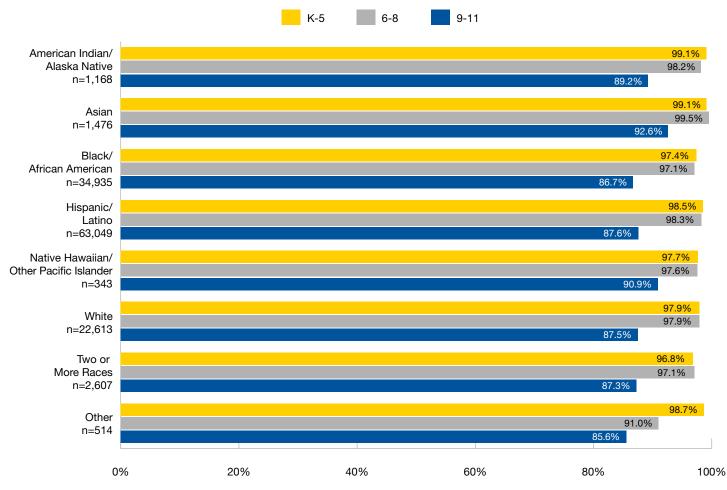


Figure 19. Percent of K-11 Students Who Were Promoted, by Race and Grade Level



²⁶ Does not include K-11 students who transferred (n=7505), were deceased (n=5), or whose year-end status was unknown (n=345). Does not include K-11 students who graduated (n=548) or received a GED (n=69).



Figure 20. Grade 12 Case-Managed Students Who Stayed In School²⁷

Figure 21. Grade 12 Case-Managed Student Year-End Status²⁸

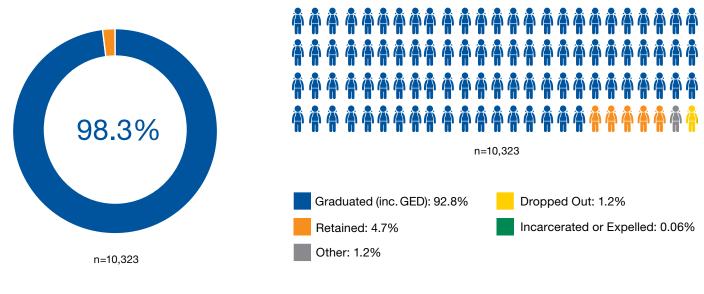
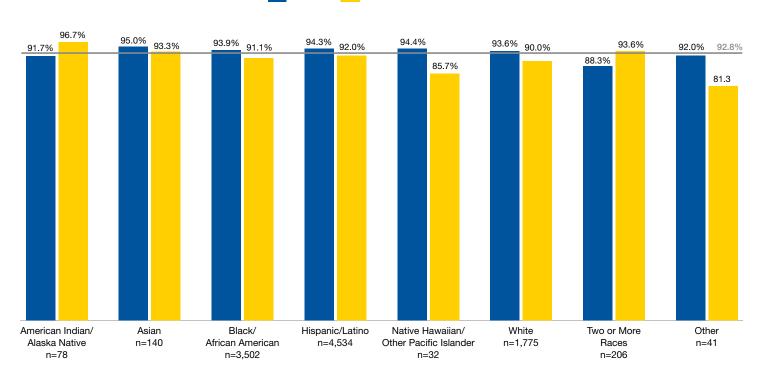


Figure 22. Percent of Grade 12 Students Who Graduated/Received a GED, by Race and Gender²⁹



Female Male — Network Avg.

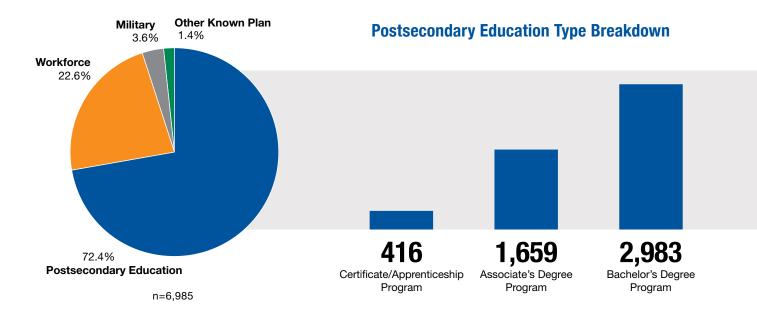
²⁷ Does not include seniors who transferred (n=464), were deceased (n=3), or whose year-end status was unknown (n=4).

²⁸ Does not include 12th grade students who transferred (n= 464), were deceased (n=3), or whose year-end status is unknown (n=4).

 $^{\rm 29}$ Data for students of Other gender has been suppressed due to low n-size.



Figure 23. Graduate Postsecondary Plans³⁰





 $^{\rm 30}$ Does not include students whose post-graduation plans are unknown (n=2,871).



Table 1. Community Demographics

Characteristic	School Staff	Affiliate Staff	Executive Directors	Board Members
Sex/Gender (N) ³¹				
Female	2,632	910	84	992
Male	491	190	35	879
Other	4	0	0	1
Sex/Gender (%) ³¹				
Female	84.2%	82.7%	70.6%	53.0%
Male	15.7%	17.3%	29.4%	47.0%
Other	0.1%	0%	0%	0%
Race/Ethnicity (N) ³²				
American Indian/Alaska Native	15	4	0	11
Asian	41	19	0	19
Native Hawaiian/Other Pacific Islander	5	0	0	3
Black/African American	925	275	28	407
Hispanic/Latino	921	159	13	158
White	1,091	595	75	1,222
Two or More Races	73	22	3	7
Other	23	10	0	16
Race/Ethnicity (%) ³²				
American Indian/Alaska Native	0.5%	0.4%	0%	0.6%
Asian	1.3%	1.8%	0%	1.0%
Native Hawaiian/Other Pacific Islander	0.2%	0%	0%	0.2%
Black/African American	29.9%	25.4%	23.5%	22.1%
Hispanic/Latino	29.8%	14.7%	10.9%	8.6%
White	35.3%	54.9%	63.0%	66.3%
Two or More Races	2.4%	2.0%	2.5%	0.4%
Other	0.7%	0.9%	0%	0.9%

³¹ Does not include individuals whose sex/gender is unknown or prefer not to answer (school staff: n=17, affiliate staff: n=0, executive directors: n=0, board members: n=1).

³² Does not include individuals whose race/ethnicity is unknown or prefer not to answer (school staff: n=49, affiliate staff: n=16, executive directors: n=0, board members: n=29).



Table 2. Number of Students Served, 2017-2021

Support Type	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Percent Change 2017-2021
Students Receiving Whole-School Supports Only	1,403,407	1,445,326	1,473,081	1,506,698	1,468,578	4.6%
Students Receiving Case Management	153,242	150,745	147,615	165,974	146,382	-4.5%
Total Students Served	1,556,649	1,596,071	1,620,696	1,672,672	1,614,960	3.7%

Table 3. Case-Managed Student Demographics and Attributes

Characteristic	Number of Students	Dovo opt-of Chudoota
Characteristic	Number of Students	Percent of Students
Sex/Gender ³³		
Female	75,640	51.7%
Male	70,638	48.3%
Other ³⁴	61	0.04%
Race/Ethnicity ³⁵		
American Indian/Alaska Native	1,350	0.9%
Asian	1,693	1.2%
Native Hawaiian/Other Pacific Islander	398	0.3%
Black/African American	41,403	28.3%
Hispanic/Latino	70,967	48.5%
White	26,684	18.3%
Two or More Races	3,086	2.1%
Other	605	0.4%
Eligible Not Eligible	115,115 25,756	81.7% 18.3%
	20,100	10.070
Other Attributes		
Adjudicated Youth	2,129	5.7%
Child of Active Duty Military	2,119	5.6%
English Language Learner	31,688	48.0%
Foster Care/Group Home	2,055	1.9%
Gang Involvement	598	1.2%
Homeless	6,021	5.4%
Incarcerated Parent	5,252	16.1%
LGBTQ+	1,462	3.9%
Pregnant/Parenting	912	2.3%
Special Education	16,741	33.7%
Substance Abuse	1,453	2.1%
Experienced/Exposed to Trauma	28,610	57.4%
Over Age/Under Credit	4,510	6.5%

³³ Another sex/gender was reported for xx students. Does not include students whose sex/gender is unknown (n=43).

³⁴ Includes agender, gender queer/fluid/non-conforming, intersex, and nonbinary.

³⁵ Does not include students whose race/ethnicity is unknown (n=196).

³⁶ Does not include students whose FRPL status is unknown (n=5511).



Table 4. Case-Managed Students Referred for Academics, by Race and Gender³⁷

	Female			Male			Other		
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	52,417	26,587	50.7%	50,140	28,062	56.0%	*	*	*
Am. Indian/AK Native	539	312	57.9%	581	390	67.1%			
Asian	709	283	39.9%	543	262	48.3%	*	*	*
Native Hawaiian/ Other Pl	133	64	48.1%	137	80	58.4%			
Black/African Amer.	16,066	8,069	50.2%	15,432	8,467	54.9%	5	3	60.0%
Hispanic/Latino	23,747	12,886	54.3%	22,292	13,299	59.7%	10	7	70.0%
Two or More Races	1,282	631	49.2%	1,241	653	52.6%	7	7	100.0%
White	9,666	4,231	43.8%	9,586	4,757	49.6%	25	11	44.0%
Other ³⁸	228	97	42.5%	266	127	47.7%			
Unknown	47	14	29.8%	62	27	43.5%			

Table 5. Case-Managed Students Referred for Behavior, by Race and Gender³⁷

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	51,315	18,854	36.7%	49,144	18,925	38.5%	*	*	*
Am. Indian/AK Native	539	143	26.5%	581	170	29.3%			
Asian	708	286	40.4%	541	234	43.3%	*	*	*
Native Hawaiian/ Other Pl	133	34	25.6%	136	36	26.5%			
Black/African Amer.	15,082	5,311	35.2%	14,524	5,985	41.2%	5	0	0.0%
Hispanic/Latino	23,641	9,382	39.7%	22,221	8,307	37.4%	10	0	0.0%
Two or More Races	1,278	197	15.4%	1,232	389	31.6%	7	2	28.6%
White	9,660	3,608	37.3%	9,583	3,875	40.4%	25	1	4.0%
Other ³⁸	227	33	14.7%	264	90	34.1%			
Unknown	47	3	6.4%	62	9	14.5%			

Table 6. Case-Managed Students Referred for Attendance, by Race and Gender³⁷

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	51,315	9,479	18.5%	49,144	9,467	19.3%	*	*	*
Am. Indian/AK Native	539	108	20.0%	581	121	20.8%			
Asian	708	68	9.6%	541	61	11.3%	*	*	*
Native Hawaiian/ Other PI	133	28	21.1%	136	33	24.3%			
Black/African Amer.	15,082	3,307	21.9%	14,524	3,117	21.5%	5	0	0.0%
Hispanic/Latino	23,641	3,882	16.4%	22,221	4,097	18.4%	10	2	20.0%
Two or More Races	1,278	336	26.3%	1,232	340	27.6%	7	3	42.9%
White	9,660	1,790	18.5%	9,583	1,742	18.2%	25	9	36.0%
Other ³⁸	227	59	26.2%	264	66	25.0%			
Unknown	47	9	19.1%	62	11	17.7%			

³⁷ Referrals for Behavior and Attendance not tracked for CIS of Atlanta. Does not include students whose sex/gender is Unknown (n=43). Data points indicated with a * are suppressed due to low n-size.

³⁸ Individuals identified as a race/ethnicity other than those listed are included in the category of Other (this includes any students identified as Asian/Pacific Islander prior to the 2020-21 school year whose records were not updated to align with the current options).



Table 7. Case-Managed Students Referred for Social and Emotional Concerns, by Race and Gender³⁹

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	51,315	7,152	13.9%	49,144	6,403	13.0%	*	*	*
Am. Indian/AK Native	539	97	18.0%	581	100	17.2%			
Asian	708	74	10.5%	541	48	8.9%	*	*	*
Native Hawaiian/ Other Pl	133	29	21.8%	136	22	16.2%			
Black/African Amer.	15,082	3,066	20.3%	14,524	2,807	19.3%	5	1	20.0%
Hispanic/Latino	23,641	1,386	5.9%	22,221	1,128	5.1%	10	8	80.0%
Two or More Races	1,278	539	42.2%	1,232	474	38.5%	7	6	85.7%
White	9,660	1,955	20.2%	9,583	1,814	18.9%	25	21	84.0%
Other ⁴⁰	227	88	38.7%	264	92	34.8%			
Unknown	47	15	31.9%	62	18	29.0%			

Table 8. Case-Managed Students Referred for Assistance with Basic Needs, by Race and Gender³⁹

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	51,315	17,639	34.4%	49,144	16,452	33.5%	*	*	*
Am. Indian/AK Native	539	132	24.5%	581	144	24.8%			
Asian	708	263	37.1%	541	191	35.3%	*	*	*
Native Hawaiian/ Other PI	133	56	42.1%	136	72	52.9%			
Black/African Amer.	15,082	4,630	30.7%	14,524	4,369	30.0%	5	3	60.0%
Hispanic/Latino	23,641	9,142	38.7%	22,221	8,747	38.1%	10	1	10.0%
Two or More Races	1,278	324	25.4%	1,232	341	27.7%	7	5	71.4%
White	9,660	3,151	32.6%	9,583	2,937	30.6%	25	7	28.0%
Other ⁴⁰	227	67	29.5%	264	62	23.5%			
Unknown	47	6	12.8%	62	16	25.8%			

Table 9. Goal Achievement of Case-Managed Students⁴¹

Student Goal	Number of Students with Assigned Goal	Number of Students Who Met or Made Progress Towards goal	Percent
Attendance	39,504	29,335	74.3%
School Behavior	73,666	60,893	82.7%
Academics	86,206	73,819	85.6%
Social and Emotional Learning	49,607	42,315	85.3%
Career Readiness	5,091	4,707	92.5%
College Readiness	7,980	7,296	91.4%
High-Risk Behavior	5,699	5,001	87.8%

³⁹ Referrals for Social and Emotional Learning and Basic Needs not tracked for CIS of Atlanta. Does not include students whose sex/gender is Unknown (n=43). Data points indicated with a * are suppressed due to low n-size.

⁴⁰ Individuals identified as a race/ethnicity other than those listed are included in the category of Other (this includes any students identified as Asian/Pacific Islander prior to the 2020-21 school year whose records were not updated to align with the current options).

⁴¹ Due to the COVID-19 pandemic, final metrics were unavailable for some students during school closure and data are excluded for unknown student achievement of Academic (n=25), Social and Emotional Learning (n=224), College Readiness (n=1), and Career Readiness (n=1) goals.

4,943

190

92

Characteristic

White

Other⁴²

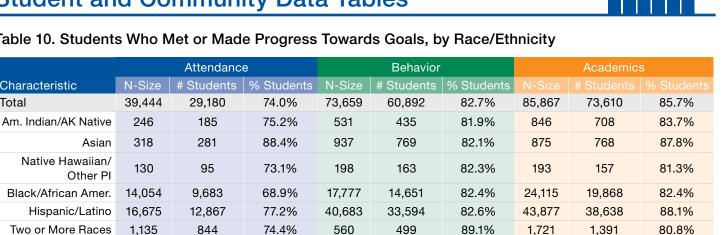
Unknown

6,525

254

107

Total



10,671

89

21

83.0%

92.7%

87.5%

13,801

337

102

11,726

270

84

85.0%

80.1%

82.4%

Table 10. Students Who Met or Made Progress Towards Goals, by Race/Ethnicity

75.8%

74.8%

86.0%

Table 11. Students Who Met or Made Progress Towards an Attendance Goal, by Race and Gender⁴³

12,853

96

24

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	19,871	14,800	74.5%	19,516	14,488	74.2%	*	*	*
Am. Indian/AK Native	105	76	72.4%	141	109	77.3%			
Asian	169	151	89.3%	148	128	86.5%	*	*	*
Native Hawaiian/ Other PI	71	51	71.8%	59	44	74.6%			
Black/African Amer.	7,179	5,043	70.2%	6,861	4,782	69.7%	*	*	*
Hispanic/Latino	8,314	6,403	77.0%	8,354	6,459	77.3%	6	4	66.7%
Two or More Races	578	431	74.6%	552	412	74.6%	5	4	80.0%
White	3,278	2,508	76.5%	3,228	2,419	74.9%	17	12	70.6%
Other ⁴²	128	97	75.8%	125	92	73.6%			
Unknown	49	40	81.6%	48	43	89.6%			

Table 12. Students Who Met or Made Progress Towards a Behavior Goal, by Race and Gender⁴³

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	38,850	32,062	82.5%	34,786	28,807	82.8%	*	*	*
Am. Indian/AK Native	288	234	81.3%	243	201	82.7%			
Asian	512	421	82.2%	425	348	81.9%			
Native Hawaiian/ Other Pl	105	85	81.0%	93	78	83.9%			
Black/African Amer.	8,969	7,368	82.1%	8,797	7,272	82.7%			
Hispanic/Latino	21,934	18,135	82.7%	18,746	15,456	82.4%	*	*	*
Two or More Races	236	216	91.5%	321	280	87.2%	*	*	*
White	6,761	5,561	82.3%	6,090	5,108	83.9%			
Other ⁴²	36	34	94.4%	60	55	91.7%			
Unknown	9	8	88.9%	11	9	81.8%			

42 Individuals identified as a race/ethnicity other than those listed are included in the category of Other (this includes any students identified as Asian/Pacific Islander prior to the 2020-21 school year whose records were not updated to align with the current options).

⁴³ Does not include students whose sex/gender is Unknown (n=43). Data points indicated with a * are suppressed due to low n-size.



Table 13. Students Who Met or Made Progress Towards an Academic Goal, by Race and Gender⁴⁴

		Female			Male			Other	
Characteristic	N-Size	# Students	% Students	N-Size	# Students	% Students		# Students	% Students
Total	43,480	37,511	86.3%	42,321	36,046	85.2%	37	27	73.0%
Am. Indian/AK Native	406	330	81.3%	440	378	85.9%			
Asian	481	429	89.2%	397	341	85.9%			
Native Hawaiian/ Other PI	104	85	81.7%	89	72	80.9%			
Black/African Amer.	12,288	10,248	83.4%	11,811	9,604	81.3%			
Hispanic/Latino	22,314	19,660	88.1%	21,553	18,969	88.0%	7	6	85.7%
Two or More Races	900	731	81.2%	811	651	80.3%	5	3	60.0%
White	6,788	5,863	86.4%	6,987	5,848	83.7%	25	18	72.0%
Other ⁴⁵	160	130	81.3%	174	138	79.3%			
Unknown	39	35	89.7%	59	45	76.3%			

Table 14. Case-Managed Student Year-End Status

	Grades	s K-11	Grade 12		
Characteristic	Number of Students	Percent of Students	Number of Students	Percent of Students	
Stayed in school ⁴⁶	126,878	99.7%	10,323	98.3%	
Status Breakdown ⁴⁶					
Promoted	121,513	95.8%	106		
Graduated	548		12,347	95.6%	
GED	56		22	0.2%	
Retained	4,375	3.4%	331	2.6%	
Transferred	7,505		594		
Dropped Out	295	0.2%	85	0.7%	
Expelled	29	0.0%	7	0.1%	
Incarcerated	25	0.02%	3	0.02%	
Deceased	5		2		
Other	641	0.5%	119	0.9%	

⁴⁴ Does not include students whose sex/gender is Unknown (n=43).

⁴⁵ Individuals identified as a race/ethnicity other than those listed are included in the category of Other (this includes any students identified as Asian/Pacific Islander prior to the 2020-21 school year whose records were not updated to align with the current options).

⁴⁶ K-11: Does not include K-11 students who transferred (n=7505), were deceased (n=5), or whose year-end status was unknown (n=345). Does not include K-11 students who graduated (n=548) or received a GED (n=69). Grade 12: Does not include seniors who transferred (n=464), were deceased (n=3), whose year-end status was unknown (n=4), Does not include 12th grade students who were promoted (n=0).



Table 15. Postsecondary Plans of Graduating Seniors⁴⁷

Plans After Graduation	Number of Students	Percent of Students
Graduates with Reported Postsecondary Plans	6,985	
Postsecondary Education (any type)	5,058	72.4%
Certification/Apprenticeship Program	416	
Associate's Degree Program	1,659	
Bachelor's Degree Program	2,983	
Unknown school/program type	0	
Workforce	1,577	22.6%
Military	253	3.6%
Other Known Plan	97	1.4%
Unknown	2,871	



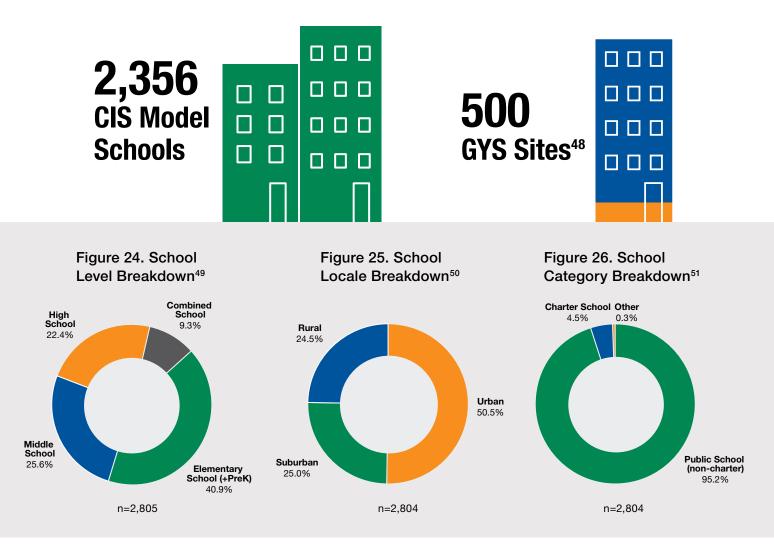
 $^{\rm 47}$ Does not include students whose post-graduation plans are unknown (n=2,871).

2,856 Total Sites

Our network served approximately 2,900 sites across nearly 450 school districts. The Communities In Schools model was implemented in over 80% of these sites. In addition, General Youth Services (GYS) sites are providing supports for students before, during and after school, on the weekends, and over the summer.



CIS Model and General Youth Services (GYS) Breakdown



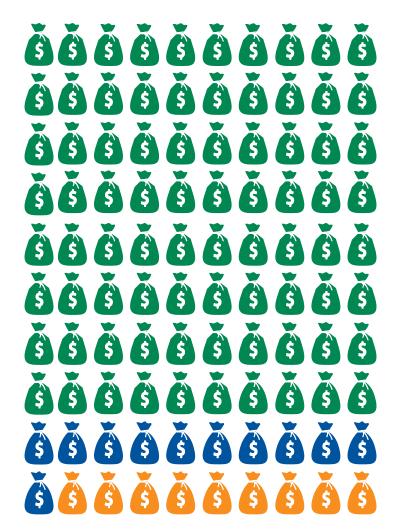
⁴⁸ College and stand-alone Pre-K centers are counted as community-based sites, other than one preschool that is included in the GYS school count because it is run by the school district.
⁴⁹ Does not include colleges (n=18) or community-based sites (n=33). Based on NCES designations by grades offered.

⁵⁰ Does not include colleges (n=18), community-based sites (n=33), or schools with locale unavailable (n=1). Based on NCES locale designations.

⁵¹ Does not include colleges (n=18), community-based sites (n=33), or pre-k schools (n=1).

Schools and Community-Based Sites

Figure 27. Title I Funding and Eligibility of Schools⁵²



n=2,799



Title I Eligible, Received Funding 80.4%



Title I Eligible, Not Funded 10.9%



Not Title I Eligible 8.8%



⁵² Does not include colleges (n=18), community-based sites (n=33), or schools with unknown eligibility (n=6).



Figure 28. Number of Sites Where Supports are Offered, by CIS Support Category

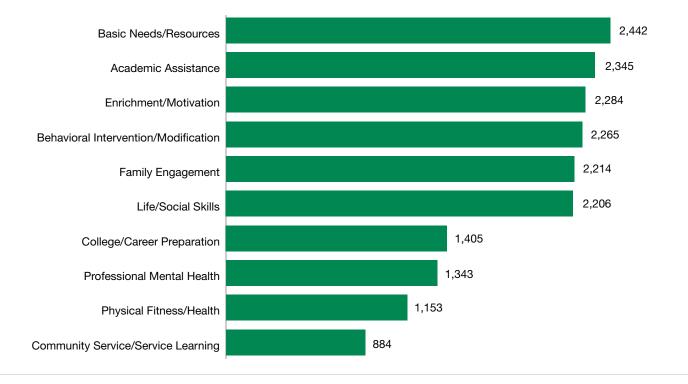
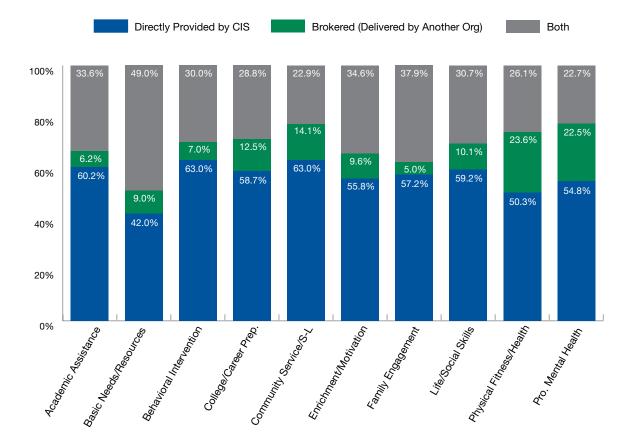


Figure 29. Percent of Sites Providing and/or Brokering Supports, by CIS Support Category





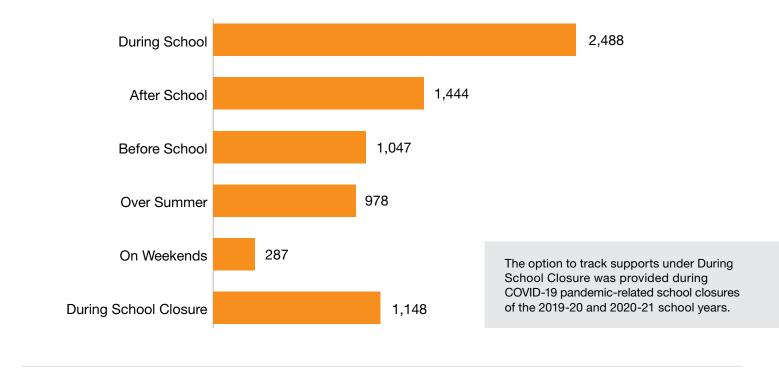
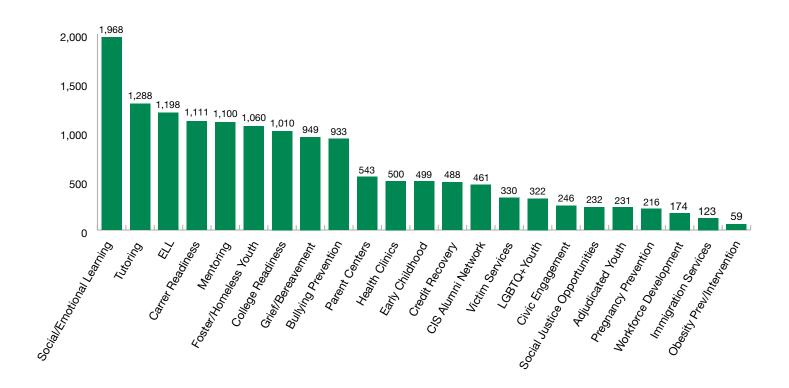


Figure 30. Number of Sites Offering Supports, by Program Time

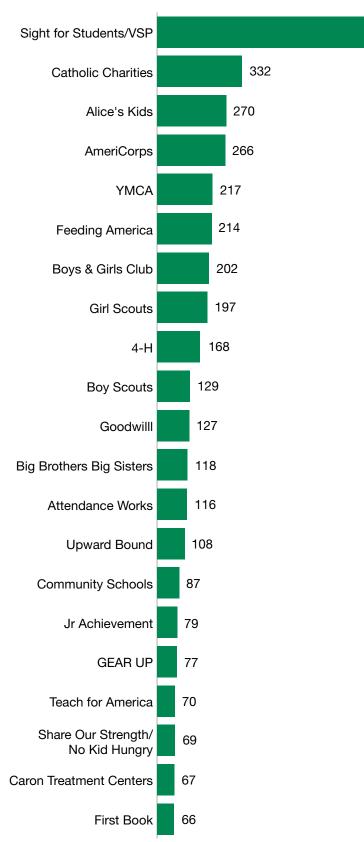
Figure 31. Number of Sites Offering Specialized Supports

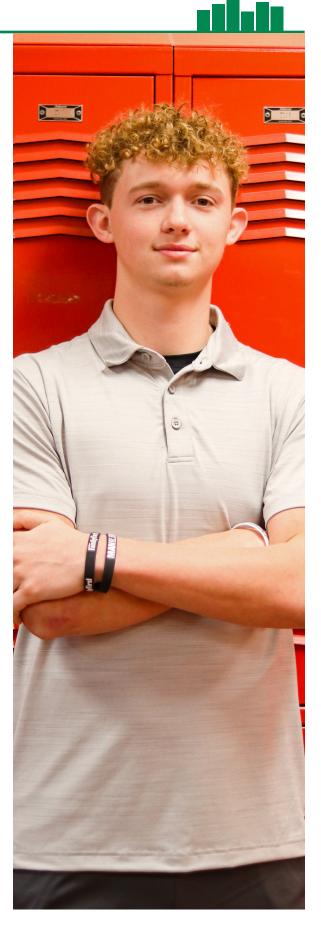


Schools and Sites – Characteristics

816

Figure 32. Number of Sites Reporting Partnerships







612

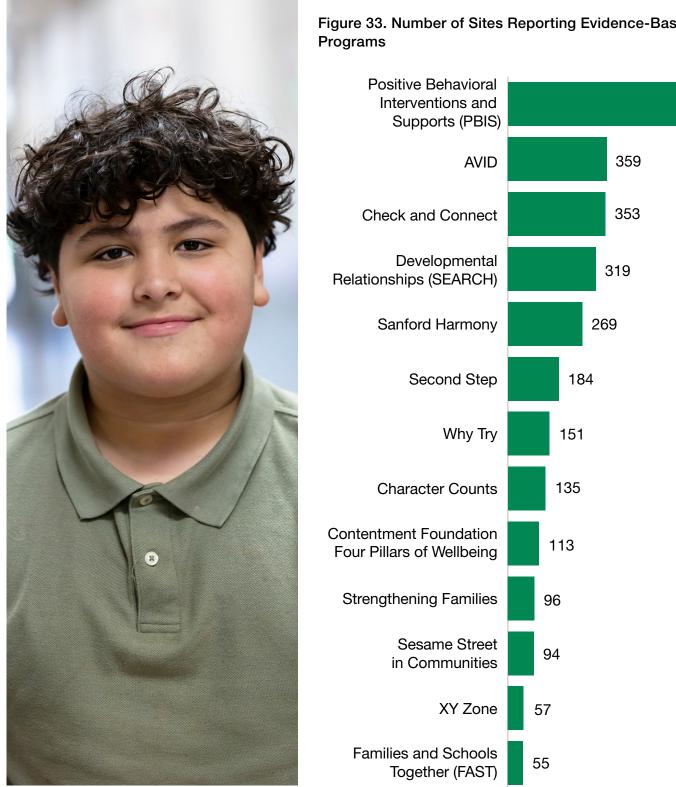
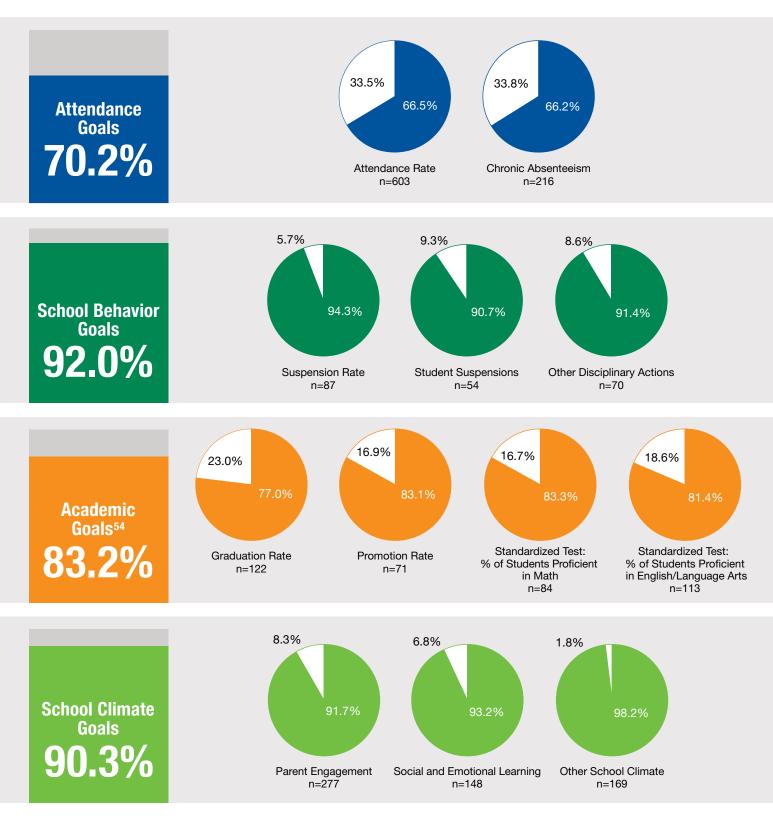


Figure 33. Number of Sites Reporting Evidence-Based



Figure 34. Schools that Met or Made Progress Towards Their Schoolwide Goals, by Goal Area and Metric⁵³



53 Includes 6 community-based sites that tracked site-wide goals. Metric pie charts exclude CIS affiliates in Texas. Of schools that tracked College and Career Readiness (CCR), 97.5% met their goals. Individual CCR metrics excluded due to low n-size.

⁵⁴ Additional academic metric charts removed due to lack of space: 76.9% of schools met their Retention Rate goals (n=13), 50% of schools met their Math end-of-course testing goals (n=10), and 66.7% of schools met their English/Language Arts/Reading end-of-course testing goals (n=18).



Figure 35. Average CIS Model School Saturation Rates, by Locale⁵⁵

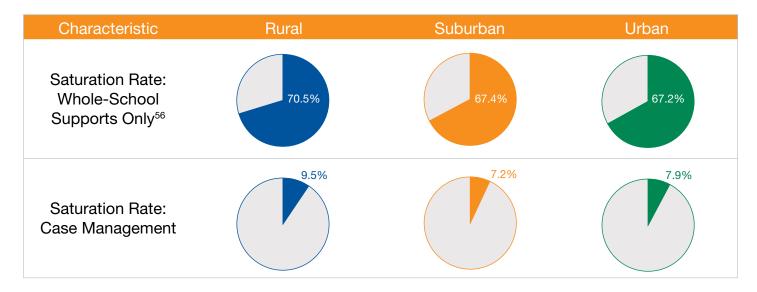
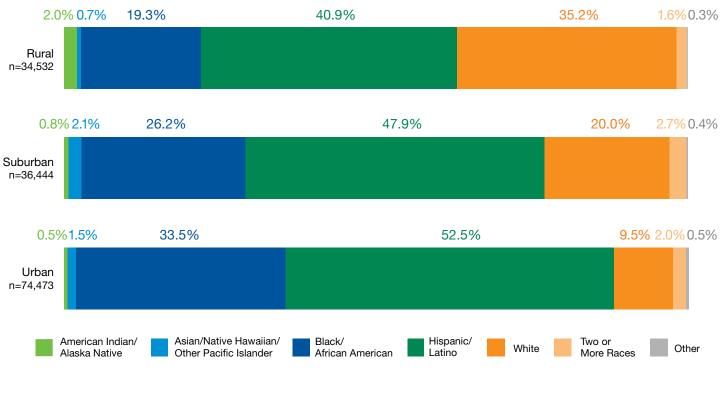


Figure 36. Student Demographics, by Locale⁵⁷

White students make up 35% of the case managed students served at schools in rural areas, while Hispanic/Latino students make up 52% of the case managed students served at schools in urban areas.



⁵⁵ Does not include schools with locale unavailable.

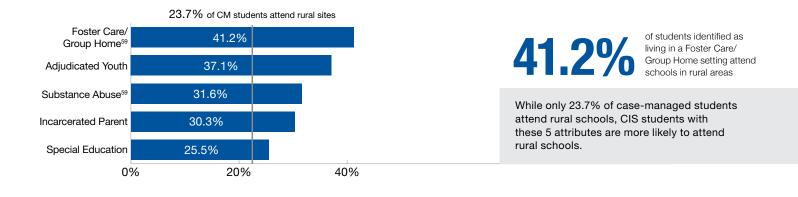
⁵⁶ Does not include CIS affiliates in Texas.

⁵⁷ Does not include students with unknown race/ethnicity (n=170) or students at sites with locale unavailable (n=52).

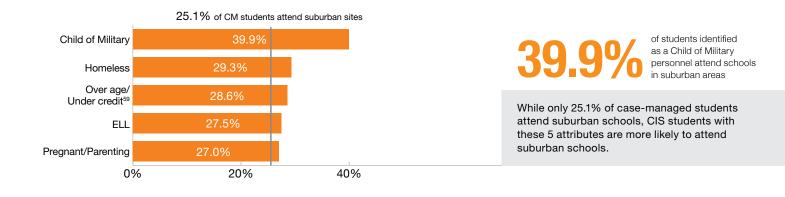


Figure 37. Top 5 Attributes within Rural, Suburban, and Urban Sites⁵⁸

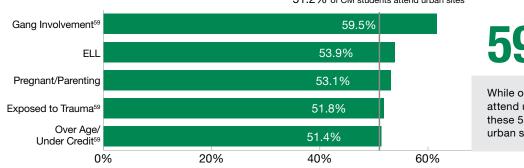
Percent of Case-Managed (CM) Students with Attribute attending Rural sites



Percent of Case-Managed (CM) Students with Attribute attending Suburban sites



Percent of Case-Managed (CM) Students with Attribute attending Urban sites



51.2% of CM students attend urban sites

59.5% of students identified with Gang Involvement attend

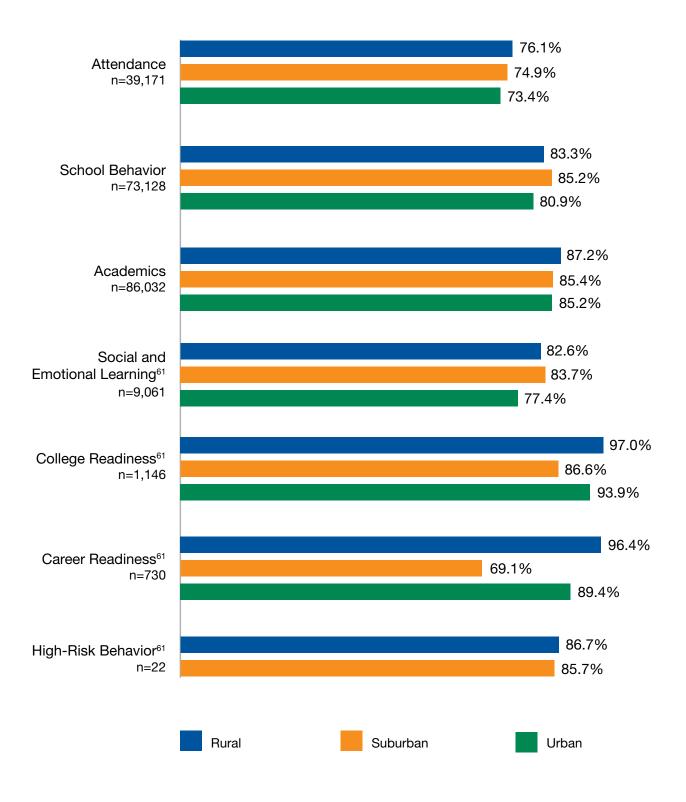
schools in urban areas

While only 51.2% of case-managed students attend urban schools, CIS students with these 5 attributes are more likely to attend urban schools.

⁵⁸ Does not include sites with locale unavailable (n=52). ⁵⁹ Does not include CIS affiliates in Texas



Figure 38. Percent of Case-Managed Students Who Met or Made Progress Towards Assigned Goal, by School Locale⁶⁰



⁶⁰ Does not include sites with locale unavailable (n=52).
 ⁶¹ Does not include CIS affiliates in Texas.



Figure 39. Percent of Case-Managed Students Who Met or Made Progress Towards Assigned Goal, by School Level

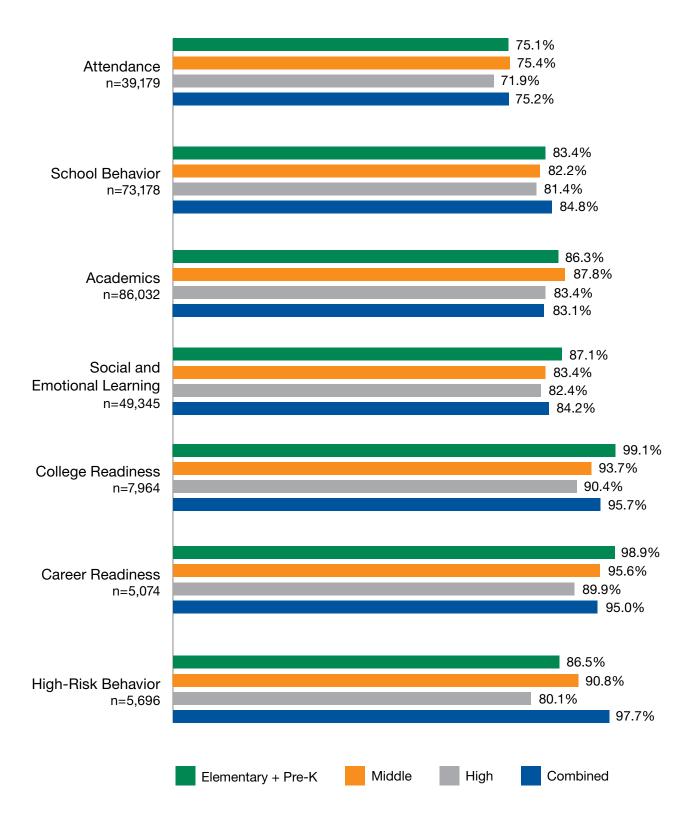
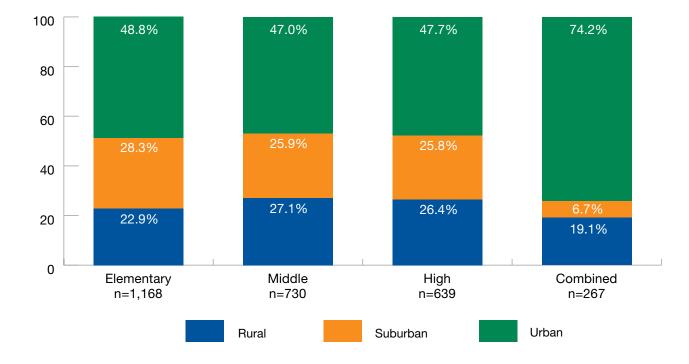




Figure 40. School Level, by Locale⁶²





⁶² Does not include colleges (n=18), community-based sites (n=33), and schools with locale unavailable (n=1).

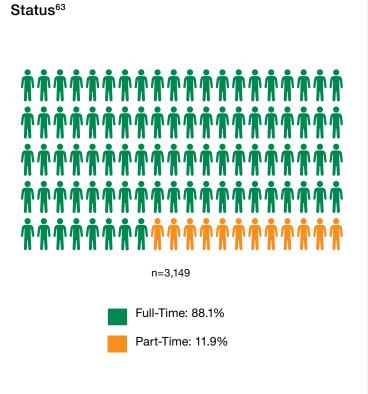


Figure 41. School Support Staff Employment

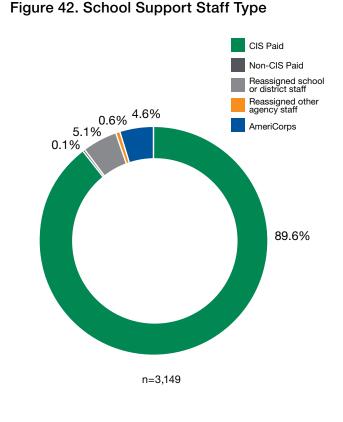


Figure 43. Number of School Support Staff Present at Site, by Percent of Sites⁶⁴

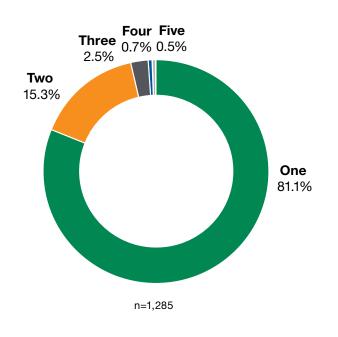
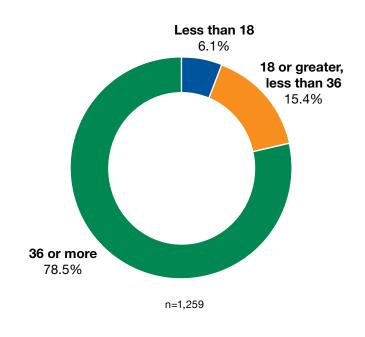


Figure 44. Number of Hours School Support Staff Onsite Per Week, by Percent of Sites⁶⁵



⁶³ Includes AmeriCorps and reassigned (school/district/agency) staff.

⁶⁴ Does not include CIS affiliates in Texas or sites with no onsite staff (n=287).

⁶⁵ Does not include CIS affiliates in Texas or sites where staff are present but hours are unavailable (n=26).



Figure 45. Site Coordinator Highest Level of Education Breakdown, by Percent of Sites^{66,67}

Additional Site Coordinator Characteristics⁶⁸

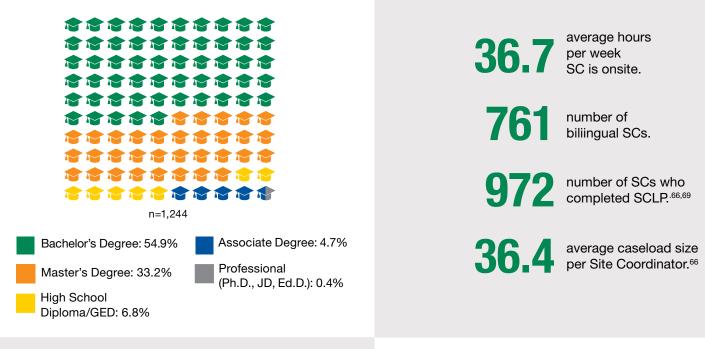


Figure 46. Site Coordinator Presence, by Percent of Sites⁷⁰

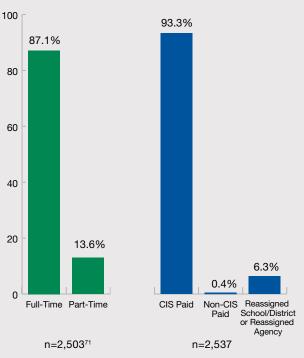
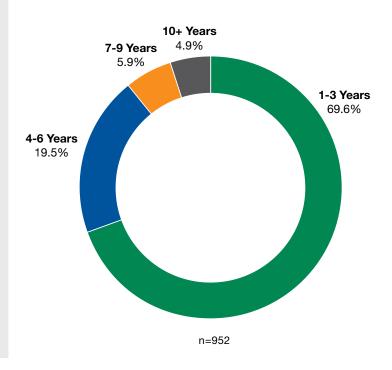


Figure 47. Site Coordinator Years with CIS, by Percent of Sites^{66,70,72}



⁶⁶ Does not include CIS affiliates in Texas.

⁶⁷ Does not include sites with designated SCs whose highest education level is unknown (n=23).

- ⁶⁸ Site Coordinator data are measured across sites in which a SC is present and for which information is available for each data point.
- 69 SCLP refers to the Site Coordinator Learning Pathway courses of CIS University, formerly known as the Site Coordinator Certification Program (SCCP).

 $^{\rm 70}$ Includes General Youth Services sites with a site coordinator presence.

 71 Does not include sites with designated SCs whose FT or PT status onsite is unknown (n=34).

⁷² Does not include sites whose SC's # of years with CIS is less than 1 (n=312), and whose SC's # of years with CIS is unknown (n=3). Years under 1.0 are not counted and interval of whole numbers (e.g., 3.5) are counted as part of that number's total (e.g., 1-3 years).



Table 16. Number of Sites, by CIS Designation

CIS Designation	Number of Sites	Percent of Sites
CIS Model Schools	2,356	82.5%
General Youth Services73	500	17.5%
School Sites	448	
Community-Based Sites	52	

Table 17. School Characteristics

Characteristic	Number of Schools	Percent of Schools			
School Level ⁷⁴	2,856				
Elementary (+ PreK)	1,169	40.9%			
Middle	730	25.6%			
High	639	22.4%			
Combined	267	9.3%			
School Category ⁷⁵	2,804				
Public School (non-charter)	2,670	95.2%			
Charter School	126	4.5%			
Other	8	0.3%			
School Locale ⁷⁶	2,804				
Rural	686	24.5%			
Suburban	702	25.0%			
Urban	1,416	50.5%			
Title I Eligibility ⁷⁷	2,799				
Title I Eligible, Received Funding	2,250	80.4%			
Title I Eligible, Not Funded	304	10.9%			
Not Title I Eligible	245	8.8%			

⁷⁷ Does not include colleges (n=18), community-based sites (n=33), or schools with unknown eligibility (n=6).

⁷³ College and stand-alone Pre-K centers are counted as community-based sites, other than one preschool that is included in the GYS school count because it is run by the school district.

⁷⁴ Does not include colleges (n=18) or community-based sites (n=33). Based on NCES designations by grades offered.

 $^{^{75}}$ Does not include colleges (n=18), community-based sites (n=33), or pre-k schools (n=1).

⁷⁶ Does not include colleges (n=18), community-based sites (n=33), or schools with locale unavailable (n=1). Based on NCES locale designations.



Table 18. Case-Managed Student Year-End Status⁷⁸

Characteristic	Promoted (K-11) ⁷⁹	Graduated (Grade 12, inc. GED)	Stayed in School
School Locale			
Rural	96.4%	94.8%	99.5%
Suburban	95.1%	92.0%	99.5%
Urban	95.8%	92.2%	99.6%
School Level			
Elementary	98.1%	n/a	n/a
Middle	97.8%	n/a	99.9%
High	87.1%	92.9%	99.0%
Combined	97.5%	89.4%	99.6%

Table 19. CIS School Support Staff Characteristics

Characteristics of School Support Staff	Number of Staff	Percent of Staff				
Employment Status ⁸⁰	3,149					
Full-Time	2,773	88.1%				
Part-Time	376	11.9%				
Staff Type	3,149					
CIS Paid	2,821	89.7%				
Non-CIS Paid	3	0.1%				
Reassigned School or District Staff	161	5.1% 0.6%				
Reassigned Other Agency Staff	19					
AmeriCorps	145	4.6%				
Highest Level of Education ⁸¹	1,968					
High School Diploma/GED	214	10.9%				
Associate Degree (2-year)	63	3.2%				
Bachelor's Degree (4-year)	1,018	51.7%				
Master's Degree	668	33.9% 0.3%				
Professional Degree (Ph.D., JD, Ed.D.)	5					

Table 20. Number of Years CIS and Principal at School⁸²

Characteristic	Mean	Median ⁸³
Years school principal has been at this schoool	4.5	3
Years CIS has been at this school	7.5	5

⁷⁸ Does not include community-based sites, colleges and sites with locale unavailable.

79 May include Pre-K students.

⁸⁰ Includes AmeriCorps and reassigned (school/district/agency) staff.

 $^{\rm 81}$ Excludes staff whose highest education level is unknown (n=38).

⁸² Does not include sites without a site coordinator (n=345) or with a site coordinator or principal of unknown tenure (n=644).

 $^{\rm 83}$ The Median is the "middle" value (number of years) reported by these schools.



Table 21. School Support Staff Characteristics, by Site

Characteristics of School Support Staff	Number of Sites	Percent of Sites				
Number of Staff Members Present ⁸⁴	1,285					
One	1,042	81.1%				
Two	196	15.3%				
Three	32	2.5%				
Four	9	0.7%				
Five	6	0.5%				
Number of Hours School Support Staff Onsite per Week ⁸⁵	1,259					
Less than 18	77	6.1%				
18 to 36	194	15.4%				
36 or more	988	78.5%				

Table 22 Site Coordinator Characteristics, by Site

Characteristics of Site Coordinators	Number of Sites	Percent of Sites				
Employment Status ^{86,87}	2,503					
Full-Time	2,182	87.2%				
Part-Time	321	12.8%				
Staff Type ^{86,87}	2,508					
CIS Paid	2,339	93.3%				
Non-CIS Paid	10	0.4%				
Reassigned School/District or Reassigned Agency	159	6.3%				
Highest Level of Education ^{85,88}	1,244					
High School Diploma/GED	84	6.8%				
Associate's Degree	59	4.7%				
Bachelor's Degree	683	54.9%				
Master's Degree	413	33.2%				
Other Professional Degree (Ph.D., JD, Ed.D.)	5	0.4%				
Site Coordinator Years with CIS ^{87,89,90}	952					
1-3 Years	663	69.6%				
4-6 years	186	19.5%				
7-9 years	56	5.9%				
10+ years	47	4.9%				

Average number of years Site Coordinator has been with CIS: 3.1 years.

⁸⁴ Does not include CIS affiliates in Texas or sites with no onsite staff (n=287).

⁸⁵ Does not include CIS affiliates in Texas or sites where staff are present but hours are unavailable (n=26).

⁸⁶ Does not include sites with designated SCs whose FT or PT status onsite is unknown (n=34).

 $^{\rm 87}$ Includes General Youth Services sites with a site coordinator presence.

 88 Does not include sites with designated SCs whose highest education level is unknown (n=24).

89 Years under 1.0 are not counted and interval of whole numbers (e.g., 3.5) are counted as part of that number's total (e.g., 1-3 years).

90 Does not include CIS affiliates in Texas, sites whose SC's # of years with CIS is less than 1 (n=312), and whose SC's # of years with CIS is unknown (n=3).

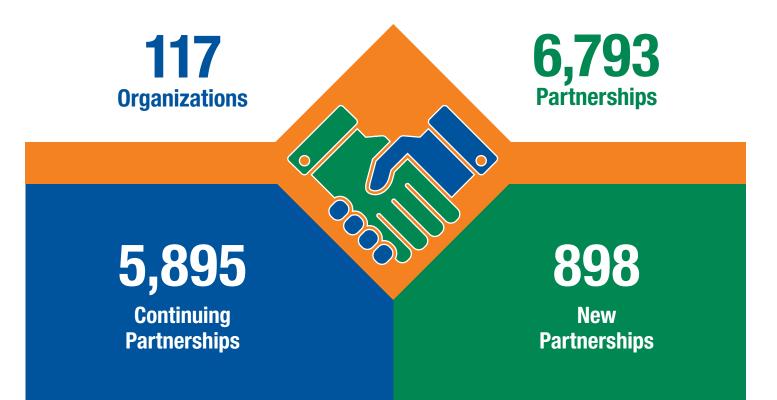
Organizations



The CIS network is comprised of local, state and regional CIS organizations and licensees across the country. Each of these organizations is represented in the following data sets for supporting network operations.

Figure 48. Total Human Capital Breakdown

Volunteers n=11,779	65.8%	ŤŤŤŤŤŤŤ ŮŴŴ
CIS School Support Staff n=3,149	17.6%	İİ ÛÛÛ
Board Members n=1,872	10.5%	ſŗŷŷŷŷŷŷŷŷ
Affiliate Staff ⁹¹ n=1,100	6.1%	ŶŶŶŶŶŶŶŶŶŶ



⁹¹ Affiliate Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

Organizations – Executive Directors⁹²

Figure 49. Age Range of Executive Directors (EDs)⁹³

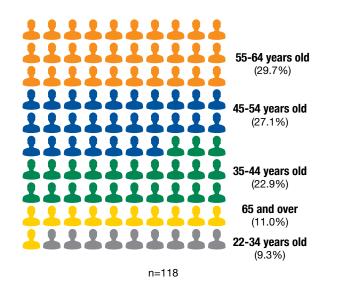
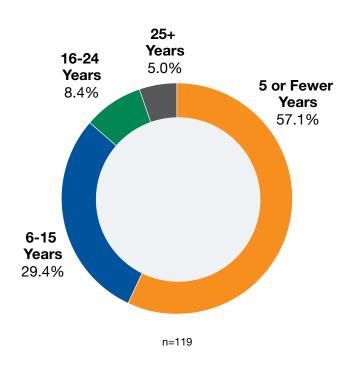


Figure 50. Years as Executive Director, by Percent of EDs





⁹² Includes State Directors. Executive Directors include those from direct service affiliates not recognized as separate CIS organizations, so the ED totals may exceed the official number of organizations in the CIS network.

Figure 51. Employment Status of Affiliate Staff⁹⁵

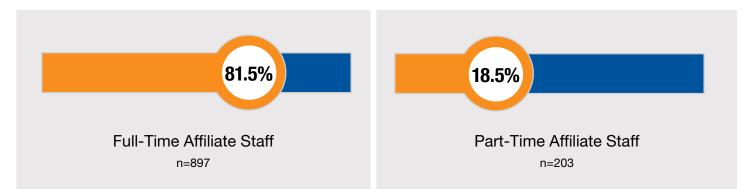


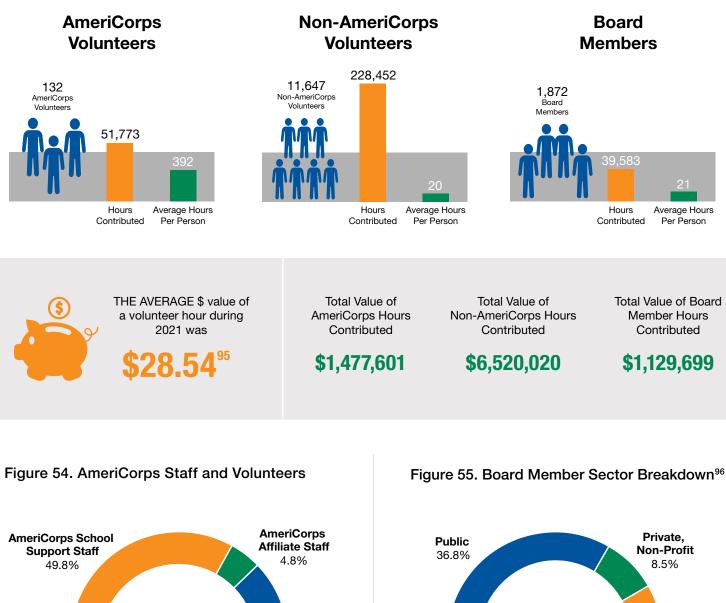
Figure 52. Affiliate Staff Type⁹⁴

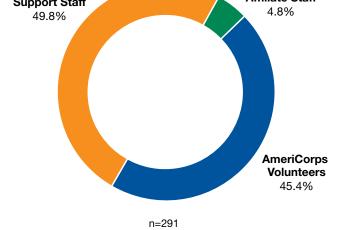
CIS-Paid Affiliate Staff n=987	89.7%	ŤŤŤŤŤŤŤŤ Ŵ
Non-CIS Paid Affiliate Staff	9.0%	ſŶŢŶŢŶŢŶŢŶŢŶŢ
AmeriCorp Affiliate Staff n=14	1.3%	ŶŶŶŶŶŶŶŶŶŶŶ



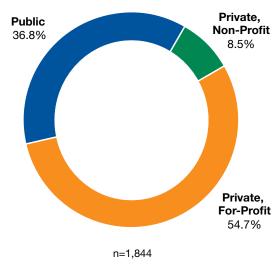
⁹⁴ Affiliate Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

Figure 53. Volunteer and Board Member Characteristics





 95 The value of a volunteer hour is estimated by Independent Sector and published annually. 96 Does not include board members with other (n=22) or unknown (n=6) sector.



Organizations – Funding





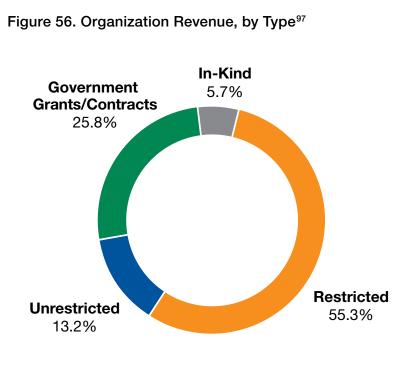
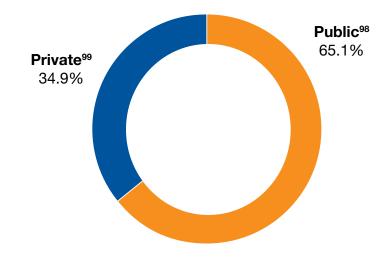


Figure 57. Organization Revenue, by Source⁹⁷



\$303 MILLION Total Network Revenue

⁹⁷ State office pass-through to affiliates was removed from the total revenue.

⁹⁸ Public funding includes federal, state, city/county, and school district sources.

⁹⁹ Private funding includes corporate, foundation, non-profit, event fundraising, individual giving, and other private sources.

Organizations – Funding

	Workforce Innovation and Opportunity Act (WIOA)				
	Teen Pregnancy Program				
	Promoting Safe and Stable Families (PSSF)				
	Temporary Assistance for Needy Families (TANF)				
	Title IV Part A				
ß	AmeriCorps (Inc. VISTA)				
נוווא סומום	Title I				
NULLIDEL OF LAI LICIDALING OLARS	21 st Century Learning Centers (21 st CCLC)				
	Paycheck Protection Program (PPP)		>		
Nea, by N	State Department of Justice				
	State Department Health/ Services				
	State Department of Education		>		
	City/County	>			
ו ואמו ב סטי וטף רמטווט ו מוומוווץ סטמו כפא חבטבועבט, של	School District	>		>	•
o infi i	State	CA	DC	DE	

Figure 58. Top Public Funding Sources Received, by Number of Participating States¹⁰⁰

																							38
				>													>	>				e	\$1,511,198
				>							>							>				3	\$325,127
				>							>							>				3	\$234,534
							>						>	>				>				4	\$6,885,850
				>		>					>								>	>		IJ	\$355,574
			>	>				>			>						>	>		>		7	\$2,563,395
				>		>			>		>		>			>	>	>	>	>	>	Ŧ	\$8,894,371
				>		>	>		>		>			>	>	>		>	>	>	>	12	\$17,135,492
	>		>	>	>	>	>	>	>	>	>	>	>	>	>	>	>	>	>	>	>	20	\$21,038,433
										>	>				>			>				4	\$1,080,878
				>		>					>		>					>				5	\$1,874,347
	>			>			>				>				>	>	>	>	>	>	>	÷	\$42,983,798
>			>	>	>	>	>		>		>	>			>	>		>	>	>		14	\$12,493,242
>		>	>	>	>	>	>	>	>		>	>	>	>	>	>	>	>	>	>	>	20	\$70,737,179
CA	DC	DE	FL	GA	Ŀ	Z	KS ¹⁰¹	LA	M	MM	NC	MN	NV	НО	PA	sc	N	ΧĻ	٨A	WA	wv	Number of States	Amount Received

Start, OJJDP, Rural Health Development, State Dept of Labor). Funding not reported for licensed partners in North Dakota and Colorado. ¹⁰¹ Funding for CIS programming in Iowa, Missouri, and Oklahoma captured under the state office operation in Kansas.



Table 23. Affiliate Staff Characteristics¹⁰²

Characteristics of Affiliate Staff	Number of Staff	Percent of Staff
Employment Status	1,100	
Full-Time	897	81.5%
Part-Time	203	18.5%
Staff Type	1100	
CIS-Paid	987	89.7%
Non-CIS Paid	99	9.0%
AmeriCorps	14	1.3%

Table 24. Age Range of Executive Directors¹⁰³

Age Range	Number of EDs	Percent of EDs	
Total	118		
22-34	11	9.3%	
35-44	27	22.9%	
45-54	32	27.1%	
55-64	35	29.7%	
65 and over	13	11.0%	

Table 25. Volunteers and Board Members

Community Members	Number of Members	Hours Contributed	Value of Hours Contributed	Average Hours Contributed Per Person
AmeriCorps Volunteers	132	51,773	\$1,477,601	392
Non-AmeriCorps Volunteers	11,647	228,452	\$6,520,020	20
Board Members	1,872	39,583	\$1,129,699	21

Table 26. AmeriCorps Staff and Volunteers

Human Resources	Number of Individuals	Percent of Individuals
AmeriCorps Human Resources	291	
School Support Staff	145	49.8%
Affiliate Staff	14	4.8%
Volunteers	132	45.4%

Table 27. Board Members, by Employment Sector¹⁰⁴

Employment Sector	Number of Board Members	Percent of Board Members
Board Members	1,844	
Private, Non-Profit	156	8.5%
Private, For-Profit	1,009	54.7%
Public	679	36.8%

¹⁰² Affiliate Staff refers to organization-level (not school-based) staff at affiliates, state/regional offices, and licensed partners.

 $^{\rm 103}$ Does not include unknown age range (n=1).

 $^{\rm 104}$ Does not include board members with other (n=22) or unknown (n=6) sector.



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